



EL PASO COUNTY



2011 ORIGINAL ADOPTED BUDGET

DECEMBER 14, 2010
ATTACHMENT A



El Paso County, Colorado
Budget Administration
2011 Original Adopted Budget

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Section I – Budget ANALYSIS





*El Paso County, Colorado
Budget Administration
2011 Critical Needs Historical Review*

Major Capital Needs Addressed in the 2011 Original Adopted Budget:

2010 Critical Capital Needs	\$385,199,706
Strategic Moves Project Addressed *	<u>(\$185,799,706)</u>
Remaining 2010 Critical Capital Needs	\$199,400,000

** Department of Human Services Facility, Health Department Facility,
Sheriff Law Enforcement Bureau, Coroner's Facility, Re-Purposing of
County Administration Building, Other On-Going Major Maintenance Needs*



*El Paso County, Colorado
Budget Administration
2011 Critical Needs Addressed*

Critical Needs Addressed in the 2011 Original Adopted Budget:

Retirement 0.5% - Employee and Employer Contribution	\$725,000
Sheriff's Office - Inmate Medical/Food	\$361,509
Sheriff's Office - Transport for 3 New Mandated Courts	\$157,207
District Attorney's Office - Support for 3 New Mandated Courts	\$1,111,314
District Attorney's Office - Investigations (ONE-TIME)	\$100,000
Clerk & Recorder's Office - 2011 Election (Mail-in Ballot)	\$500,000
Coroner's Office - Toxicologist	\$41,000

Total Critical Needs Addressed **\$2,996,030**

Total Critical Needs Still Not Being Addressed:

On-Going Operating Needs	\$46,277,410
One-Time Operating Needs	\$9,974,329
One-Time Capital Needs	\$199,400,000
Total Critical Needs Still Not Being Addressed	\$255,651,739



*El Paso County, Colorado
Budget Administration
2011 Critical Needs Summary*

		<u>Critical Needs- On -Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
<u>OPERATIONS</u>				
Clerk & Recorder	2011 Election		500,000	500,000
Coroner	Toxicologist Funding	41,000		41,000
Coroner	Digital X-Ray System		95,000	95,000
District Attorney	Base Operations - see back-up	1,925,132		1,925,132
District Attorney	Base Operations - see back-up		139,781	139,781
Sheriff	Maintain Minimal Services- see back-up	513,166		513,166
Sheriff	Law Enforcement- see back-up	4,218,322		4,218,322
Sheriff	Detentions- see back-up	3,301,270		3,301,270
Sheriff	Support Services- see back-up	762,922		762,922
Sheriff	Budget Reduction Restoration-see back-up	2,188,194		2,188,194
Sheriff	Detentions- see back-up		109,359	109,359
Sheriff	Law Enforcement- see back-up		898,605	898,605
Sheriff	Maintain Minimal Services-see back-up		5,550	5,550
Treasurer	Base Operations - see back-up	100,000		100,000
ADMIN- IT	Critical Maintenance/Replacement IT Infrastructure	775,000		775,000
ADMIN- IT	Fiber, Applications, Data Center Infrastructure and All-County Voice-Over IP		5,287,000	5,287,000
ADMIN-Retirement	Retirement Match Additional 0.5% - Employer Portion	725,000		725,000
TOTAL OPERATIONS		14,550,006	7,035,295	21,585,301
TOTAL CRITICAL NEEDS PRESENTED		14,550,006	7,035,295	21,585,301

OPERATIONS

ADMIN-EBMS	Employee Personnel Shortfalls in Salary	32,301,936		32,301,936
ADMIN- Fleet	Critical Maintenance/Replacement of Fleet Equipment	1,500,000		1,500,000
ADMIN- GF	Establish an Emergency Reserve - Road and Bridge		2,500,000	2,500,000
Clerk & Recorder	Base Budget Restoration - see back-up		789,034	789,034
Clerk & Recorder	Additional Falcon Motor Vehicle Branch Office		150,000	150,000
Clerk & Recorder	Base Operations - see back-up	421,498		421,498
TOTAL OPERATIONS		34,223,434	3,439,034	37,662,468

CAPITAL

All County	Major Maintenance Backlog on Buildings		10,000,000	10,000,000
Fleet	Capital Equipment Backlog		10,500,000	10,500,000
Judicial	Judicial Addition		33,500,000	33,500,000
Public Health/Safety	Regional Criminal Justice Center (Maximum & Medium Security)		75,500,000	75,500,000
Public Health/Safety	State Mandated Court Expansion		15,900,000	15,900,000
Public Health/Safety	Regional Work Release Facility		7,000,000	7,000,000
Public Works	Drainage Improvements as Identified in the 2007 Storm Water Funding Report		47,000,000	47,000,000
TOTAL CAPITAL		0	199,400,000	199,400,000

TOTAL CRITICAL NEEDS NOT PRESENTED **34,223,434** **202,839,034** **237,062,468**

<u>Critical</u>		
<u>Needs On-</u>	<u>Critical Needs</u>	<u>TOTAL</u>
<u>Going</u>	<u>One-Time</u>	<u>NEEDS</u>
48,773,440	209,874,329	258,647,769



El Paso County, Colorado
Budget Administration
2011 Critical Needs Detail - Coroner, District Attorney,
Treasurer, and Health Department

OPERATIONS

		<u>Critical Needs- On -Going</u>	<u>Critical Needs-One- Time</u>	TOTAL NEEDS
Coroner	Toxicologist (funding)	41,000		41,000
Coroner	Digital X-Ray System		95,000	95,000
		41,000	95,000	136,000
District Attorney	District Court - 11 positions (Sal & benefits)	856,282		856,282
District Attorney	One-time furniture/equip needs		56,238	56,238
District Attorney	County Court - 2 positions (Sal & benefits)	125,319		125,319
District Attorney	One-time furniture/equip needs		9,343	9,343
District Attorney	Office-wide IT support (Sal & benefits)	60,592		60,592
District Attorney	One-time furniture/equip needs		3,540	3,540
District Attorney	Personnel (3 Employees)	233,981		233,981
District Attorney	Investigator Salary Increase	241,014		241,014
District Attorney	DDA Salary Increase	407,944		407,944
District Attorney	Juvenile Diversion 4th Quarter		70,660	70,660
		1,925,132	139,781	2,064,913
Treasurer	Maintenance Contract on RPS Scanner	10,000		10,000
Treasurer	Postage, Printing, Armored Car Service, Supplies	30,000		30,000
Treasurer	Replace Eliminated Personnel	60,000		60,000
		100,000	0	100,000
Health Dept	Additional Funding Allocation	0		0



El Paso County, Colorado
Budget Administration
2011 Critical Needs Detail - Clerk & Recorder

Clerk and Recorder OPERATIONS

Clerk & Recorder

Re-instate Cuts
 Re-instate Cuts

Budget Restoration
 Professional Development

Clerk & Recorder

Increased Exp & Misc
 Increased Exp & Misc

Equity Adjustment (Non-exempt Staff)
 Postage Rate Increase

Clerk & Recorder

Prioritized Needs
 Prioritized Needs
 Prioritized Needs
 Prioritized Needs

Rent for Union Town Center Branch
 Security Guard for Union Town Center Branch
 Customer Management System Annual Maintenance
 2% Equity Adjustment (Exempt Staff)

Clerk & Recorder

Other Needs
 Other Needs

Additional Falcon Motor Vehicle Branch Office
 Operating Expenses for new Falcon Motor Vehicle Branch

2010 Election

Mandated (Option 1)
 Mandated (Option 2)

Coordinated Election conducted via Mail Ballot (used in calculation)
 Coordinated Election conducted via Poll Place

Critical Needs- On -
 Going

Critical Needs-One-Time

TOTAL NEEDS

		789,034	789,034
	31,650		31,650
	137,038		137,038
	23,506		23,506
	96,000		96,000
	32,581		32,581
	8,000		8,000
	25,723		25,723
		150,000	150,000
	67,000		67,000
			-
Subtotal	421,498	939,034	1,360,532
		500,000	500,000
		900,000	
TOTAL CLERK AND RECORDER OPERATIONS	421,498	1,439,034	1,860,532



El Paso County, Colorado
Budget Administration
2011 Critical Needs Detail - Sheriff's Office

OPERATIONS

Sheriff - Maintain Minimal Service

	<u>One-Time/ On-Going</u>	<u>Critical Needs- On-Going</u>	<u>Critical Needs-One-Time</u>	TOTAL NEEDS
Maintain Minimal Svs-Inmate Medical Contract-Annual Increase	On-Going	171,243		171,243
Maintain Minimal Svs-Inmate Food Contract-Annual Increase	On-Going	66,715		66,715
Maintain Minimal Svs - 2 Court and Transport Deputies for 3 months	On-Going	149,768		149,768
Maintain Minimal Svs - 2 Court and Transport Deputies for 3 months	On-Going	1,889		1,889
Maintain Minimal Svs - 2 Court and Transport Deputies for 3 months	On-Going	-	5,550	5,550
Maintain Minimal Svs - Vehicle Operations-Gasoline	On-Going	80,000		80,000
Maintain Minimal Svs - Vehicle Operations-Tires and Tubes	On-Going	15,000		15,000
Maintain Minimal Svs-Extradition Contract	On-Going	5,977		5,977
Maintain Minimal Svs-Investigation Costs-Sane Exams&Forensics	On-Going	5,000		5,000
Maintain Minimal Svs-Technology Maint-JMS Increase	On-Going	1,732		1,732
Maintain Minimal Svs-Technology Maint-Coplogic Increase	On-Going	4,620		4,620
Maintain Minimal Svs-Technology Maint - EvidenceOnQ Increase	On-Going	1,834		1,834
Maintain Minimal Svs-Technology Maint - Crime Reports Increase	On-Going	2,388		2,388
Maintain Minimal Svs-Technology Maint - Ten Printers Increase	On-Going	5,000		5,000
Maintain Minimal Svs-Technology Maint - Ziva/Learning Mgt. Increase	On-Going	2,000		2,000
Total Maintain Minimal Svs		513,166	5,550	518,716

Sheriff - Budget Reduction Restoration

2009-Reduce funding for 6 Patrol, 6 Detention, 5 SROs, 2 DARI	On-Going	931,671		931,671
2008-Reduce funding for 2 Court and Transport Deputies	On-Going	60,188		60,188
2008-Reduce funding for 800 MHz Personnel	On-Going	49,432		49,432
2008-Reduction-Inmate Food Contract	On-Going	50,000		50,000
2008-Reduce Operating Supplies in Support Services	On-Going	50,000		50,000
2008-Reduce Professional Development in Support Svs	On-Going	42,378		42,378
2007-Salary and Overtime Budget Reduction	On-Going	600,000		600,000
2004-2006-Capital Budget Reduction	On-Going	404,525		404,525
Total Budget Reduction Restoration		2,188,194	-	2,188,194

Sheriff - Support Services				
Support Services-Ammunition	On-Going	8,000		8,000
Support Services-2% Salary Increase	On-Going	754,922		754,922
Total Support Services		762,922	-	762,922
Sheriff - Law Enforcement				
Law Enforcement-Staffing -34 FTE 's (Patrol)	On-Going	2,840,322		2,840,322
Law Enforcement-Staffing-Equipment	On-Going	254,354		254,354
Law Enforcement-Staffing-Equipment	One Time		745,569	745,569
Law Enforcement-Staffing-16 FTE's (Civilian Support)	On-Going	840,044		840,044
Law Enforcement-Staffing-Equipment	On-Going	-		-
Law Enforcement-Staffing-Equipment	One Time		54,180	54,180
Emergency Services Staffing-3 FTE's (Civilian Support)	On-Going	236,002		236,002
Emergency Services Staffing-Equipment	On-Going	15,000		15,000
Emergency Services Staffing-Equipment	One Time		-	-
Law Enforcement-Printing & Duplicating Increase	On-Going	1,000		1,000
Law Enforcement-13 Protective Clothing (rec'd 12 through JAG	On-Going	28,600		28,600
Law Enforcement-Operation Supply Increase	On-Going	3,000		3,000
Total Law Enforcement		4,218,322	799,749	5,018,071
Add'l Needs/Backlog-16 Air Packs (Emergency Services Divisio	One Time		95,776	95,776
Add'l Needs/Backlog-11 Air Pack Masks (Emergency Services)	One Time		3,080	3,080
Total Add'l Needs/Backlog-Law Enforcement Bureau	One Time	-	98,856	98,856
Sheriff-Detentions				
Detentions-Staffing-30 FTE's (Detentions)	On-Going	2,473,707		2,473,707
Detentions-Staffing-Equipment	On-Going	27,010		27,010
Detentions-Staffing-Equipment	One Time		59,700	59,700
Detentions-Staffing-12 FTE's (Civilian Support)	On-Going	572,390		572,390
Detentions-Staffing-Equipment	On-Going	-		-
Detentions-Staffing-Equipment	One Time		40,084	40,084
Detentions-3 FTE's Staffing(Court)-Personnel Costs	On-Going	225,462		225,462
Detentions-3 FTE's Staffing(Court)-Equipment/Other	On-Going	2,701		2,701
Detentions-3 FTE's Staffing(Court)-Equipment/Other	One Time		5,970	5,970
		3,301,270	105,754	3,407,024
Add'l Needs/Backlog-7 AED Batteries (Support Division)	One Time		3,605	3,605
Total Add'l Needs/Backlog-Detentions Bureau	One Time	-	3,605	3,605
TOTAL SHERIFF OPERATIONS		10,983,874	1,013,514	11,997,388

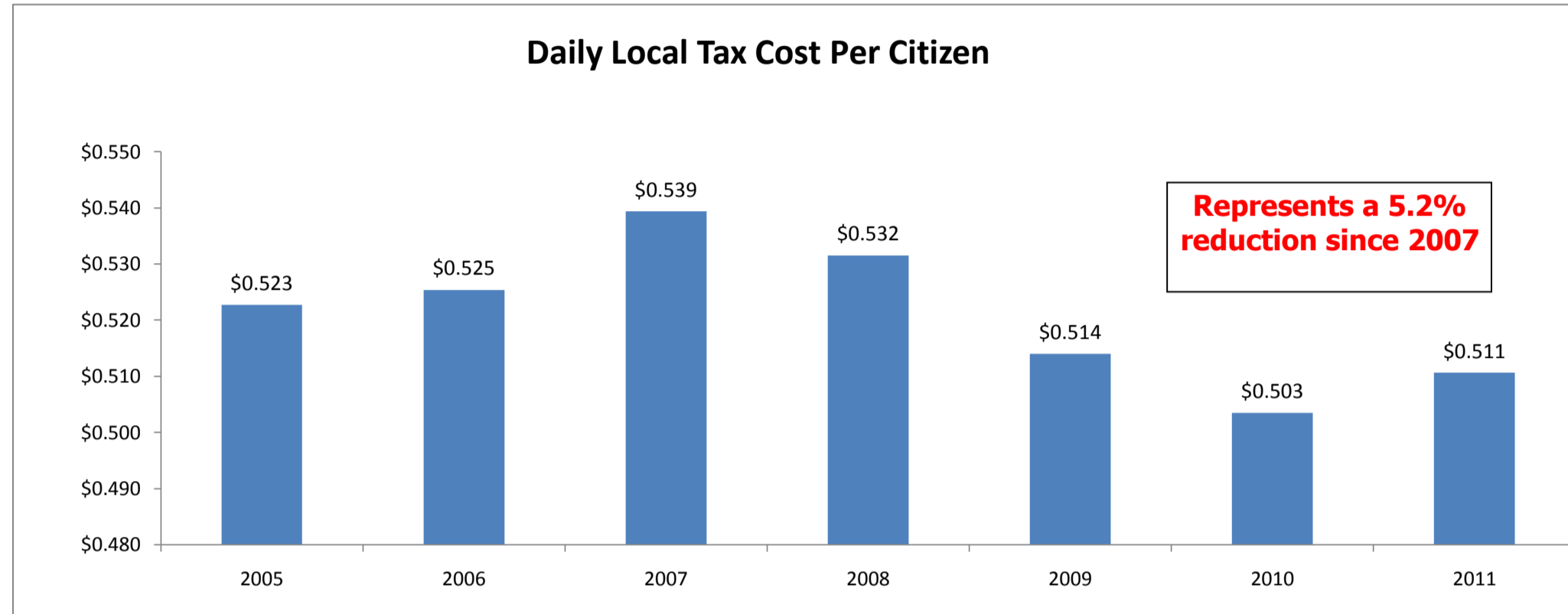


*El Paso County, Colorado
Budget Administration
2011 Critical Needs Detail - IT*

		<u>Critical Needs- On -Going</u>	<u>Critical Needs-One- Time</u>	TOTAL NEEDS
<u>OPERATIONS</u>				
ADMIN- IT	Critical Maintenance/Replacement of IT Infrastructure	775,000		775,000
ADMIN- IT	Fiber Infrastructure		1,327,000	1,327,000
ADMIN- IT	Applications		2,210,000	2,210,000
ADMIN- IT	Data Center Infrastructure		750,000	750,000
ADMIN- IT	All-County Voice Over IP (Data/Voice Network)		1,000,000	1,000,000
TOTAL IT OPERATIONS		775,000	5,287,000	6,062,000



El Paso County, Colorado
Budget Administration
Projected Daily Local Tax Cost Per Citizen

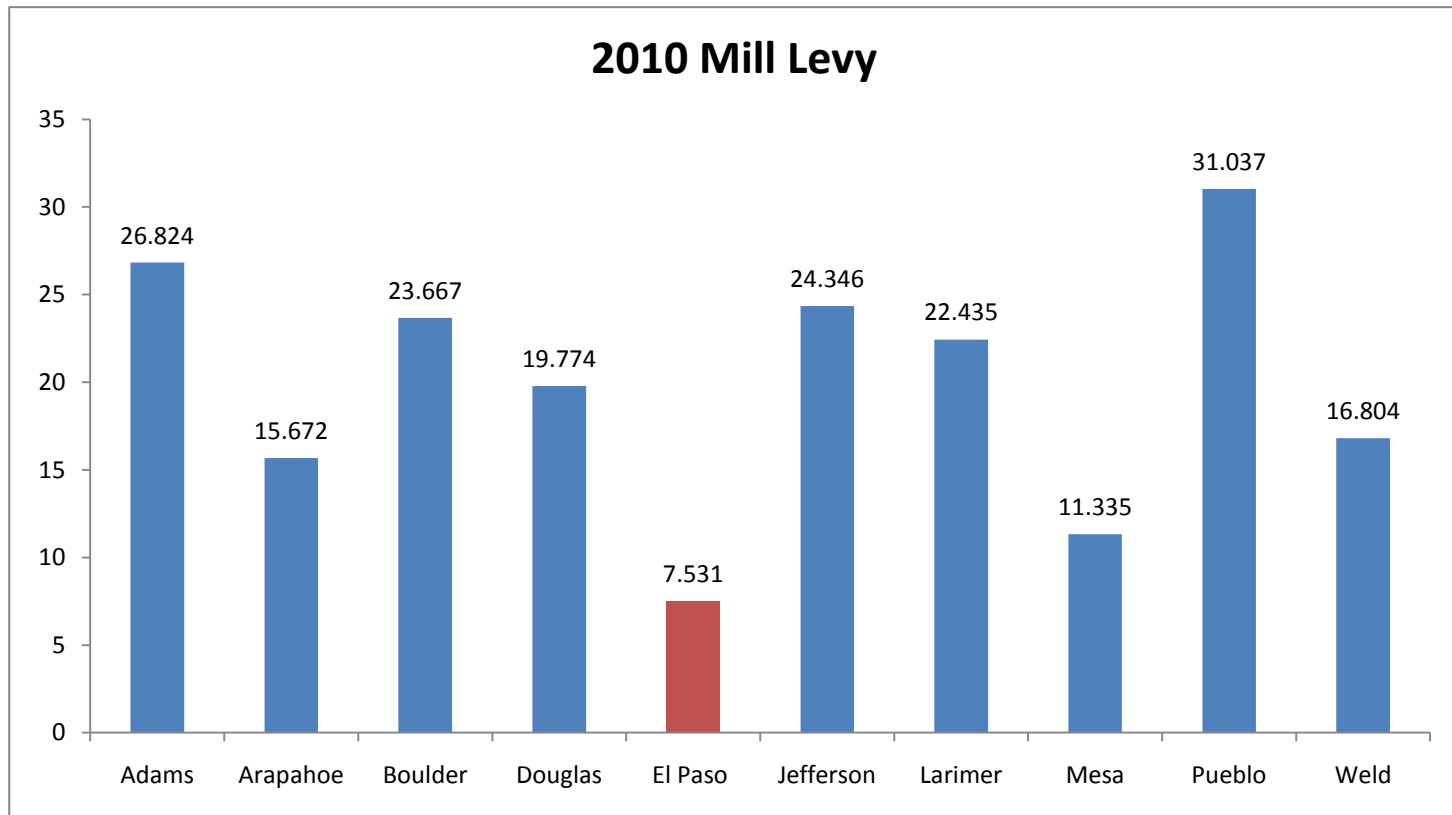


	2005	2006	2007	2008	2009	2010	2011
Sales Tax	67,735,411	68,409,089	69,183,104	67,658,586	63,493,503	62,845,655	66,668,519
Property Tax	34,474,922	37,054,036	40,281,448	42,174,833	44,168,769	46,488,940	46,581,344
Specific Ownership Tax	5,974,938	5,764,078	5,955,172	5,797,962	5,797,962	5,160,000	4,669,800
Other Taxes	259,097	268,631	260,130	236,000	236,000	231,000	231,000
Budgeted Revenue	\$ 108,444,368	\$ 111,495,834	\$ 115,679,854	\$ 115,867,381	\$ 113,696,234	\$ 114,725,595	\$ 118,150,663
Population Estimates*	568,424	581,418	587,590	597,249	605,979	624,314	633,942
Annual Cost Per Person	\$191	\$192	\$197	\$194	\$188	\$184	\$186
Daily Cost Per Person	\$0.523	\$0.525	\$0.539	\$0.532	\$0.514	\$0.503	\$0.511

*Estimated Population From Department of Local Affairs

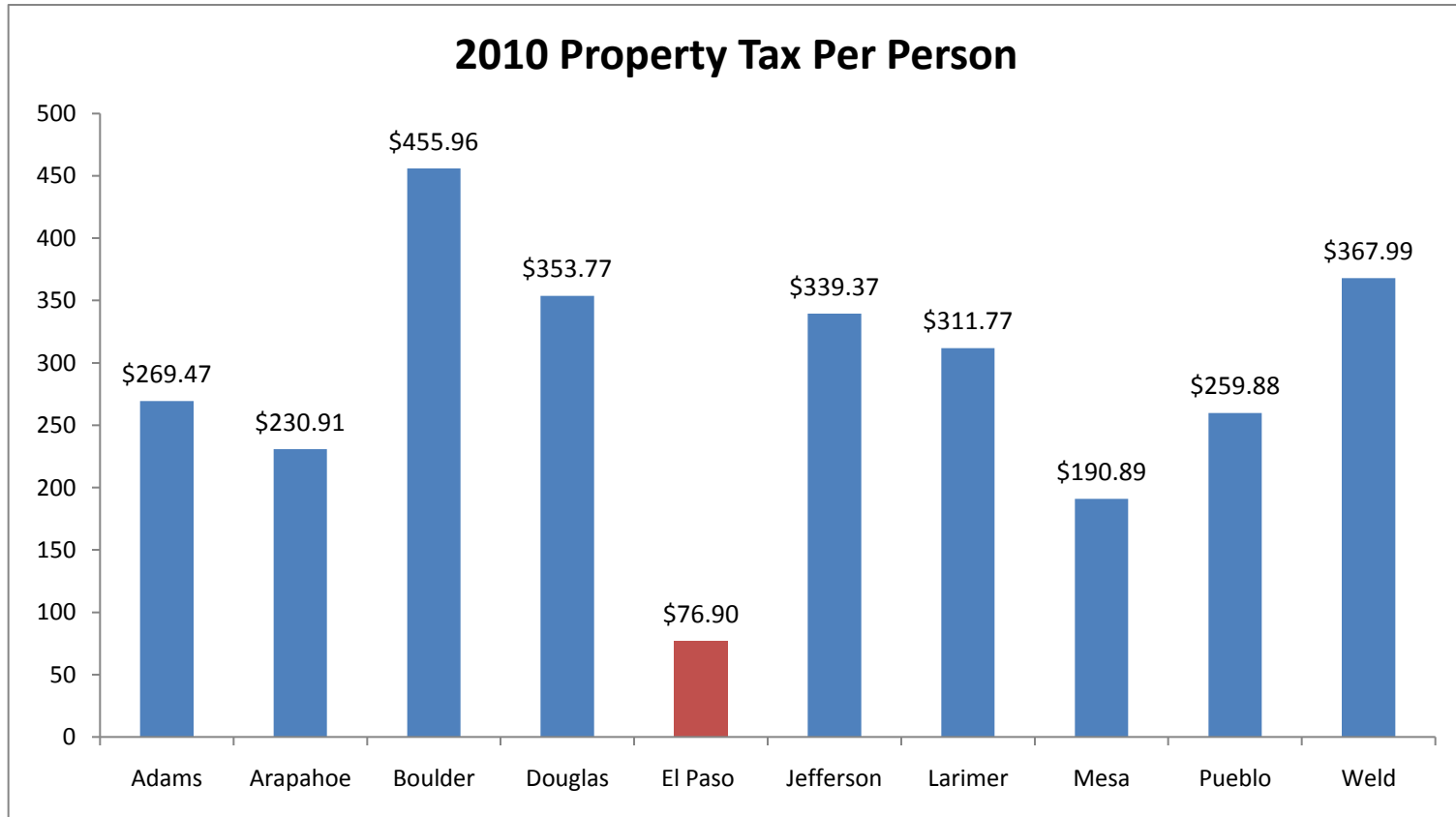


El Paso County, Colorado
Budget Administration
Mill Levy 10-County Comparison





El Paso County, Colorado
Budget Administration
Property Tax Per Person 10-County Comparison



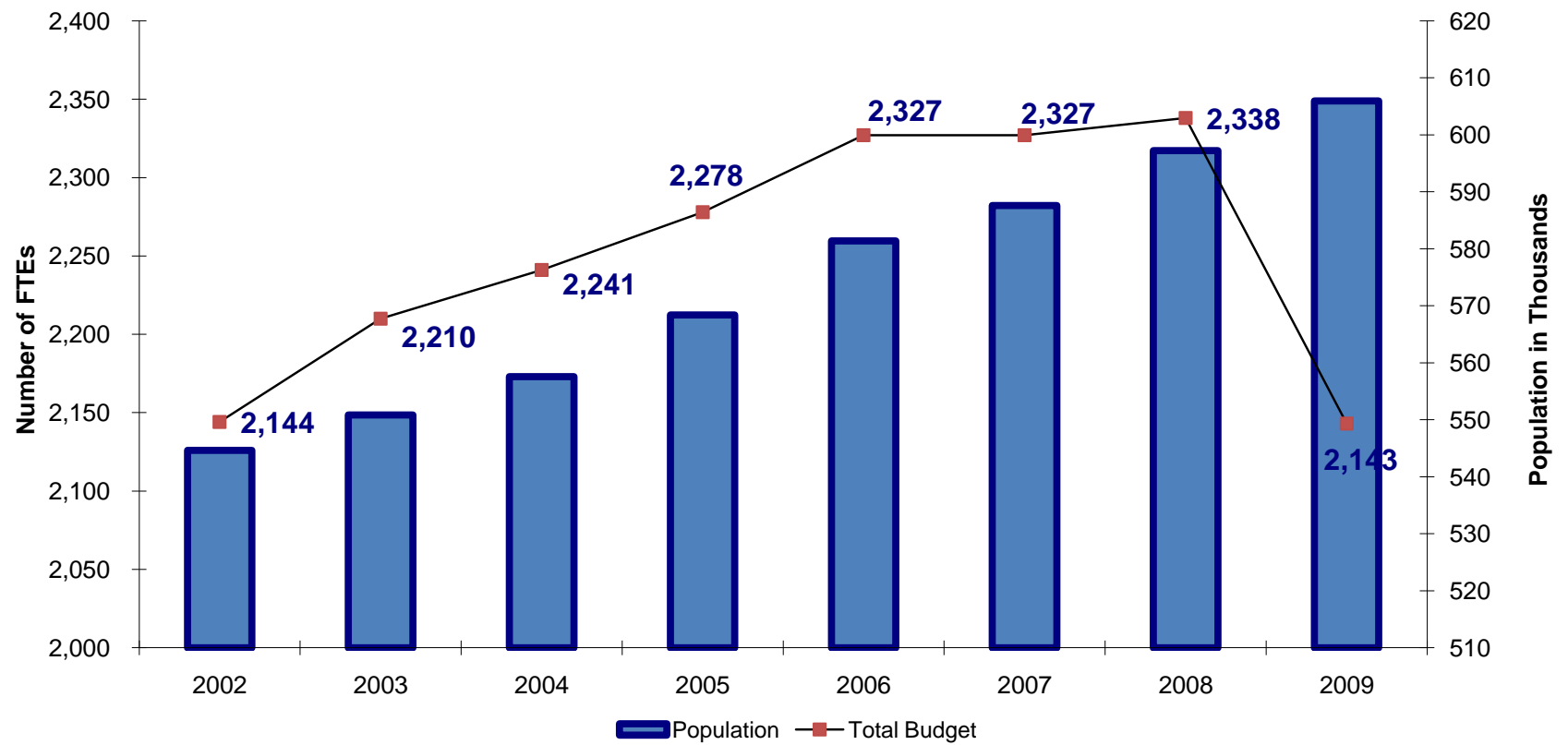


El Paso County, Colorado

Budget Administration

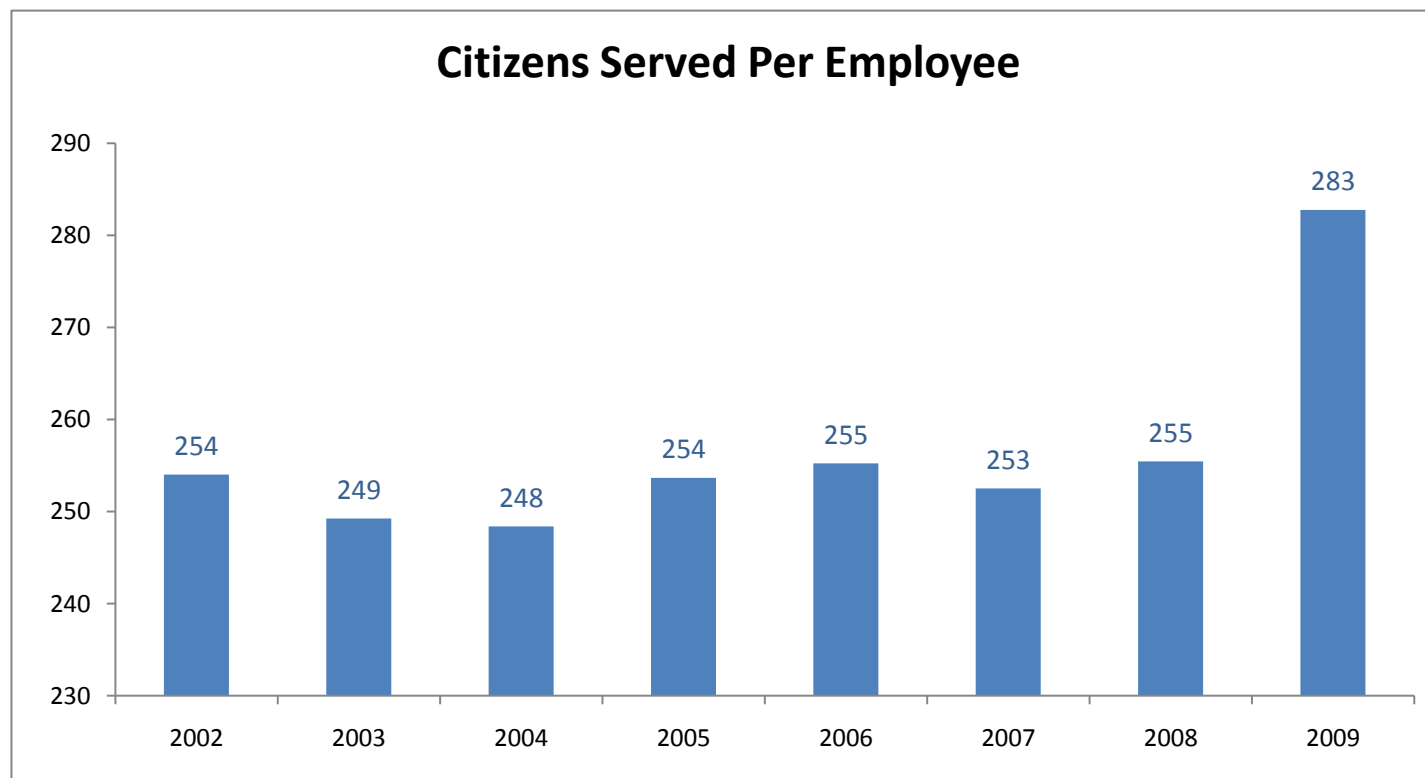
Total Number of Full-Time Employees vs Population Growth

Total Numbers of Full-Time Employees (FTEs) vs. Population Growth





El Paso County, Colorado
Budget Administration
Total Number of Citizens Served Per Employee





El Paso County, Colorado
Budget Administration
2011 Discretionary Revenue to Provide Core Services

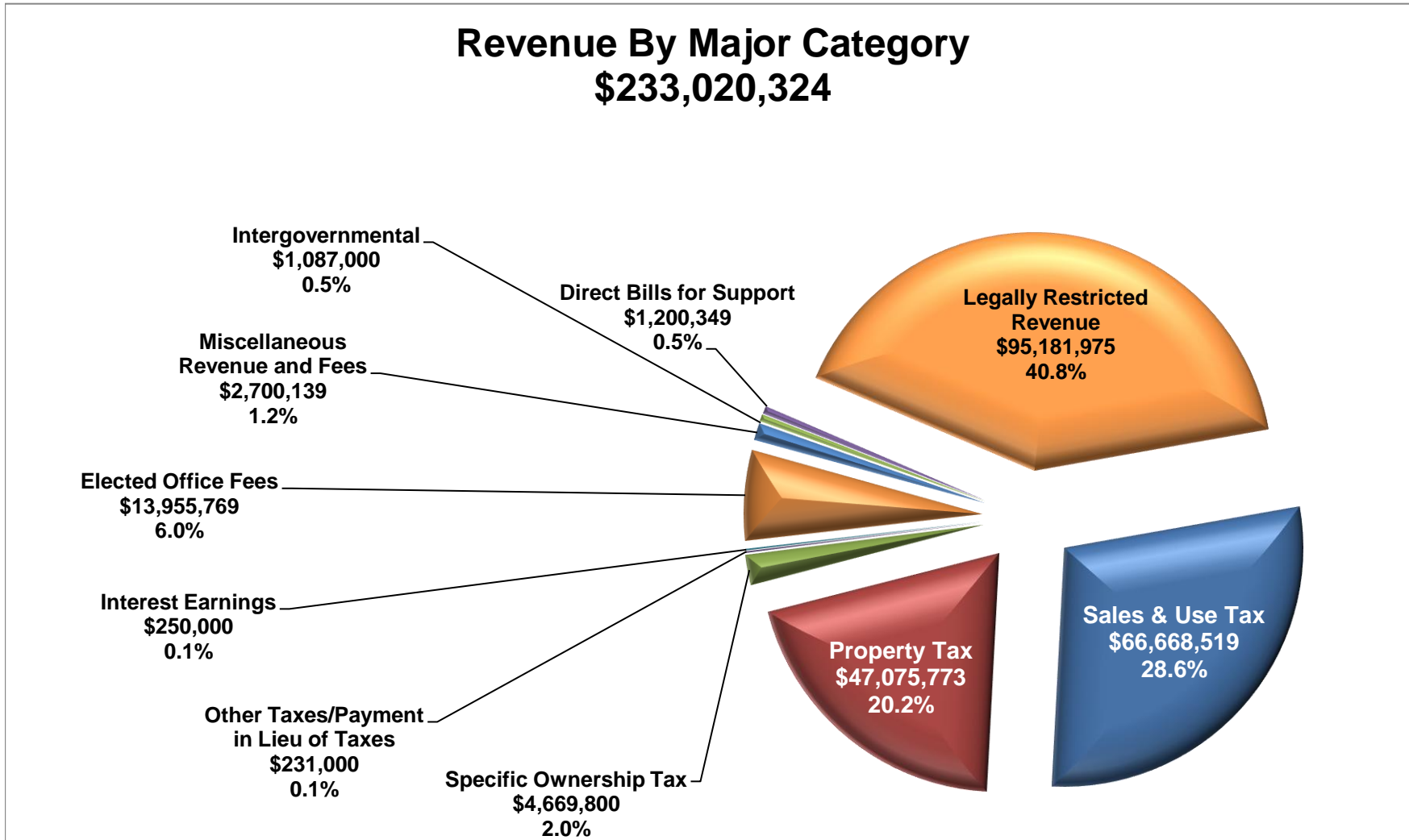
2011 Original Adopted Budget Revenue Sources	
Sales & Use Tax	\$66,668,519
Property Tax	47,075,773
Specific Ownership Tax	4,669,800
Other Taxes/Payment in Lieu of Taxes	231,000
Interest Earnings	250,000
Elected Office Revenue (Fees)	13,955,769
Parking & Parks and Recreation Fees	689,000
General and Road & Bridge Fees	1,886,529
Unrestricted Intergovernmental	1,087,000
Direct Bills for Support Services	1,200,349
Rent Revenue/Other Revenue	124,610
<i>Legally Restricted Revenue Sources</i>	<i>\$95,181,975</i>
2011 Revenues	\$233,020,324
Less: Legally Restricted Revenue Sources	(\$95,181,975)
2011 Discretionary Revenue Sources	\$137,838,349
<u>Less: Legally Restricted Uses</u>	
Road & Bridge Operations	\$6,810,236
Dept. of Human Services - Local Required Match	\$11,997,101
Annual Lease Obligation	\$10,228,489
Employee Benefits & Retirement	\$16,548,897
Less: Legally Restricted Uses	\$45,584,723
2011 Discretionary Revenue to Provide Core Services	\$92,253,626



El Paso County, Colorado

Budget Administration

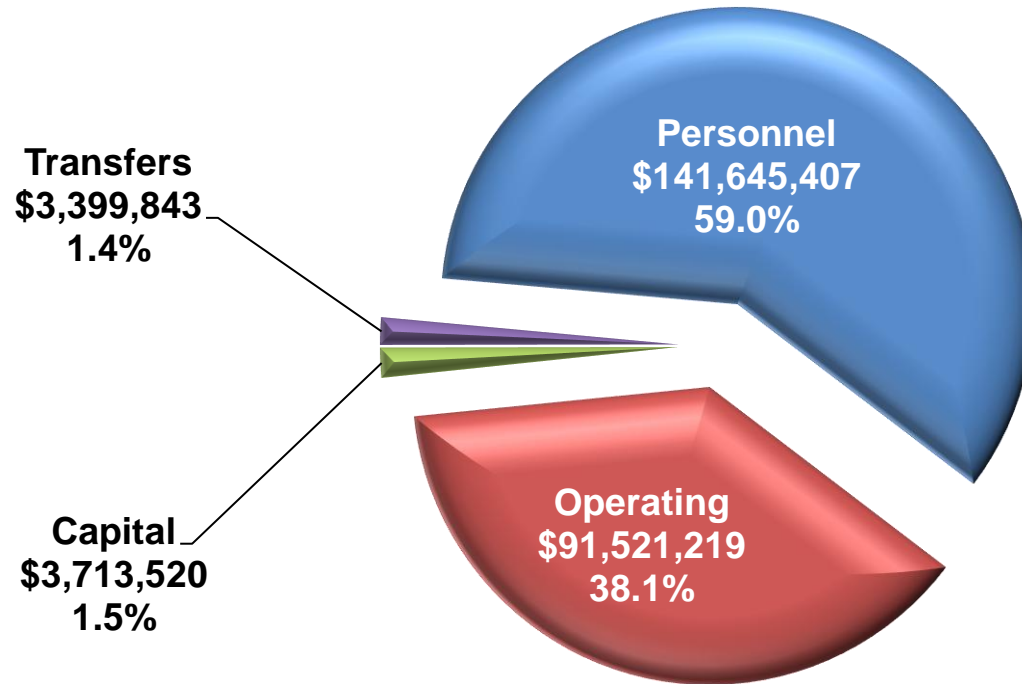
2011 Original Adopted Budget - Revenue By Major Category





El Paso County, Colorado
Budget Administration
2011 Original Adopted Budget - Expenditure By Major Category

Expenditure By Major Category
\$240,279,989



Section II – Budget Changes
(from 2010 to 2011)



El Paso County, Colorado
Changes to Revenue Budget from 2010 to 2011

Fund	Department	2010 Original Adopted Budget	Sales Tax	Property Tax	Other Tax	Fees and Charges	Interest on Investments	Inter- governmental Revenue	Internal Direct Bills	Other Revenue/ Misc.	Restricted Revenue	2011 Original Adopted Budget
	Administrative Services	74,543,985	3,351,964	(1,934,209)		(391,471)	(100,000)	(70,000)	71,896			75,472,165
	Security	228,500				34,500				1,000		264,000
	Facilities Management	408,921				2,926			(301,987)	(250)		109,610
	Parks & Leisure Services	526,000				0		(100,000)				426,000
	Information Technology	5,000				(5,000)						0
	Veteran Services	2,400						12,500				14,900
	Assessor	53,500				(13,500)						40,000
	Clerk & Recorder	7,727,230				1,122,870						8,850,100
	Coroner	363,600				20,500						384,100
	Sheriff's Office	2,113,359				(518,847)		4,626				1,599,138
	Surveyor	1,200				(1,200)						0
	Treasurer	3,000,000				300,000						3,300,000
	Public Trustee	209,187				641,844						851,031
1	Net General Fund	89,182,882	3,351,964	(1,934,209)	0	1,192,622	(100,000)	(152,874)	(230,091)	750	0	91,311,044
	Facilities County/City SLA	836,000									937,700	1,773,700
	Regional & Urban Parks	717,500									20,500	738,000
	Justice Services	6,498,209									44,189	6,542,398
	CSU Extension	75,000									(75,000)	0
	Useful Public Service	100,000									0	100,000
	Restricted Fees	1,489,482									(198,329)	1,291,153
	Clerk & Recorder	2,628,000									(1,103,000)	1,525,000
	District Attorney	713,490									134,674	848,164
	Sheriff's Office	5,662,091									(1,672,506)	3,989,585
1	GF -Grants/Restricted*	18,719,772	0	0	0	0	0	0	0	0	(1,911,772)	16,808,000
1	Total General Fund	107,902,654	3,351,964	(1,934,209)	0	1,192,622	(100,000)	(152,874)	(230,091)	750	(1,911,772)	108,119,044
2	Dept. of Transportation	21,258,698		1,112	(490,200)	(173,000)		(15,500)			(2,970,874)	17,610,236
3	Road & Bridge Escrow	880,675		1,313							(2,497)	879,491
4	Dept of Human Services	57,631,005	470,900								(9,101,905)	49,000,000
6	Community Investment	10,381,243		2,018,385							235,261	12,634,889
12	Self-Insurance	23,530,980									324,860	23,855,840
15	Conservation Trust*	1,210,000									0	1,210,000
16	Retirement Fund*	6,579,749		500,232							644,481	7,724,462
17	Retirement Admin.*	247,000										247,000
19	Schools' Trust Fund*	400,000									(300,000)	100,000
22	Solid Waste Management*	910,000									53,000	963,000
25	Economic Development*	3,012,500				35,000					965,000	4,012,500
66	Pikes Peak Workforce*	8,097,066									(1,542,309)	6,554,757
74, 75	Local Improvement Districts*	180,075									(70,970)	109,105
		242,221,645	3,822,864	586,833	(490,200)	1,054,622	(100,000)	(168,374)	(230,091)	750	(13,677,725)	233,020,324

*Legally Restricted Funds, not available for general use

El Paso County, Colorado
Changes to Base Budget from 2010 to 2011

Fund	Department	2010	1	2	3	4	2011
		Original Adopted Budget	2010 Remove One-Time AFRs	Other Budget Moves	2011 BoCC Approved One-Time Critical Needs	2011 BoCC Approved On-Going Critical Needs	Original Adopted Budget
	Administrative Services	802,456		3,004		4,000	809,460
	Administrative Support	697,662					697,662
	Board of Equalization	38,576					38,576
	Security	1,172,592				5,174	1,177,766
	Environmental Services	338,077				1,042	339,119
	Facilities Management	6,432,634		103,200		9,513	6,545,347
	Parks & Leisure Services	573,408		210,156		3,498	787,062
	Parks Special Events	244,637				390	245,027
	CSU Administration	154,893				723	155,616
	Procurement & Contracts	0		339,477		1,627	341,104
	Empl. Benefits & Med. Serv.	685,957		52,536		3,038	741,531
	Finance Administration	1,006,056		(210,833)		3,748	798,971
	Financial Support	322,952		(65,500)			257,452
	Budget Administration	635,645		(30,390)		2,873	608,128
	Budget Support	1,324,764		253,296		0	1,578,060
	Information Technology	10,388,154	(1,987,500)	(44,536)		24,820	8,380,938
	Veteran Services	216,481		18,000		1,190	235,671
	County Attorney	744,908		(23,563)		3,670	725,015
	Health Department Support	2,803,948					2,803,948
	Clerk & Recorder	7,717,548	(1,934,424)	(318,355)		526,290	5,991,059
	Treasurer	1,101,795				4,796	1,106,591
	Assessor	3,299,387				15,494	3,314,881
	Coroner	1,672,972		55,500		48,813	1,777,285
	Surveyor	8,921					8,921
	District Attorney	9,593,115		(318,574)	176,771	914,509	10,365,821
	Sheriff's Office	44,864,651		(417,289)		701,614	45,148,976
	Public Trustee	10,000					10,000
1	Net General Fund	96,852,189	(3,921,924)	(393,871)	176,771	2,276,822	94,989,987
	Regional & Urban Parks*	530,000		180,000			710,000
	Facilities County/City SLA/CAM*	856,360		1,432,000			2,288,360
	Justice Services *	6,503,353					6,503,353
	CSU Administration*	75,000		(75,000)			0
	Development Services*	1,314,339		(5,821)			1,308,518
	County Attorney - DHS*	36,639		(36,639)			0
	Useful Public Service*	150,000					150,000
	Clerk & Recorder*	3,519,730		(1,119,730)			2,400,000
	Admin Grant Restricted*	283,034		(33,034)			250,000
	Admin Emergency Reserve*	500,000	(500,000)				0
	District Attorney*	563,344		284,820			848,164
	Sheriff's Office*	6,198,805		(2,788,218)			3,410,587
	Public Trustee*	20,880		(20,880)			0
1	GF -Grants/Restricted*	20,551,484	(500,000)	(2,182,502)	0	0	17,868,982
1	Total General Fund	117,403,673	(4,421,924)	(2,576,373)	176,771		112,858,969

El Paso County, Colorado
Changes to Base Budget from 2010 to 2011

		2010	1	2	3	4	2011
Fund	Department	Original Adopted Budget	2010 Remove One-Time AFRs	Other Budget Moves	2011 BoCC Approved One-Time Critical Needs	2011 BoCC Approved On-Going Critical Needs	Original Adopted Budget
2	Dept. of Transportation	21,258,698		(3,569,374)			17,689,324
3	Road & Bridge Escrow	880,675		(1,184)			879,491
4	Dept of Human Services	57,631,005		(8,631,005)			49,000,000
6	Community Investment	10,643,721		3,394,157			14,037,878
12	Self-Insurance	23,530,980		897,890			24,428,870
15	Conservation Trust*	1,749,646		(300,844)			1,448,802
16	Retirement Fund*	6,628,026				1,150,095	7,778,121
17	Retirement Admin.*	247,000					247,000
19	Schools' Trust Fund*	400,000		(300,000)			100,000
22	Solid Waste Management*	1,107,523		14,390			1,121,913
25	Economic Development*	3,057,500		955,000			4,012,500
66	Pikes Peak Workforce*	8,097,066		(1,542,309)			6,554,757
74,75	Local Improvement Districts*	193,500		(71,136)			122,364
		252,829,013	(4,421,924)	(11,730,788)	176,771	1,150,095	240,279,989

* Legally Restricted Funds, not available for general use

Section III – 2011 Original Adopted Budget



El Paso County, Colorado
Budget Administration
2011 Original Adopted Budget

El Paso County, Colorado
2011 Original Adopted "Budget At A Glance"

	1	2	3	4	6	12	15*	16*	17*	19*	22*	25*	66*	74 - 75*	TOTAL
	General Fund	Road & Bridge and Fleet Fund	Road & Bridge Escrow	DHS Fund	Capital Fund	Self-Insurance Fund	Conservation Trust Fund	Retire. Fund	Pension Trust	Schools Trust	Solid Waste	Ezone	PPWFC	LIDS	
UNRESTRICTED REVENUE															
Sales and Use Tax	43,539,431	0		11,997,101		11,131,987									66,668,519
Property Taxes-Real Property	29,430,856	1,236,936	802,582		10,228,489			5,376,910							47,075,773
Specific Ownership Tax		4,669,800													4,669,800
Other Taxes / PILT	162,000	69,000													231,000
Fees & Charges for Svs	875,529	831,000				40,000						140,000			1,886,529
Assessor Fees	40,000														40,000
Clerk & Recorder Fees	8,850,100														8,850,100
Coroner Fees	380,500														380,500
Sheriff Fees	534,138														534,138
Treasurer Fees	3,300,000														3,300,000
Public Trustee Fees	851,031														851,031
Park & Recreation Fees	426,000														426,000
Parking Structure Fee	263,000														263,000
Interest on Investments	250,000														250,000
Rent Collections-Outside	108,860														108,860
Internal County Direct Bills	1,200,349														1,200,349
Intergovernmental	1,083,500	3,500													1,087,000
Miscellaneous Rev.	15,750	0													15,750
Unrestricted Revenue	91,311,044	6,810,236	802,582	11,997,101	10,228,489	11,171,987	0	5,376,910	0	0	0	140,000	0	0	137,838,349
RESTRICTED REVENUE															
Grant / Intergovernmental	15,516,847	0		37,002,899			1,200,000		247,000	100,000	960,500	3,872,500	6,554,757	109,105	65,563,608
Restricted Fees	1,291,153														1,291,153
Property Taxes-Passthru BPPT			76,909												76,909
Highway User Tax		10,800,000													10,800,000
Interest on Investments							10,000				2,500				12,500
Employee Paid Benefits						6,000,000									6,000,000
Transfer In		0													0
Internal County Direct Bills		0			2,406,400	6,683,853		2,347,552							11,437,805
Restricted Revenue	16,808,000	10,800,000	76,909	37,002,899	2,406,400	12,683,853	1,210,000	2,347,552	247,000	100,000	963,000	3,872,500	6,554,757	109,105	95,181,975
	108,119,044	17,610,236	879,491	49,000,000	12,634,889	23,855,840	1,210,000	7,724,462	247,000	100,000	963,000	4,012,500	6,554,757	109,105	233,020,324
Expenditures															
Personnel	68,432,699	4,084,293		6,260,116		9,946,386		5,358,119							94,081,613
Operating	23,159,928	2,709,348		5,324,932	10,651,871	1,493,957		56,142				140,000			43,536,178
Capital	3,397,360	47,180		11,018											3,455,558
Transfer Out	0	0	802,582	401,035	712,398										1,916,015
Unrestricted Expenditures	94,989,987	6,840,821	802,582	11,997,101	11,364,269	11,440,343	0	5,414,261	0	0	0	140,000	0	0	142,989,365
Restricted Personnel	3,305,768	6,477,069		19,308,201		11,292,398	1,226,852	2,339,348	247,000		387,123		3,226,171		47,809,930
Restricted Operating	14,501,640	4,296,614		16,423,794	2,506,007	1,696,129	201,950	24,512		100,000	714,809	3,872,500	3,328,586	122,364	47,788,905
Restricted Capital	59,179	74,820		33,982			20,000				19,981				207,962
Restricted Transfers Out	2,395		76,909	1,236,922	167,602										1,483,828
Restricted Expenditures	17,868,982	10,848,503	76,909	37,002,899	2,673,609	12,988,527	1,448,802	2,363,860	247,000	100,000	1,121,913	3,872,500	6,554,757	122,364	97,290,624
	112,858,969	17,689,324	879,491	49,000,000	14,037,878	24,428,870	1,448,802	7,778,121	247,000	100,000	1,121,913	4,012,500	6,554,757	122,364	240,279,989
Net Change in Fund- NR	(3,678,943)	(30,585)	0	0	(1,135,780)	(268,356)	0	(37,351)	0	0	0	0	0	0	(5,151,016)
Net Change in Fund-RES	(1,060,982)	(48,503)	0	0	(267,209)	(304,674)	(238,802)	(16,308)	0	0	(158,913)	0	0	(13,259)	(2,108,649)
TOTAL Net Change	(4,739,925)	(79,088)	0	0	(1,402,989)	(573,030)	(238,802)	(53,659)	0	0	(158,913)	0	0	(13,259)	(7,259,665)

*Legally Restricted Funds, not available for general use



El Paso County, Colorado
 Budget Administration
 2011 Original Adopted Budget - Fund Balance Estimates

	January 1, 2011 Estimated Beginning Fund Balance	+ 2011 Original Adopted Budget Revenues	- 2011 Original Adopted Budget Expenditures	= December 31, 2011 Estimated Available Fund Balance	Estimated Restricted Fund Balance	Estimated Available Fund Balance
General Fund -Net-UR	\$7,900,000	\$91,311,044	(\$94,989,987)	\$4,221,057	\$0	\$4,221,057
<i>Emergency Reserve* - General</i>	<i>2,214,785</i>	<i>0</i>	<i>0</i>	<i>\$2,214,785</i>	<i>2,214,785</i>	<i>0</i>
<i>Emergency Reserve* - Restrict</i>	<i>3,000,000</i>	<i>0</i>	<i>0</i>	<i>\$3,000,000</i>	<i>3,000,000</i>	<i>0</i>
<i>Fund Flow Transfer- Road & Br</i>	<i>2,500,000</i>	<i>0</i>	<i>0</i>	<i>\$2,500,000</i>	<i>2,500,000</i>	<i>0</i>
General Fund -RES*	442,297	16,808,000	(17,868,982)	(\$618,685)	(618,685)	0
Total General Fund	\$16,057,082	\$108,119,044	(\$112,858,969)	\$11,317,157	\$7,096,100	\$4,221,057
Road & Bridge & Fleet	\$2,162,062	\$17,610,236	(\$17,689,324)	\$2,082,974	\$1,816,785	\$266,189
R&B Escrow	\$0	\$879,491	(\$879,491)	\$0	\$0	\$0
Department of Human Services	\$332,766	\$49,000,000	(\$49,000,000)	\$332,766	\$0	\$332,766
Community Investment	\$3,364,611	\$12,634,889	(\$14,037,878)	\$1,961,622	\$0	\$1,961,622
Self-Insurance	\$8,400,190	\$23,855,840	(\$24,428,870)	\$7,827,160	\$7,000,000	\$827,160
Conservation Trust*	\$900,406	\$1,210,000	(\$1,448,802)	\$661,604	\$661,604	\$0
Retirement	\$941,695	\$7,724,462	(\$7,778,121)	\$888,036	\$729,846	\$158,190
Pension Trust*	\$28,211	\$247,000	(\$247,000)	\$28,211	\$28,211	\$0
School's Trust*	\$39,468	\$100,000	(\$100,000)	\$39,468	\$39,468	\$0
Solid Waste Management*	\$450,000	\$963,000	(\$1,121,913)	\$291,087	\$258,081	\$33,006
Economic Development*	\$140,416	\$4,012,500	(\$4,012,500)	\$140,416	\$140,416	\$0
Pikes Peak Workforce *	\$0	\$6,554,757	(\$6,554,757)	\$0	\$0	\$0
Local Improvement Districts*	\$38,633	\$109,105	(\$122,364)	\$25,374	\$25,374	\$0
Total	\$32,855,540	\$233,020,324	(\$240,279,989)	\$25,595,875	\$17,795,885	\$7,799,990

*Legally Restricted Funds, not available for general use

El Paso County, Colorado Allocation of Revenues by Major Category

Fund	Department	Sales Tax	Property Tax	Specific Ownership Tax	Other Taxes	Fees and Charges	Interest on Investments	Intergovernmental Revenues	Internal Direct Bills	Other Revenue	Restricted Revenue	2011 Original Adopted Budget
	Administrative Services	43,539,431	29,430,856	0	162,000	875,529	250,000	0	1,200,349	14,000	0	75,472,165
	Security- Parking Structure	0	0	0	0	263,000	0	0	0	1,000	0	264,000
	Facilities Management	0	0	0	0	108,860	0	0	0	750	0	109,610
	Parks & Leisure Services	0	0	0	0	426,000	0	0	0	0	0	426,000
	Veteran Services	0	0	0	0	0	0	14,900	0	0	0	14,900
	Assessor	0	0	0	0	40,000	0	0	0	0	0	40,000
	Clerk & Recorder	0	0	0	0	8,850,100	0	0	0	0	0	8,850,100
	Coroner	0	0	0	0	380,500	0	3,600	0	0	0	384,100
	Sheriff's Office	0	0	0	0	534,138	0	1,065,000	0	0	0	1,599,138
	Treasurer	0	0	0	0	3,300,000	0	0	0	0	0	3,300,000
	Public Trustee	0	0	0	0	851,031	0	0	0	0	0	851,031
1	Net General Fund	43,539,431	29,430,856	0	162,000	15,629,158	250,000	1,083,500	1,200,349	15,750	0	91,311,044
	Facilities County/City SLA	0	0	0	0	0	0	0	0	0	1,773,700	1,773,700
	Regional & Urban Parks	0	0	0	0	0	0	0	0	0	738,000	738,000
	Justice Services	0	0	0	0	0	0	0	0	0	6,542,398	6,542,398
	Useful Public Service	0	0	0	0	0	0	0	0	0	100,000	100,000
	Restricted Fees	0	0	0	0	0	0	0	0	0	1,291,153	1,291,153
	Clerk & Recorder	0	0	0	0	0	0	0	0	0	1,525,000	1,525,000
	District Attorney - Grant	0	0	0	0	0	0	0	0	0	848,164	848,164
	Sheriff's Office	0	0	0	0	0	0	0	0	0	3,989,585	3,989,585
1	GF -Grants/Restricted*	0	0	0	0	0	0	0	0	0	16,808,000	16,808,000
1	Total General Fund	43,539,431	29,430,856	0	162,000	15,629,158	250,000	1,083,500	1,200,349	15,750	16,808,000	108,119,044
2	Dept. of Transportation	0	1,236,936	4,669,800	69,000	831,000	0	3,500	0	0	10,800,000	17,610,236
3	Road & Bridge Escrow	0	802,582	0	0	0	0	0	0	0	76,909	879,491
4	Dept of Human Serv.	11,997,101	0	0	0	0	0	0	0	0	37,002,899	49,000,000
6	Community Investment	0	10,228,489	0	0	0	0	0	0	0	2,406,400	12,634,889
12	Self-Insurance	11,131,987	0	0	0	40,000	0	0	0	0	12,683,853	23,855,840
15	Conservation Trust*	0	0	0	0	0	0	0	0	0	1,210,000	1,210,000
16	Retirement Fund*	0	5,376,910	0	0	0	0	0	0	0	2,347,552	7,724,462
17	Retirement Admin.*	0	0	0	0	0	0	0	0	0	247,000	247,000
19	School's Trust Fund*	0	0	0	0	0	0	0	0	0	100,000	100,000
22	Solid Waste Management*	0	0	0	0	0	0	0	0	0	963,000	963,000
25	Economic Dev.*	0	0	0	0	140,000	0	0	0	0	3,872,500	4,012,500
66	Pikes Peak Workforce*	0	0	0	0	0	0	0	0	0	6,554,757	6,554,757
74 & 75	Local Improve. Districts*	0	0	0	0	0	0	0	0	0	109,105	109,105
		66,668,519	47,075,773	4,669,800	231,000	16,640,158	250,000	1,087,000	1,200,349	15,750	95,181,975	233,020,324

* * Legally Restricted Funds

El Paso County, Colorado
Allocation of Expenditures by Major Category

Fund	Department	Personnel		Operating			2011 Original Adopted Budget	
		Personnel	Intergovernmental Reimbursements	Operating	Capital	Operating Intergovernmental Reimbursements		Transfers
	Administrative Services	900,616	(96,006)	4,850	0	0	0	809,460
	Administrative Support	0	0	697,662	0	0	0	697,662
	Board of Equalization	8,612	0	29,964	0	0	0	38,576
	Security	1,412,477	(370,506)	135,795	0	0	0	1,177,766
	Environmental Services	209,393	0	129,726	0	0	0	339,119
	Facilities Management	2,051,584	(138,732)	6,354,175	0	(1,721,680)	0	6,545,347
	Parks & Leisure Services	745,417	(42,232)	161,877	0	(78,000)	0	787,062
	Parks Special Events	78,382	0	166,645	0	0	0	245,027
	CSU Administration	145,416	0	10,200	0	0	0	155,616
	Procurement & Contracts	376,279	(49,030)	13,855	0	0	0	341,104
	Empl. Benefits & Med. Serv.	1,231,527	(617,755)	259,171	0	(131,412)	0	741,531
	Finance Administration	1,088,369	(333,408)	44,010	0	0	0	798,971
	Financial Support	0	0	461,452	0	(204,000)	0	257,452
	Budget Administration	1,215,855	(635,101)	42,374	0	(15,000)	0	608,128
	Budget Support	225,000	0	1,353,060	0	0	0	1,578,060
	Information Technology	5,462,546	(579,337)	658,926	2,839,803	(1,000)	0	8,380,938
	Veteran Services	210,829	0	24,842	0	0	0	235,671
	County Attorney	930,107	(191,563)	56,271	25,000	(94,800)	0	725,015
	Health Department Support	0	0	2,803,948	0	0	0	2,803,948
	Clerk & Recorder	5,393,684	(850,000)	1,504,975	0	(57,600)	0	5,991,059
	Treasurer	963,925	0	142,666	0	0	0	1,106,591
	Assessor	3,114,358	0	200,523	0	0	0	3,314,881
	Coroner	1,570,480	0	206,805	0	0	0	1,777,285
	Surveyor	5,920	0	3,001	0	0	0	8,921
	District Attorney GF	11,239,338	(1,230,377)	356,860	0	0	0	10,365,821
	Sheriff's Office	35,685,819	(699,187)	9,798,787	532,557	(169,000)	0	45,148,976
	Public Trustee	0	0	10,000	0	0	0	10,000
1	Net General Fund	74,265,933	(5,833,234)	25,632,420	3,397,360	(2,472,492)	0	94,989,987
	Regional & Urban Parks	0	0	710,000	0	0	0	710,000
	Facilities County/City SLA/CAM	716,994	(9,212)	1,580,578	0	0	0	2,288,360
	Justice Services	43,275	0	6,460,078	0	0	0	6,503,353
	Development Services	1,605,068	(1,134,307)	1,229,368	36,179	(427,790)	0	1,308,518
	County Attorney - DHS	1,316,568	(1,316,568)	182,612	0	(182,612)	0	0
	Useful Public Service	0	0	150,000	0	0	0	150,000
	Clerk & Recorder	304,013	0	2,095,987	0	0	0	2,400,000
	Admin Grant Restricted	0	0	250,000	0	0	0	250,000
	District Attorney	848,164	0	0	0	0	0	848,164
	Sheriff's Office	931,773	0	2,453,419	23,000	0	2,395	3,410,587
	Public Trustee	581,590	(581,590)	0	0	0	0	0
1	GF - Grants/Restricted	6,347,445	(3,041,677)	15,112,042	59,179	(610,402)	2,395	17,868,982
1	Total General Fund	80,613,378	(8,874,911)	40,744,462	3,456,539	(3,082,894)	2,395	112,858,969
2	Dept. of Transportation	10,561,362	0	7,005,962	122,000	0	0	17,689,324
3	Road & Bridge Escrow	0	0	0	0	0	879,491	879,491
4	Dept of Human Services	25,568,317	0	21,748,726	45,000	0	1,637,957	49,000,000
6	Community Investment	0	0	13,157,878	0	0	880,000	14,037,878
12	Self Insurance	21,238,784	0	3,190,086	0	0	0	24,428,870

El Paso County, Colorado
Allocation of Expenditures by Major Category

Fund	Department	Personnel	Personnel Intergovernmental Reimbursements	Operating	Capital	Operating Intergovernmental Reimbursements	Transfers	2011 Original Adopted Budget
15	Conservation Trust*	1,015,539	(20,891)	434,154	20,000	0	0	1,448,802
16	Retirement Fund*	7,697,467	0	80,654	0	0	0	7,778,121
17	Retirement Admin.*	247,000	0	0	0	0	0	247,000
19	Schools' Trust Fund*	0	0	100,000	0	0	0	100,000
22	Solid Waste Management*	353,714	0	698,218	69,981	0	0	1,121,913
25	Economic Development*	0	0	4,012,500	0	0	0	4,012,500
66	Pikes Peak Workforce*	3,245,648	0	3,309,109	0	0	0	6,554,757
74,75	LIDs Rancho Road & Falcon Vista*	0	0	122,364	0	0	0	122,364
		150,541,209	(8,895,802)	94,604,113	3,713,520	(3,082,894)	3,399,843	240,279,989

* Legally Restricted Funds, not available for general use