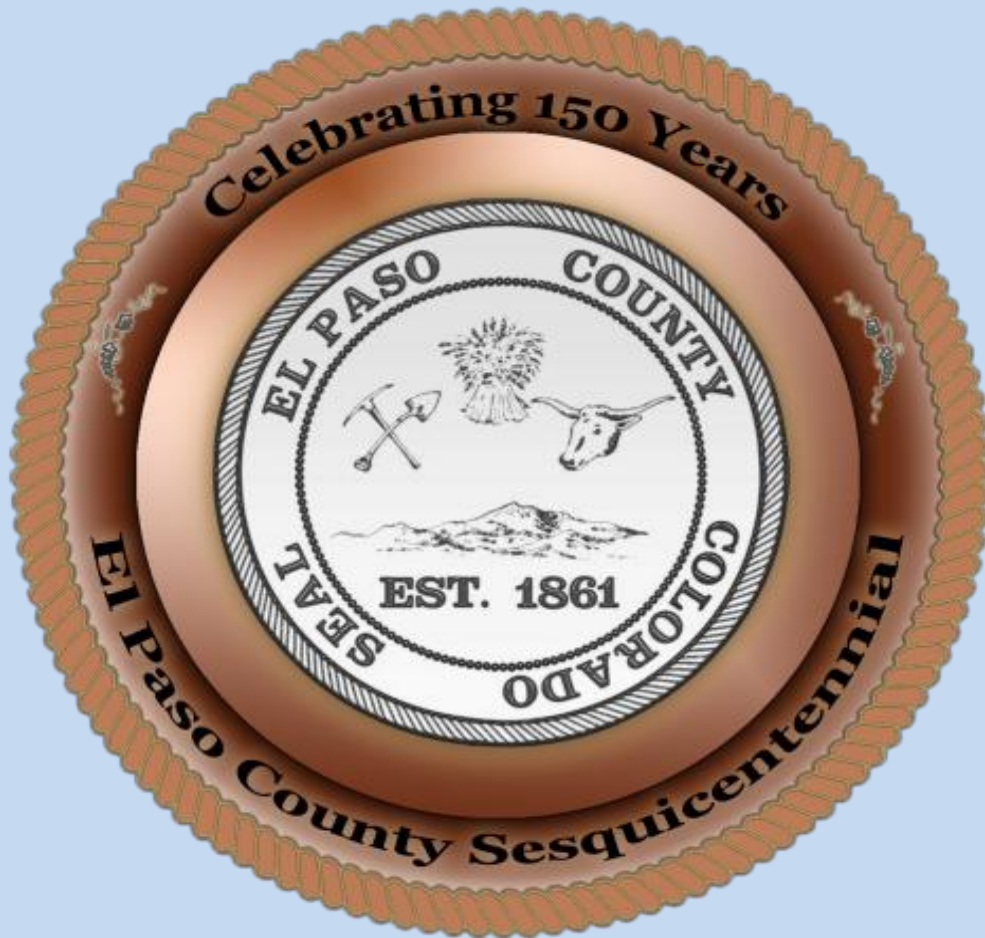




EL PASO COUNTY



2012 ORIGINAL ADOPTED BUDGET

PRESENTED DECEMBER 13, 2011
ATTACHMENT A



El Paso County, Colorado
Budget Administration
2012 Original Adopted Budget

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Section I – Budget ANALYSIS



*El Paso County, Colorado
Budget Administration
2012 Original Adopted Budget*



El Paso County, Colorado
Budget Administration

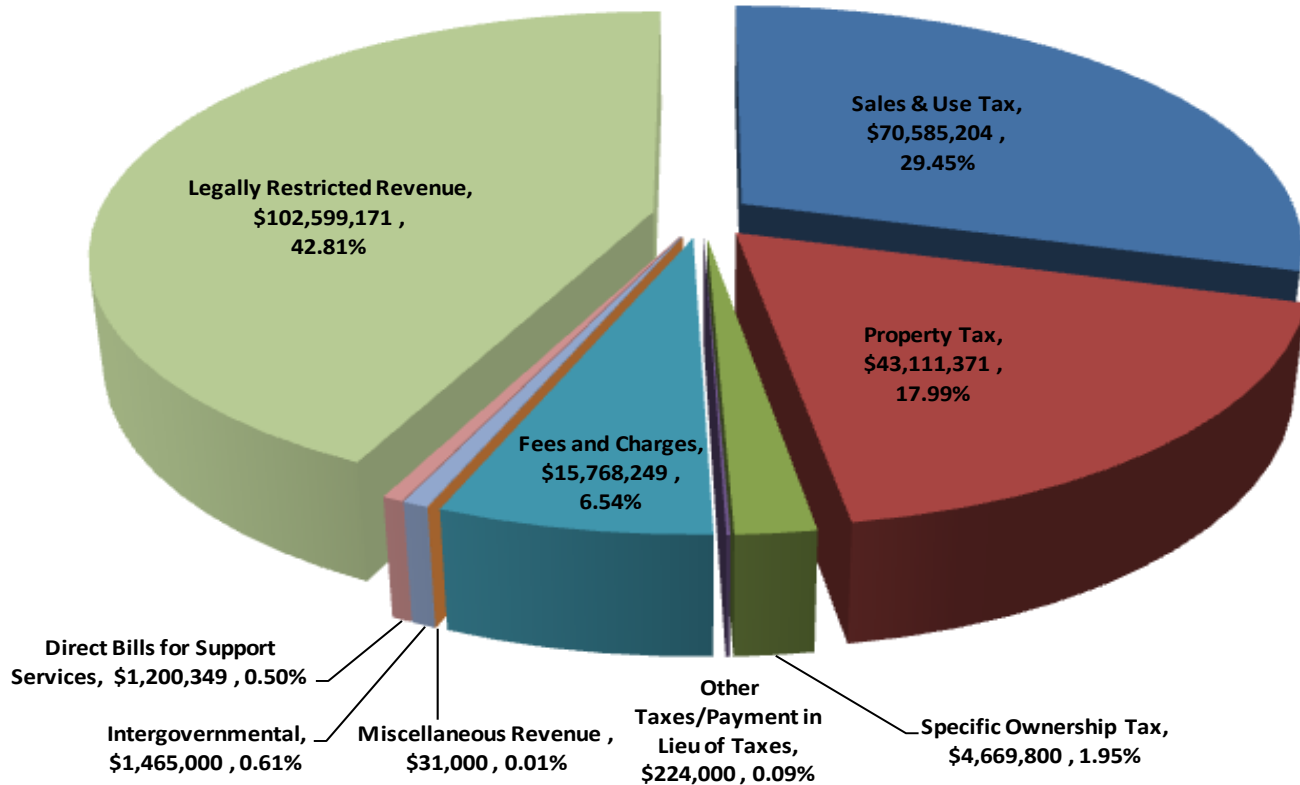
2012 Discretionary Revenue to Provide Core Services

2012 Original Adopted Budget Revenue Sources	
Sales & Use Tax	\$70,585,204
Property Tax	43,111,371
Specific Ownership Tax	4,669,800
Other Taxes/Payment in Lieu of Taxes	224,000
Elected Office Revenue (Fees)	13,438,250
Parking & Parks and Recreation Fees	657,690
General and Road & Bridge Fees	1,566,700
Unrestricted Intergovernmental	1,465,000
Direct Bills for Support Services	1,200,349
Rent Revenue/Other Revenue	136,609
<i>Legally Restricted Revenue Sources</i>	<u><i>\$102,599,171</i></u>
2012 Revenues	\$239,654,144
Less: Legally Restricted Revenue Sources	<u>(\$102,599,171)</u>
2012 Discretionary Revenue Sources	\$137,054,973
<u>Less: Legally Restricted Uses</u>	
Road & Bridge Operations	\$7,995,980
Dept. of Human Services - Local Required Match	\$14,997,101
Annual Lease Obligation/Major Capital Projects	\$17,478,350
Employee Benefits & Retirement	\$9,093,249
Less: Legally Restricted Uses	<u>\$49,564,680</u>
2012 Discretionary Revenue to Provide Core Services	<u><u>\$87,490,293</u></u>



El Paso County, Colorado
Budget Administration
2012 Revenue By Major Category

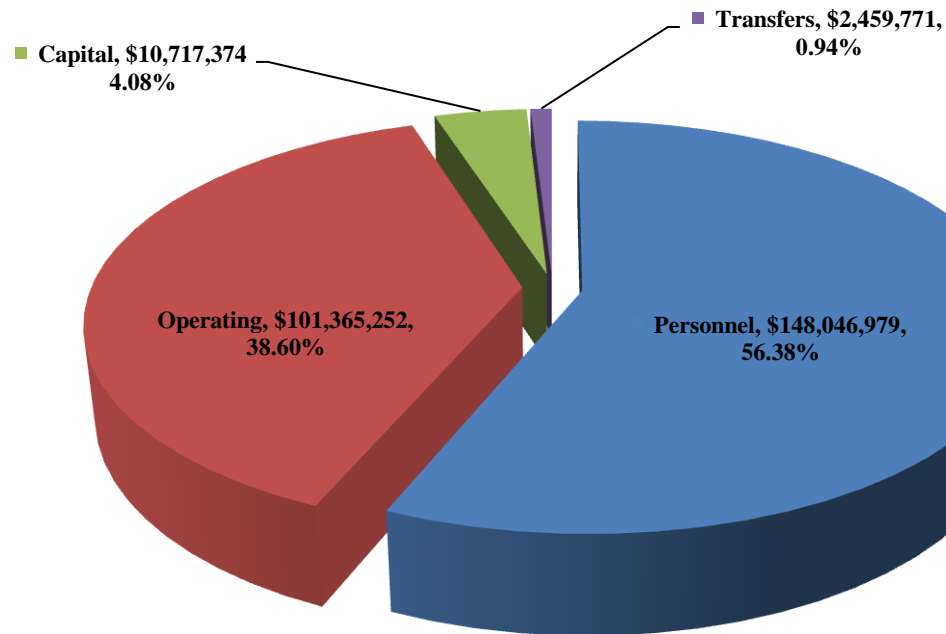
2012 Original Adopted Budget
Revenue By Major Category \$239,654,144





El Paso County, Colorado
Budget Administration
2012 Expenditures By Major Category

2012 Original Adopted Budget
Expenditures By Major Category \$262,589,376



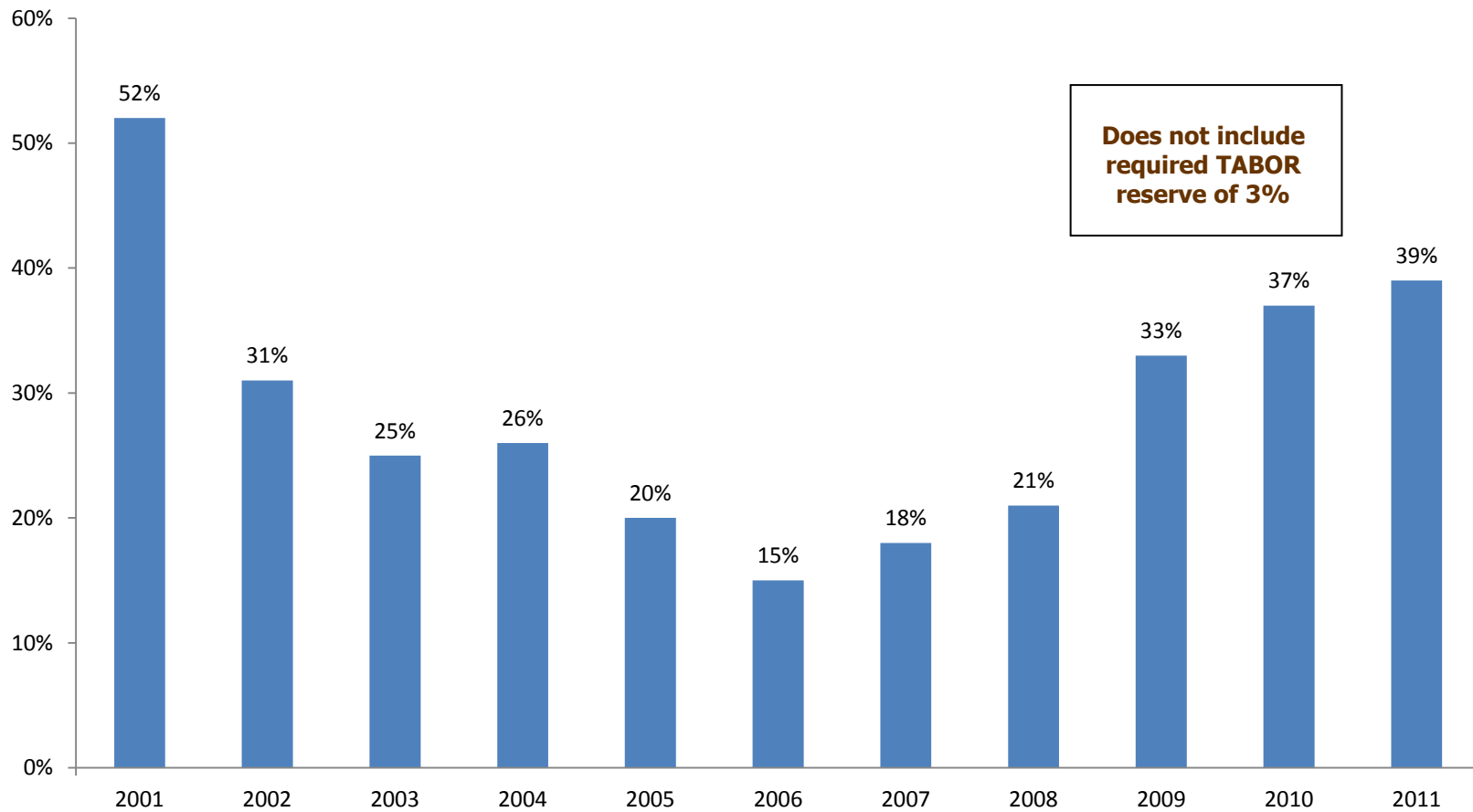


El Paso County, Colorado
Budget Administration
Unrestricted General Fund - Cost per Citizen



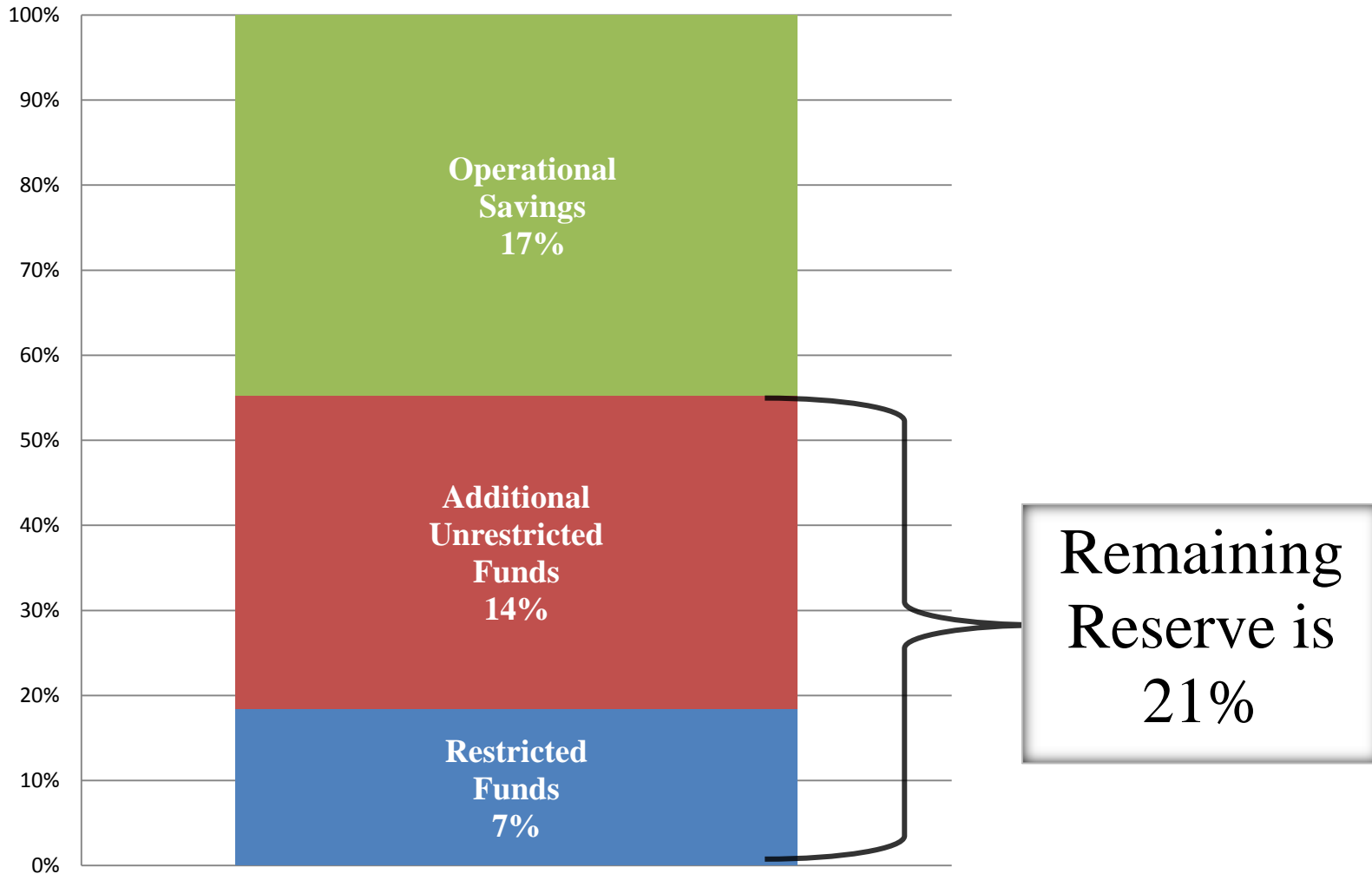


El Paso County, Colorado
Budget Administration
Historical Percentage of Reserves



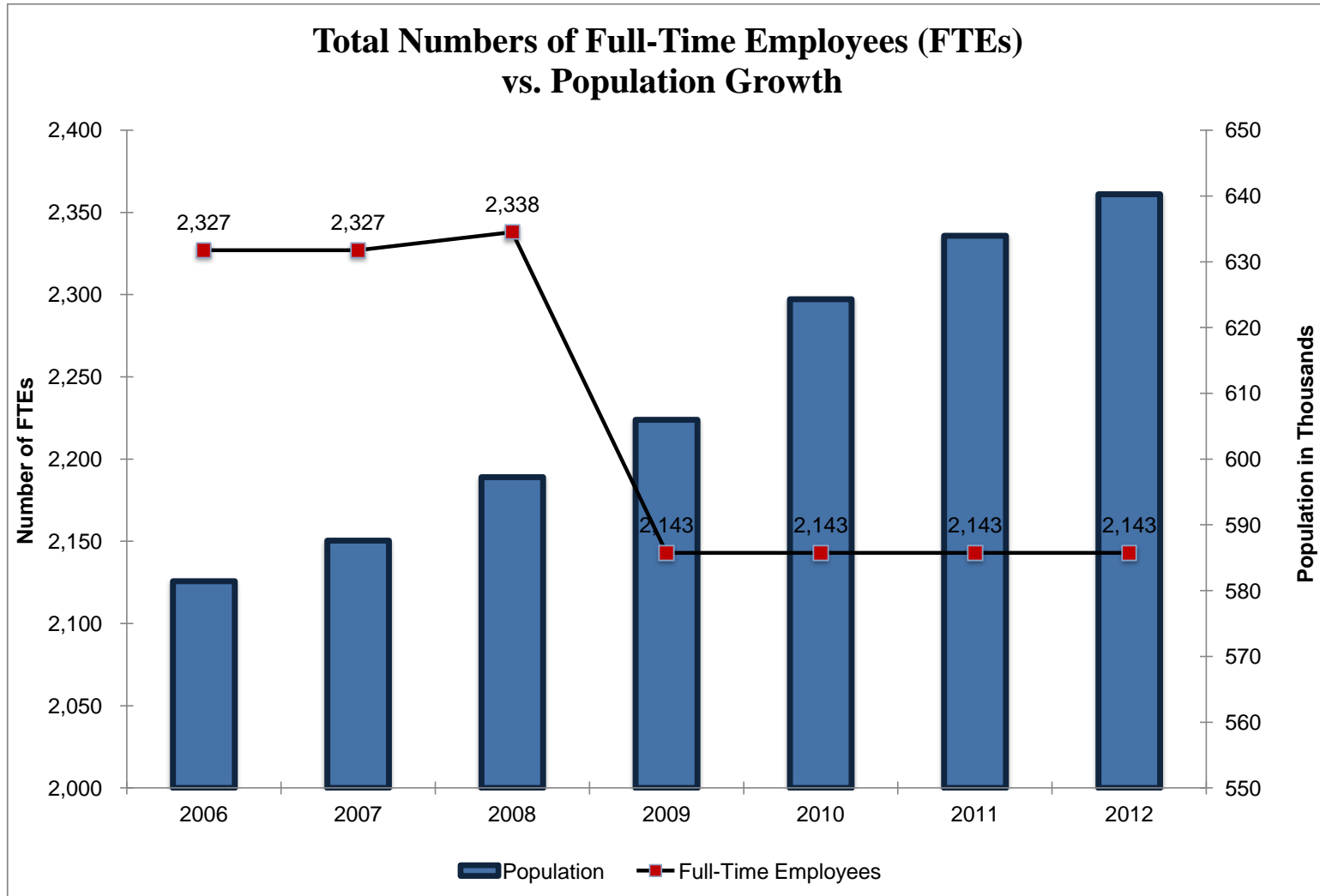


El Paso County, Colorado
Budget Administration
Breakdown of Operational Reserve (39%)



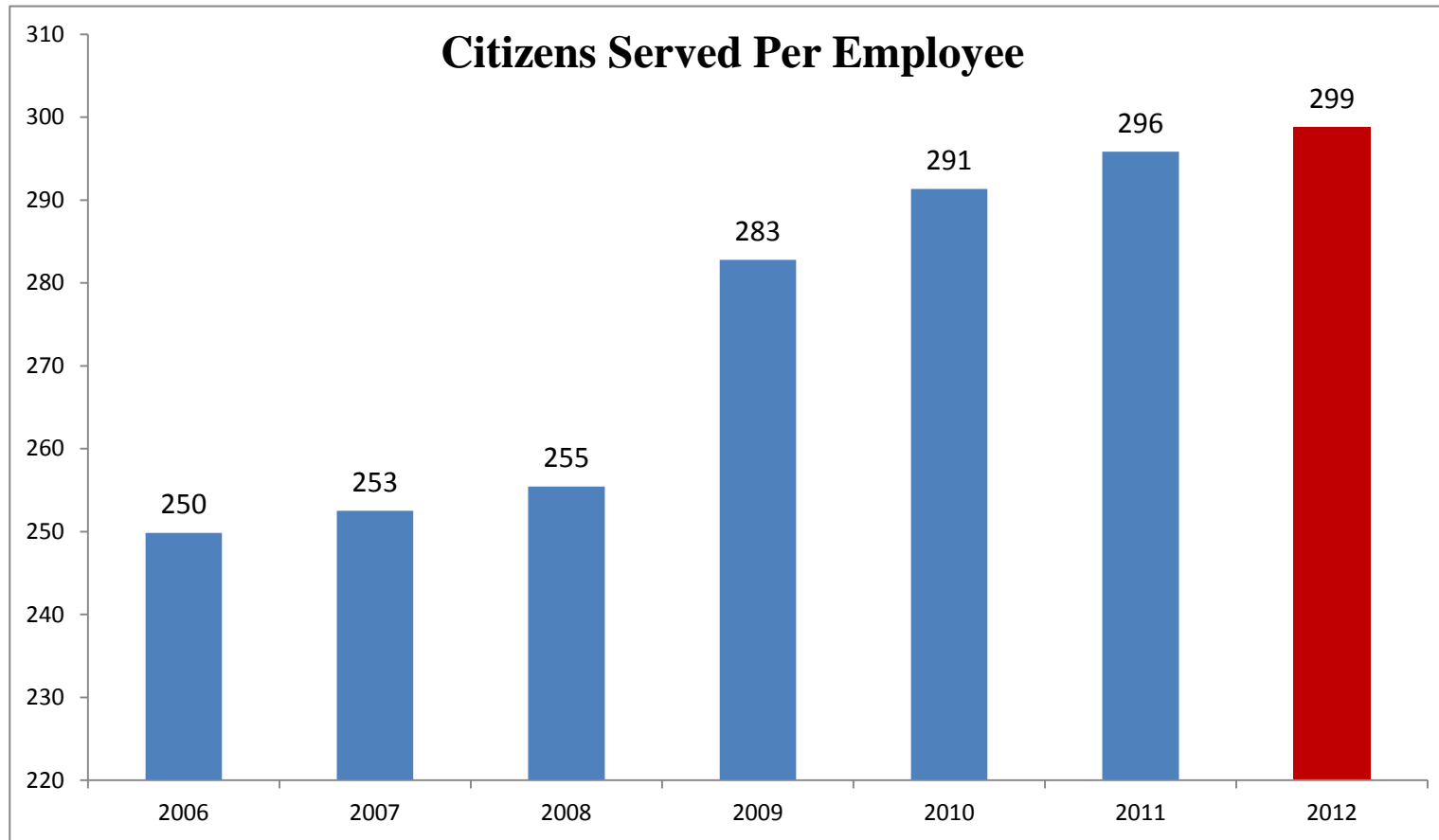


El Paso County, Colorado
Budget Administration
Total Number of Full-Time Employees vs Population Growth





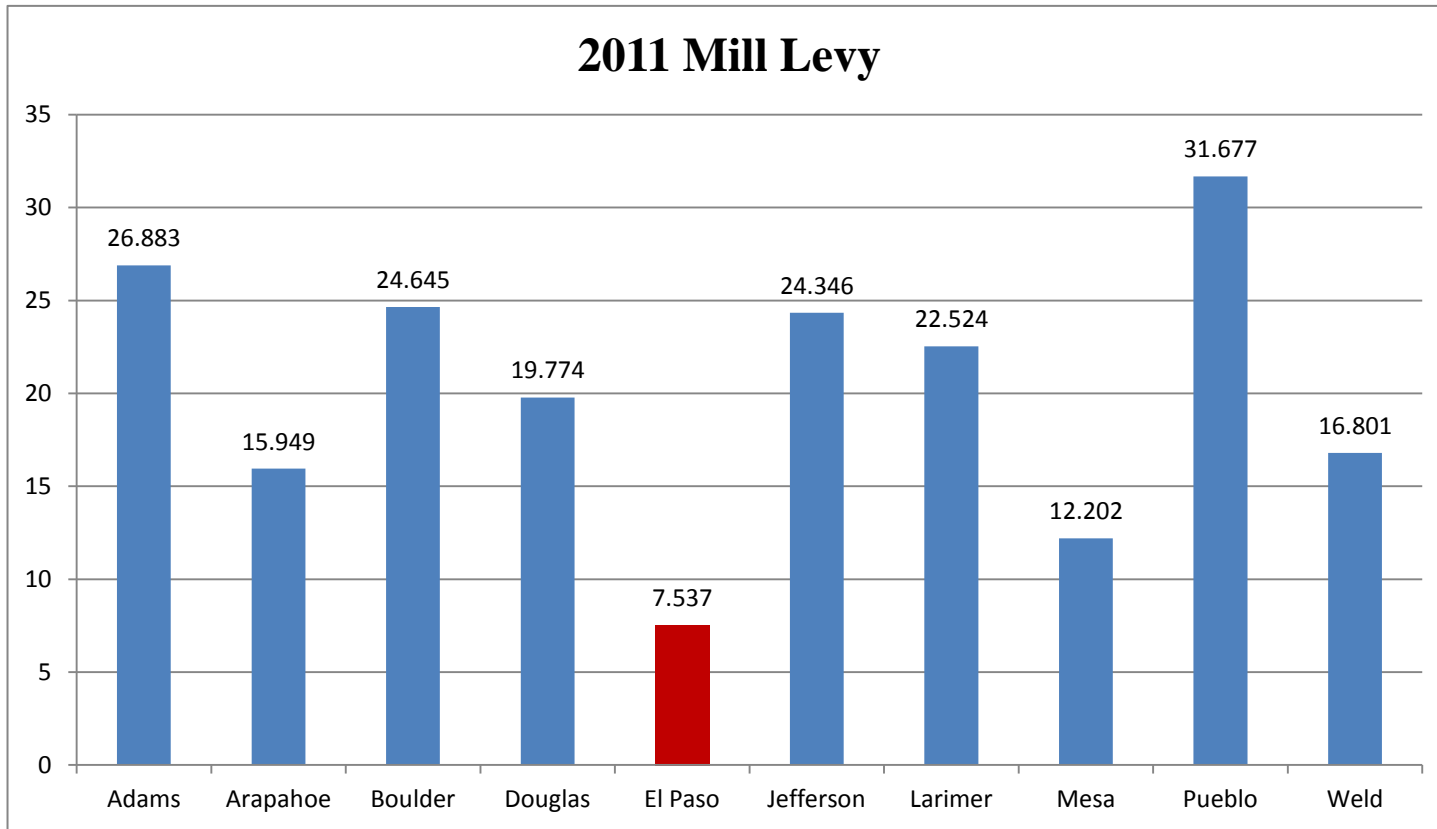
El Paso County, Colorado
Budget Administration
Total Number of Citizens Served Per Employee



2012 Original Adopted Budget

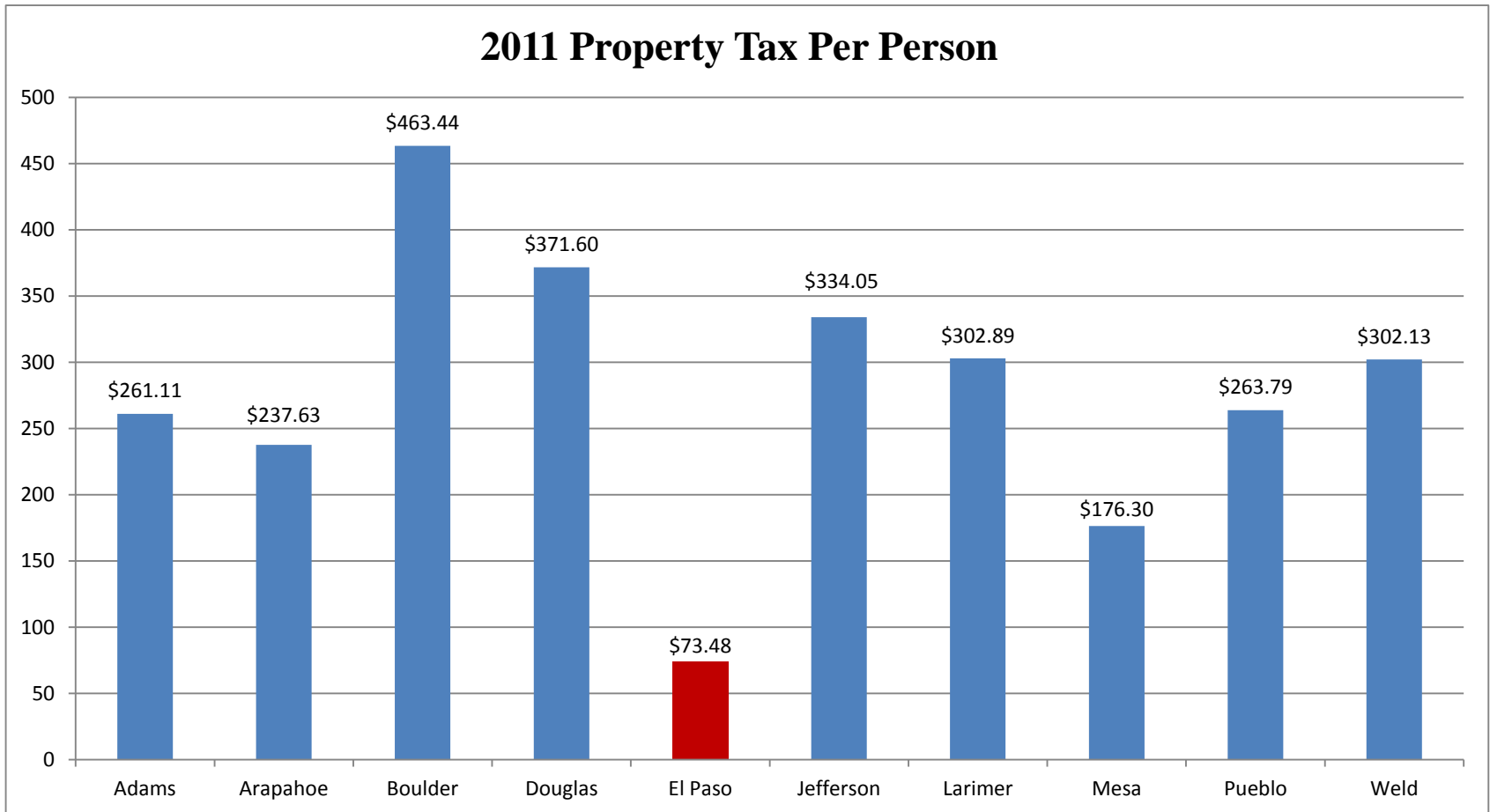


El Paso County, Colorado
Budget Administration
Mill Levy 10-County Comparison



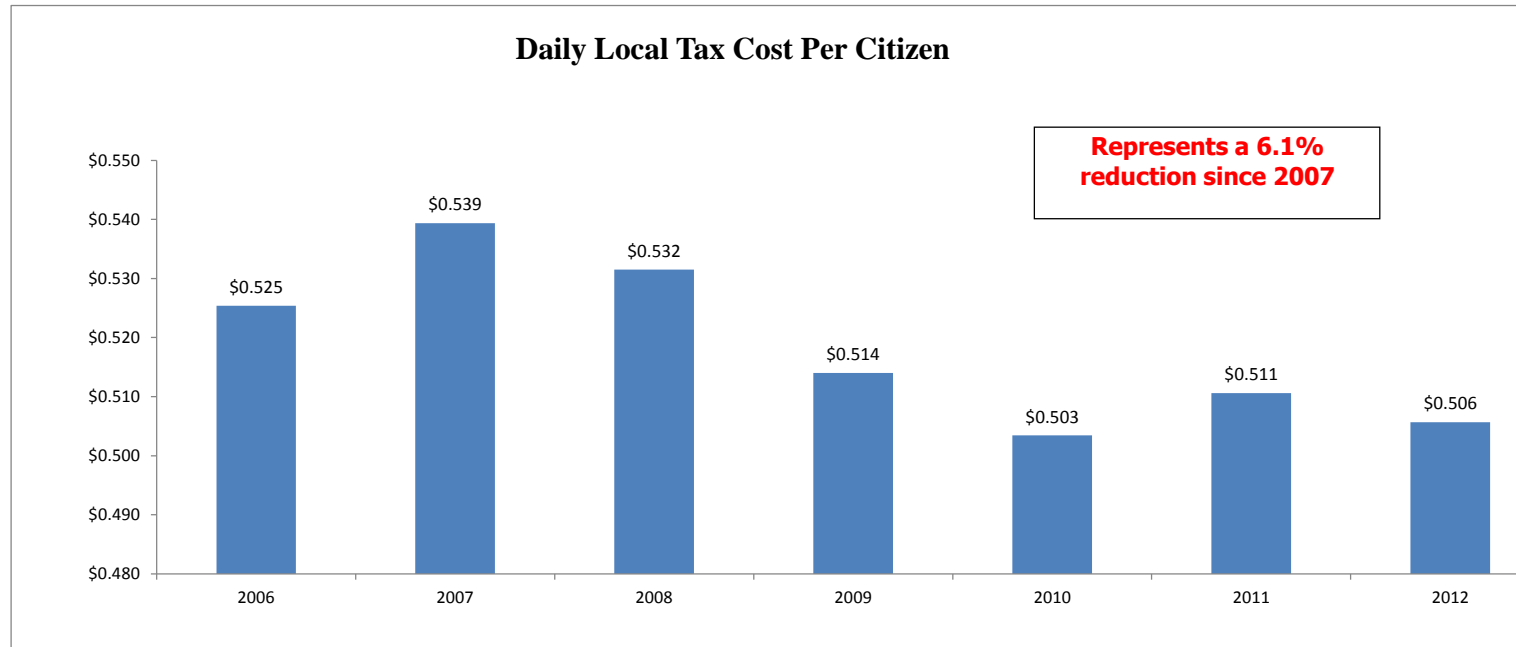


El Paso County, Colorado
Budget Administration
Property Tax Per Person 10-County Comparison





El Paso County, Colorado
Budget Administration
Projected Daily Local Tax Cost Per Citizen



	2006	2007	2008	2009	2010	2011	2012
Sales Tax	68,409,089	69,183,104	67,658,586	63,493,503	62,845,655	66,668,519	70,585,204
Property Tax	37,054,036	40,281,448	42,174,833	44,168,769	46,488,940	46,581,344	43,111,371
Specific Ownership Tax	5,764,078	5,955,172	5,797,962	5,797,962	5,160,000	4,669,800	4,669,800
Other Taxes	268,631	260,130	236,000	236,000	231,000	231,000	224,000
Budgeted Revenue	\$ 111,495,834	\$ 115,679,854	\$ 115,867,381	\$ 113,696,234	\$ 114,725,595	\$ 118,150,663	\$ 118,590,375
Population Estimates*	581,418	587,590	597,249	605,979	624,314	633,942	642,538
Annual Cost Per Person	\$192	\$197	\$194	\$188	\$184	\$186	\$185
Daily Cost Per Person	\$0.525	\$0.539	\$0.532	\$0.514	\$0.503	\$0.511	\$0.506

*Estimated Population From Department of Local Affairs



*El Paso County, Colorado
Budget Administration
2012 Critical Needs Addressed*

Critical Needs Addressed in the 2012 Original Adopted Budget:

Clerk & Recorder's Office - 2012 General Election (ONE-TIME)	\$1,225,840
Clerk & Recorder's Office - 2012 Primary Election (ONE-TIME)	\$93,430
District Attorney's Office - Personnel/Salaries	\$141,163
Sheriff's Office - Inmate Food Contract	\$69,451
Sheriff's Office - Extradition	\$12,498
Sheriff's Office - Technology Maintenance	\$5,300
Sheriff's Office - SANE Exams	\$5,000
Sheriff's Office - Fleet (Gas/Tires)	\$260,000
Sheriff's Office - Ammunition	\$8,000
Coroner's Office - Forensic Pathologist (Half year's salary in 2012 - total salary of \$176,830)	\$88,415
County-Wide - Employee Compensation	\$2,031,131
Facilities/Parks - Utilities Increase	\$0
Sheriff's Office - Air Packs/Masks (ONE-TIME)	\$122,800
Total Critical Needs Addressed	\$4,063,028



El Paso County, Colorado
Budget Administration
2012 Critical Needs Summary
Budget Hearings #1 & #2

		<u>Critical Needs- On -Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
<u>BUDGET HEARING 1</u>				
Clerk & Recorder	South Office for Clerk & Recorder	514,807	556,310	1,071,117
Clerk & Recorder	Additional Staff for Centennial Motor Vehicle Branch	115,186		115,186
Clerk & Recorder	Microfilm Conversion to Digital, 1861-1992 (Option 1)		236,737	236,737
Clerk & Recorder	Part Time Staff Member - Clerk to the Board	20,559		20,559
Clerk & Recorder	Board of Equalization Conversion from VAX		200,000	200,000
Clerk & Recorder	General Election via Poll Place		1,225,840	1,225,840
Clerk & Recorder	Primary Election via Poll Place		664,512	664,512
Coroner	Forensic Pathologist	176,830		176,830
District Attorney	Base Operations - see back-up	595,606		595,606
District Attorney	Base Operations - see back-up		178,466	178,466
Sheriff	Maintain Minimal Services- see back-up	2,229,654		2,229,654
Sheriff	Budget Reduction Restoration-see back-up	2,188,194		2,188,194
Sheriff	Support Services- see back-up	8,000		8,000
Sheriff	Law Enforcement- see back-up	4,115,714	799,749	4,915,463
Sheriff	Add'l Needs/Backlog - Law Enforcement Bureau		122,800	122,800
Sheriff	Detentions- see back-up	3,217,008	105,754	3,322,762
Treasurer	Base Operations - see back-up	100,000		100,000
TOTAL OPERATIONS		13,281,558	4,090,168	17,371,726



*El Paso County, Colorado
 Budget Administration
 2012 Critical Needs Summary
 Budget Hearings #1 & #2*

		<u>Critical Needs- On -Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
<u>BUDGET HEARING 2</u>				
Health Department	Lease & CAM	250,000		250,000
Health Department	Information Technology Consolidation	280,000		280,000
Public Services	Facilities- Utilities Increase	139,326		139,326
Public Services	Fleet Backlog	2,000,000	19,000,000	21,000,000
Public Services	Road & Bridge- Intersection Safety (Const/Peterson)		500,000	500,000
Public Services	Road & Bridge- Academy Bridges over Fountain Creek		350,000	350,000
Public Services	Road & Bridge- Detention Pond /Woodmen Hills		300,000	300,000
Support Services	Information Technology	300,000	6,062,000	6,362,000
Support Services	County-wide Personnel Shortfall	2,031,131		2,031,131
TOTAL OPERATIONS		5,000,457	26,212,000	31,212,457

<u>Critical Needs On-Going</u>	<u>Critical Needs One-Time</u>	<u>TOTAL NEEDS</u>
18,282,015	30,302,168	48,584,183



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Clerk & Recorder

Clerk and Recorder

	<u>Critical Needs- On - Going</u>	<u>Critical Needs-One- Time</u>	TOTAL NEEDS
South Office for Clerk & Recorder	514,807	556,310	1,071,117
Additional Staff for Centennial Motor Vehicle Branch	115,186		115,186
Microfilm Conversion to Digital, 1861-1992 (Option 1) (used in Calculation)		236,737	236,737
Microfilm Storage - Cabinets and Reader (Option 2)		35,063	-
Part Time Staff Member - Clerk to the Board	20,559		20,559

Clerk & Recorder/Information Technology/Assessor

Board of Equalization Conversion from VAX		200,000	200,000
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Subtotal 650,552 993,047 1,643,599

2011 Election

Mandated	General Election via Poll Place		1,225,840	1,225,840
Mandated (Option 1)	Primary Election via Poll Place (used in calculation)		664,512	664,512
Mandated (Option 2)	Primary Election via Mail Ballot, including service centers		593,430	-

TOTAL CLERK AND RECORDER OPERATIONS 650,552 2,883,399 3,533,951



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Coroner, District Attorney & Treasurer

CORONER
OPERATIONS

Coroner Toxicologist (Funding)
 Coroner Digital X-Ray System

<u>Critical Needs- On - Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
41,000		41,000
	95,000	95,000
41,000	95,000	136,000

Coroner Forensic Pathologist

176,830		176,830
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DISTRICT ATTORNEY
OPERATIONS

District Attorney Potential Loss - Gaming Grant
 District Attorney Salary for below standard / EPC County equiv positions
 District Attorney Salary for Investigators
 District Attorney Salary for Attorneys
 District Attorney New Position - Restitution Clerk

<u>Critical Needs- On - Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
122,540	178,466	301,006
141,163		141,163
244,000		244,000
44,000		44,000
43,903		43,903
595,606	178,466	774,072



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Coroner, District Attorney & Treasurer

TREASURER
OPERATIONS

Treasurer Maintenance Contract on RPS Scanner
 Treasurer Postage, Printing, Armored Car Service, Supplies
 Treasurer Replace Eliminated Personnel

	<u>Critical Needs- On - Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
	10,000		10,000
	30,000		30,000
	60,000		60,000
	100,000	-	100,000



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Sheriff

OPERATIONS - Estimates as of June 29, 2011

Sheriff - Maintain Minimal Service

Maintain Minimal Svs - 5% Market Adjustment to Salaries (includes FICA)	On-Going	1,877,405		1,877,405
Maintain Minimal Svs - Inmate Medical Contract - Annual Increase (SEE NOTES BELOW)	On-Going	-		-
Maintain Minimal Svs - Inmate Food Contract - Annual Increase	On-Going	69,451		69,451
Maintain Minimal Svs - Vehicle Operations - Gasoline	On-Going	250,000		250,000
Maintain Minimal Svs - Vehicle Operations - Tires	On-Going	10,000		10,000
Maintain Minimal Svs - Extradition Contract - Annual Increase	On-Going	12,498		12,498
Maintain Minimal Svs - Investigation Costs - Sane Exams&Forensic	On-Going	5,000		5,000
Maintain Minimal Svs - Technology Maintenance Contracts	On-Going	5,300		5,300
Total Maintain Minimal Svs		2,229,654	-	2,229,654

NOTES: Medical Contract is going out for bid for 2012. Estimate is based off current contract to provide a baseline estimate

Sheriff - Budget Reduction Restoration

2009-Reduce funding for 6 Patrol, 6 Detention, 5 SROs, 2 DARE, 4 Task Force Deputies, and 1 Upper	On-Going	931,671		931,671
2008-Reduce funding for 2 Court and Transport Deputies	On-Going	60,188		60,188
2008-Reduce funding for 800 MHz Personnel	On-Going	49,432		49,432
2008-Reduction-Inmate Food Contract	On-Going	50,000		50,000
2008-Reduce Operating Supplies in Support Services	On-Going	50,000		50,000
2008-Reduce Professional Development in Support Svs	On-Going	42,378		42,378
2007-Salary and Overtime Budget Reduction	On-Going	600,000		600,000
2004-2006-Capital Budget Reduction	On-Going	404,525		404,525
Total Budget Reduction Restoration		2,188,194	-	2,188,194

Sheriff - Support Services

Support Services-Ammunition	On-Going	8,000		8,000
Total Support Services		8,000	-	8,000

<u>One-Time/ On-Going</u>	<u>Critical Needs- On -Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
On-Going	1,877,405		1,877,405
On-Going	-		-
On-Going	69,451		69,451
On-Going	250,000		250,000
On-Going	10,000		10,000
On-Going	12,498		12,498
On-Going	5,000		5,000
On-Going	5,300		5,300
	2,229,654	-	2,229,654
On-Going	931,671		931,671
On-Going	60,188		60,188
On-Going	49,432		49,432
On-Going	50,000		50,000
On-Going	50,000		50,000
On-Going	42,378		42,378
On-Going	600,000		600,000
On-Going	404,525		404,525
	2,188,194	-	2,188,194
On-Going	8,000		8,000
	8,000	-	8,000



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Sheriff

Sheriff - Law Enforcement

Law Enforcement-Staffing -34 FTE 's (Patrol)	On-Going	2,704,260		2,704,260
Law Enforcement-Staffing-Equipment	On-Going	254,354		254,354
Law Enforcement-Staffing-Equipment	One Time		745,569	745,569
Law Enforcement-Staffing-16 FTE's (Civilian Support)	On-Going	893,817		893,817
Law Enforcement-Staffing-Equipment	On-Going	-		-
Law Enforcement-Staffing-Equipment	One Time		54,180	54,180
Emergency Services Staffing-3 FTE's (Civilian Support)	On-Going	244,283		244,283
Emergency Services Staffing-Equipment	On-Going	15,000		15,000
Emergency Services Staffing-Equipment	One Time		-	-
Law Enforcement-Printing & Duplicating Increase	On-Going	1,000		1,000
Law Enforcement-Operation Supply Increase	On-Going	3,000		3,000
Total Law Enforcement		4,115,714	799,749	4,915,463
Add'l Needs/Backlog-20 Air Packs (Emergency Services Division)	One Time		119,720	119,720
Add'l Needs/Backlog-11 Air Pack Masks (Emergency Services) (rec'd 21 through JAG 2009 grant)	One Time		3,080	3,080
Total Add'l Needs/Backlog-Law Enforcement Bureau	One Time	-	122,800	122,800

Sheriff-Detentions

Detentions-Staffing-30 FTE's (Detentions)	On-Going	2,368,861		2,368,861
Detentions-Staffing-Equipment	On-Going	27,010		27,010
Detentions-Staffing-Equipment	One Time		59,700	59,700
Detentions-Staffing-12 FTE's (Civilian Support)	On-Going	593,193		593,193
Detentions-Staffing-Equipment	On-Going	-		-
Detentions-Staffing-Equipment	One Time		40,084	40,084
Detentions-3 FTE's Staffing(Court)-Personnel Costs	On-Going	225,243		225,243
Detentions-3 FTE's Staffing(Court)-Equipment/Other	On-Going	2,701		2,701
Detentions-3 FTE's Staffing(Court)-Equipment/Other	One Time		5,970	5,970
Total Sheriff Detentions		3,217,008	105,754	3,322,762

TOTAL SHERIFF OPERATIONS

11,758,570	1,028,303	12,786,873
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*El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - PSD*

		<u>Critical Needs- On</u>		
		<u>-Going</u>	<u>Critical Needs-One-Time</u>	TOTAL NEEDS
<u>Fleet Fund</u>				
ADMIN- Fleet	Fleet Backlog	2,000,000	19,000,000	21,000,000
TOTAL FLEET FUND		2,000,000	19,000,000	21,000,000

		<u>Critical Needs- On</u>		
		<u>-Going</u>	<u>Critical Needs-One-Time</u>	TOTAL NEEDS
<u>Road and Bridge Fund</u>				
Public Works	Academy Bridge Repairs		350,000	350,000
Public Works	Constitution and Peterson Signal Pole Replacement		500,000	500,000
Public Works	Falcon Pond		300,000	300,000
TOTAL PUBLIC WORKS		-	1,150,000	1,150,000

		<u>Critical Needs- On</u>		
		<u>-Going</u>	<u>Critical Needs-One-Time</u>	TOTAL NEEDS
<u>Facilities</u>				
Admin-Facilities	Electric Cost Rate Adjustment 6.5%	139,326		139,326
TOTAL FACILITIES		139,326		139,326



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Health Department

OPERATIONS

Health Dept
 Health Dept

Lease/CAM
 IT

	<u>Critical Needs On -Going</u>	<u>Critical Needs One-Time</u>	TOTAL NEEDS
	250,000		250,000
	280,000		280,000
	530,000	0	530,000



*El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - IT*

OPERATIONS

ADMIN- IT VoIP System Maintenance
 ADMIN- IT Fiber infrastructure
 ADMIN- IT Foundation Equipment
 ADMIN- IT Web Portal Citizen Service Mobile Applications
 ADMIN- IT Document management system replacement
 ADMIN- IT Database Consolidation
 ADMIN- IT VAX/.Net Integrated System
 ADMIN- IT Work Order Systems
 ADMIN- IT Data Centers
 ADMIN- IT Phone System

<u>Critical Needs- On - Going</u>	<u>Critical Needs- One-Time</u>	TOTAL NEEDS
300,000		300,000
	1,327,000	1,327,000
	775,000	775,000
	70,000	70,000
	400,000	400,000
	140,000	140,000
	1,300,000	1,300,000
	300,000	300,000
	750,000	750,000
	1,000,000	1,000,000
300,000	6,062,000	6,362,000

Section II – Budget Changes (from 2011 to 2012)



*El Paso County, Colorado
Budget Administration
2012 Original Adopted Budget*

El Paso County, Colorado
Changes to Revenue Budget from 2011 to 2012

Fund	Department	2011 Original						Inter-	Other	Restricted	2012 Original
		Adopted Budget	Sales Tax	Property Tax	Other Tax	Fees and Charges	Interest on Investments	governmental Revenue	Revenue/Misc.	Revenue	Adopted Budget
1	Administrative Services	75,472,165	8,397,358	(11,447,450)	(7,000)	(354,829)	(250,000)		17,000		71,827,244
	Security	264,000				(17,310)			(1,000)		245,690
	Facilities Management	109,610				(3,251)			(750)		105,609
	Parks & Leisure Services	426,000				(14,000)					412,000
	Veteran Services	14,900						2,500			17,400
	Assessor	40,000				(10,000)					30,000
	Clerk & Recorder	8,850,100				(181,850)					8,668,250
	Coroner	384,100				(380,500)		380,500			384,100
	Sheriff's Office	1,599,138				486,862		(5,000)			2,081,000
	Treasurer	3,300,000				(231,000)					3,069,000
	Public Trustee	851,031				(201,031)					650,000
1	Net General Fund	91,311,044	8,397,358	(11,447,450)	(7,000)	(906,909)	(250,000)	378,000	15,250	0	87,490,293
	Facilities County/City SLA	1,773,700								(875,572)	898,128
	Regional & Urban Parks	738,000								(10,000)	728,000
	Justice Services	6,542,398								(480,077)	6,062,321
	Useful Public Service	100,000								0	100,000
	Restricted Fees	1,291,153								92,392	1,383,545
	Clerk & Recorder	1,525,000								(50,000)	1,475,000
	District Attorney	848,164								(50,847)	797,317
	Sheriff's Office	3,989,585								(565,085)	3,424,500
1	GF -Grants/Restricted*	16,808,000	0	0	0	0	0	0	0	(1,939,189)	14,868,811
1	Total General Fund	108,119,044	8,397,358	(11,447,450)	(7,000)	(906,909)	(250,000)	378,000	15,250	(1,939,189)	102,359,104
2	Road & Bridge/Fleet	17,610,236	550,000	(105,710)							18,054,526
3	Road & Bridge Escrow	879,491		(61,128)						1,056	819,419
4	Dept of Human Services	49,000,000	3,000,000							4,500,000	56,500,000
6	Community Investment	12,634,889		7,249,861						1,365,131	21,249,881
12	Self-Insurance	23,855,840	(8,030,673)							1,804,871	17,630,038
15	Conservation Trust*	1,210,000									1,210,000
16	Retirement Fund*	7,724,462		400,025						43,443	8,167,930
17	Retirement Admin.*	247,000									247,000
19	Schools' Trust Fund*	100,000									100,000
22	Solid Waste Management*	963,000								(24,808)	938,192
25	Economic Development*	4,012,500				35,000				965,000	5,012,500
66	Pikes Peak Workforce*	6,554,757								699,297	7,254,054
74, 75	Local Improvement Districts*	109,105								2,395	111,500
		233,020,324	3,916,685	(3,964,402)	(7,000)	(871,909)	(250,000)	378,000	15,250	7,417,196	239,654,144

*Legally Restricted Funds, not available for general use

**El Paso County, Colorado
Changes to Base Budget from 2011 to 2012**

Fund	Department	2011 Original Adopted Budget	2011 Remove One-Time AFRs	2012 BoCC Approved One-Time Critical Needs	2012 BoCC Approved On-Going Critical Needs/Other Budget Moves	2012 Original Adopted Budget
1	Administrative Services	809,460			(41,761)	767,699
	Administrative Support	697,662			24,686	722,348
	Board of Equalization	38,576			301	38,877
	Security	1,177,766			48,555	1,226,321
	Environmental Services	339,119			12,544	351,663
	Facilities Management	6,545,347			108,957	6,654,304
	Parks & Leisure Services	787,062			92,951	880,013
	Parks Special Events	245,027			2,743	247,770
	CSU Administration	155,616			2,072	157,688
	Procurement & Contracts	341,104			20,531	361,635
	Empl. Benefits & Med. Serv.	741,531			24,049	765,580
	Finance Administration	798,971			(10,054)	788,917
	Financial Support	257,452			699,990	957,442
	Budget Administration	608,128			152,954	761,082
	Budget Support	1,578,060			896,264	2,474,324
	Information Technology	8,380,938			147,966	8,528,904
	Veteran Services	235,671			41,225	276,896
	County Attorney	725,015			25,849	750,864
	Health Department Support	2,803,948			0	2,803,948
	Clerk & Recorder	5,991,059		1,319,270	248,073	7,558,402
	Treasurer	1,106,591			30,682	1,137,273
	Assessor	3,314,881			102,383	3,417,264
	Coroner	1,777,285			147,327	1,924,612
	Surveyor	8,921			208	9,129
	District Attorney	10,365,821	(100,000)		356,365	10,622,186
	Sheriff's Office	45,148,976		122,800	2,576,397	47,848,173
	Public Trustee	10,000			(10,000)	0
1	Net General Fund	94,989,987	(100,000)	1,442,070	5,701,257	102,033,314

**El Paso County, Colorado
Changes to Base Budget from 2011 to 2012**

Fund	Department	2011 Original Adopted Budget	2011 Remove One-Time AFRs	2012 BoCC Approved One-Time Critical Needs	2012 BoCC Approved On-Going Critical Needs/Other Budget Moves	2012 Original Adopted Budget
	Regional & Urban Parks*	710,000			10,000	720,000
	Facilities County/City SLA/CAM*	2,288,360			(124,262)	2,164,098
	Justice Services *	6,503,353			(441,032)	6,062,321
	Development Services*	1,308,518				1,308,518
	County Attorney - DHS*	0				0
	Useful Public Service*	150,000			(50,000)	100,000
	Clerk & Recorder*	2,400,000			(305,000)	2,095,000
	Admin Restricted - Use Tax*	250,000			25,000	275,000
	Admin Restricted - P-Card*	0			150,000	150,000
	District Attorney*	848,164			(50,847)	797,317
	Sheriff's Office*	3,410,587			495,413	3,906,000
	Public Trustee*	0				0
1	GF -Grants/Restricted*	17,868,982	0	0	(290,728)	17,578,255
1	Total General Fund	112,858,969	(100,000)	1,442,070	5,410,529	119,611,569
2	Road & Bridge/Fleet	17,689,324			470,926	18,160,250
3	Road & Bridge Escrow	879,491			(60,072)	819,419
4	Dept of Human Services	49,000,000			5,000,000	54,000,000
6	Community Investment	14,037,878			7,799,055	21,836,933
12	Self-Insurance	24,428,870			405,849	24,834,719
15	Conservation Trust*	1,448,802			(167,300)	1,281,502
16	Retirement Fund*	7,778,121			603,617	8,381,738
17	Retirement Admin.*	247,000				247,000
19	Schools' Trust Fund*	100,000				100,000
22	Solid Waste Management*	1,121,913			(183,721)	938,192
25	Economic Development*	4,012,500			1,000,000	5,012,500
66	Pikes Peak Workforce*	6,554,757			699,297	7,254,054
74,75	Local Improvement Districts*	122,364			(10,864)	111,500
		240,279,989	(100,000)	1,442,070	20,967,316	262,589,376

* Legally Restricted Funds, not available for general use

Section III – 2012 Original Adopted Budget



*El Paso County, Colorado
Budget Administration
2012 Original Adopted Budget*

**El Paso County, Colorado
2012 Original Adopted "Budget At A Glance"**

	1	2	3	4	6	12	15*	16*	17*	19*	22*	25*	66*	74 - 75*	TOTAL
General Fund	Road & Bridge/ Fleet Fund	Road & Bridge Escrow	DHS Fund	Community Investment Fund	Self-Insurance Fund	Conservation Trust Fund	Retire. Fund	Pension Trust	Schools Trust	Solid Waste	Ezone	PPWFC	LIDS		
UNRESTRICTED REVENUE															
Sales and Use Tax	51,936,789	550,000		14,997,101		3,101,314									70,585,204
Property Taxes-Real Property	17,983,406	1,131,226	741,454		17,478,350			5,776,935							43,111,371
Specific Ownership Tax		4,669,800													4,669,800
Other Taxes / PILT	155,000	69,000													224,000
Fees & Charges for Svs	520,700	831,000				40,000					175,000				1,566,700
Assessor Fees	30,000														30,000
Clerk & Recorder Fees	8,668,250														8,668,250
Sheriff Fees	1,021,000														1,021,000
Treasurer Fees	3,069,000														3,069,000
Public Trustee Fees	650,000														650,000
Park & Recreation Fees	412,000														412,000
Parking Structure Fee	245,690														245,690
Rent Collections-Outside	105,609														105,609
Internal County Direct Bills	1,200,349														1,200,349
Intergovernmental	1,461,500	3,500													1,465,000
Miscellaneous Rev.	31,000	0													31,000
Unrestricted Revenue	87,490,293	7,254,526	741,454	14,997,101	17,478,350	3,141,314	0	5,776,935	0	0	0	175,000	0	0	137,054,973
RESTRICTED REVENUE															
Grant / Intergovernmental	13,485,266			41,502,899	900,681		1,200,000		247,000	100,000	936,392	4,837,500	7,254,054	111,500	70,575,292
Restricted Fees	1,383,545														1,383,545
Property Taxes-Passthru BPPT			77,965												77,965
Highway User Tax		10,800,000													10,800,000
Interest on Investments							10,000				1,800				11,800
Employee Paid Benefits						6,000,000									6,000,000
Transfer In/Strategic Move Projects					464,450										464,450
Internal County Direct Bills					2,406,400	8,488,724		2,390,995							13,286,119
Restricted Revenue	14,868,811	10,800,000	77,965	41,502,899	3,771,531	14,488,724	1,210,000	2,390,995	247,000	100,000	938,192	4,837,500	7,254,054	111,500	102,599,171
	102,359,104	18,054,526	819,419	56,500,000	21,249,881	17,630,038	1,210,000	8,167,930	247,000	100,000	938,192	5,012,500	7,254,054	111,500	239,654,144
Expenditures															
Personnel	70,465,605	5,117,109		6,445,741		3,784,318		5,866,852							91,679,625
Operating	27,870,349	2,130,878		7,441,055	12,447,187	640,722		61,303			140,000				50,731,494
Capital	3,697,360	49,021		11,945	5,514,022										9,272,347
Transfer Out	0	0	741,454	434,772	0										1,176,226
Unrestricted Expenditures	102,033,314	7,297,007	741,454	14,333,512	17,961,209	4,425,041	0	5,928,155	0	0	0	140,000	0	0	152,859,693
Restricted Personnel	5,932,845	7,617,972		17,837,911		17,454,466	1,076,289	2,428,210	230,528		331,502	329,158	3,128,473		56,367,354
Restricted Operating	11,583,836	3,172,292		20,592,335	2,685,892	2,955,213	185,213	25,373	16,472	100,000	536,709	4,543,342	4,125,581	111,500	50,633,758
Restricted Capital	59,179	72,979		33,055	1,189,832		20,000				69,981				1,445,027
Restricted Transfers Out	2,395		77,965	1,203,185	0										1,283,545
Restricted Expenditures	17,578,255	10,863,243	77,965	39,666,487	3,875,724	20,409,678	1,281,502	2,453,583	247,000	100,000	938,192	4,872,500	7,254,054	111,500	109,729,683
	119,611,569	18,160,250	819,419	54,000,000	21,836,933	24,834,719	1,281,502	8,381,738	247,000	100,000	938,192	5,012,500	7,254,054	111,500	262,589,376
Net Change in Fund- NR	(14,543,021)	(42,481)	0	663,589	(482,860)	(1,283,727)	0	(151,220)	0	0	0	35,000	0	0	(15,804,720)
Net Change in Fund-RES	(2,709,444)	(63,243)	0	1,836,412	(104,193)	(5,920,954)	(71,502)	(62,588)	0	0	0	(35,000)	0	0	(7,130,512)
TOTAL Net Change	(17,252,465)	(105,724)	0	2,500,000	(587,052)	(7,204,681)	(71,502)	(213,808)	0	0	0	0	0	0	(22,935,232)

*Legally Restricted Funds, not available for general use

El Paso County, Colorado
 Budget Administration
 2012 Original Adopted Budget - Fund Balance Estimates

	January 1, 2012 Estimated Beginning Fund Balance	+ 2012 Original Adopted Budget Revenues	- 2012 Original Adopted Budget Expenditures	= December 31, 2012 Estimated Available Fund Balance	Estimated Restricted Fund Balance	Estimated Available Fund Balance
General Fund -Net-UR	\$23,817,533	\$87,490,293	(\$102,033,314)	\$9,274,512	\$0	\$9,274,512
<i>Emergency Reserve* - General Fund</i>	<i>2,304,113</i>	<i>0</i>	<i>0</i>	<i>\$2,304,113</i>	<i>2,304,113</i>	<i>0</i>
<i>Emergency Reserve* - Restricted Fees</i>	<i>3,000,000</i>	<i>0</i>	<i>0</i>	<i>\$3,000,000</i>	<i>3,000,000</i>	<i>0</i>
<i>Fund Flow Transfer- Road & Bridge</i>	<i>1,950,000</i>	<i>0</i>	<i>0</i>	<i>\$1,950,000</i>	<i>1,950,000</i>	<i>0</i>
General Fund -RES*	5,797,422	14,868,811	(17,578,255)	\$3,087,978	3,087,978	0
Total General Fund	\$36,869,068	\$102,359,104	(\$119,611,569)	\$19,616,603	\$10,342,091	\$9,274,512
Road & Bridge/Fleet	\$3,430,587	\$18,054,526	(\$18,160,250)	\$3,324,863	\$1,518,431	\$1,806,432
Road & Bridge Escrow Escrow	\$0	\$819,419	(\$819,419)	\$0	\$0	\$0
Department of Human Services	\$249,085	\$56,500,000	(\$54,000,000)	\$2,749,085	\$2,749,085	\$0
Community Investment	\$721,932	\$21,249,881	(\$21,836,933)	\$134,880	\$134,880	\$0
Self-Insurance	\$15,363,707	\$17,630,038	(\$24,834,719)	\$8,159,026	\$7,200,000	\$959,026
Conservation Trust*	\$642,533	\$1,210,000	(\$1,281,502)	\$571,031	\$571,031	(\$0)
Retirement	\$1,120,183	\$8,167,930	(\$8,381,738)	\$906,375	\$906,375	\$0
Pension Trust*	\$12,707	\$247,000	(\$247,000)	\$12,707	\$12,707	\$0
School's Trust*	\$39,810	\$100,000	(\$100,000)	\$39,810	\$39,810	\$0
Solid Waste Management*	\$291,986	\$938,192	(\$938,192)	\$291,986	\$291,986	\$0
Economic Development*	\$49,780	\$5,012,500	(\$5,012,500)	\$49,780	\$49,780	\$0
Pikes Peak Workforce *	\$0	\$7,254,054	(\$7,254,054)	\$0	\$0	\$0
Local Improvement Districts*	\$82,476	\$111,500	(\$111,500)	\$82,476	\$82,476	\$0
Total	\$58,873,854	\$239,654,144	(\$262,589,376)	\$35,938,622	\$23,898,652	\$12,039,971

*Legally Restricted Funds, not available for general use

El Paso County, Colorado
Allocation of Revenues by Major Category

Fund	Department	Sales Tax	Property Tax	Specific Ownership Tax	Other Taxes	Fees and Charges	Intergovernmental Revenues	Internal Direct Bills	Other Revenue	Restricted Revenue	2012 Original Adopted Budget
1	Administrative Services	51,936,789	17,983,406	0	155,000	520,700	0	1,200,349	31,000	0	71,827,244
	Security- Parking Structure	0	0	0	0	245,690	0	0	0	0	245,690
	Facilities Management	0	0	0	0	105,609	0	0	0	0	105,609
	Parks & Leisure Services	0	0	0	0	412,000	0	0	0	0	412,000
	Veteran Services	0	0	0	0	0	17,400	0	0	0	17,400
	Assessor	0	0	0	0	30,000	0	0	0	0	30,000
	Clerk & Recorder	0	0	0	0	8,668,250	0	0	0	0	8,668,250
	Coroner	0	0	0	0	0	384,100	0	0	0	384,100
	Sheriff's Office	0	0	0	0	1,021,000	1,060,000	0	0	0	2,081,000
	Treasurer	0	0	0	0	3,069,000	0	0	0	0	3,069,000
	Public Trustee	0	0	0	0	650,000	0	0	0	0	650,000
1	Net General Fund	51,936,789	17,983,406	0	155,000	14,722,249	1,461,500	1,200,349	31,000	0	87,490,293
	Facilities County/City SLA	0	0	0	0	0	0	0	0	898,128	898,128
	Regional & Urban Parks	0	0	0	0	0	0	0	0	728,000	728,000
	Justice Services	0	0	0	0	0	0	0	0	6,062,321	6,062,321
	Useful Public Service	0	0	0	0	0	0	0	0	100,000	100,000
	Restricted Fees	0	0	0	0	0	0	0	0	1,383,545	1,383,545
	Clerk & Recorder	0	0	0	0	0	0	0	0	1,475,000	1,475,000
	District Attorney - Grant	0	0	0	0	0	0	0	0	797,317	797,317
	Sheriff's Office	0	0	0	0	0	0	0	0	3,424,500	3,424,500
1	GF -Grants/Restricted*	0	0	0	0	0	0	0	0	14,868,811	14,868,811
1	Total General Fund	51,936,789	17,983,406	0	155,000	14,722,249	1,461,500	1,200,349	31,000	14,868,811	102,359,104
2	Road & Bridge/Fleet	550,000	1,131,226	4,669,800	69,000	831,000	3,500	0	0	10,800,000	18,054,526
3	Road & Bridge Escrow	0	741,454	0	0	0	0	0	0	77,965	819,419
4	Dept of Human Serv.	14,997,101	0	0	0	0	0	0	0	41,502,899	56,500,000
6	Community Investment	0	17,478,350	0	0	0	0	0	0	3,771,531	21,249,881
12	Self-Insurance	3,101,314	0	0	0	40,000	0	0	0	14,488,724	17,630,038
15	Conservation Trust*	0	0	0	0	0	0	0	0	1,210,000	1,210,000
16	Retirement Fund*	0	5,776,935	0	0	0	0	0	0	2,390,995	8,167,930
17	Retirement Admin.*	0	0	0	0	0	0	0	0	247,000	247,000
19	School's Trust Fund*	0	0	0	0	0	0	0	0	100,000	100,000
22	Solid Waste Management*	0	0	0	0	0	0	0	0	938,192	938,192
25	Economic Dev.*	0	0	0	0	175,000	0	0	0	4,837,500	5,012,500
66	Pikes Peak Workforce*	0	0	0	0	0	0	0	0	7,254,054	7,254,054
74 & 75	Local Improve. Districts*	0	0	0	0	0	0	0	0	111,500	111,500
		70,585,204	43,111,371	4,669,800	224,000	15,768,249	1,465,000	1,200,349	31,000	102,599,171	239,654,144

* * Legally Restricted Funds

El Paso County, Colorado
Allocation of Expenditures by Major Category

Fund	Department	Personnel				Operating			2012 Original Adopted Budget
		Personnel	Intergovernmental Reimbursements	Operating	Capital	Intergovernmental Reimbursements	Transfers		
1	Administrative Services	920,270	(157,453)	4,883	0	0	0	767,699	
	Administrative Support	0	0	722,348	0	0	0	722,348	
	Board of Equalization	0	0	38,877	0	0	0	38,877	
	Security	1,483,308	(447,445)	190,459	0	0	0	1,226,321	
	Environmental Services	343,350	0	8,313	0	0	0	351,663	
	Facilities Management	2,128,565	(125,513)	6,372,932	0	(1,721,680)	0	6,654,304	
	Parks & Leisure Services	828,005	(43,710)	173,718	0	(78,000)	0	880,013	
	Parks Special Events	81,125	0	166,645	0	0	0	247,770	
	CSU Administration	61,280	0	96,408	0	0	0	157,688	
	Procurement & Contracts	472,297	(121,261)	10,599	0	0	0	361,635	
	Empl. Benefits & Med. Serv.	1,280,272	(639,376)	256,096	0	(131,412)	0	765,580	
	Finance Administration	2,215,029	(1,477,361)	51,248	0	0	0	788,917	
	Financial Support	8,913	0	1,152,529	0	(204,000)	0	957,442	
	Budget Administration	1,596,067	(855,862)	35,877	0	(15,000)	0	761,082	
	Budget Support	225,000	0	2,249,324	0	0	0	2,474,324	
	Information Technology	4,728,394	(487,834)	1,449,541	2,839,803	(1,000)	0	8,528,904	
	Veteran Services	264,053	0	12,843	0	0	0	276,896	
	County Attorney	962,661	(198,268)	56,271	25,000	(94,800)	0	750,864	
	Health Department Support	0	0	2,803,948	0	0	0	2,803,948	
	Clerk & Recorder	5,577,041	(879,750)	2,918,711	0	(57,600)	0	7,558,402	
	Treasurer	994,606	0	142,667	0	0	0	1,137,273	
	Assessor	3,168,296	0	248,968	0	0	0	3,417,264	
	Coroner	1,724,571	0	200,041	0	0	0	1,924,612	
	Surveyor	6,128	0	3,001	0	0	0	9,129	
	District Attorney GF	11,696,851	(1,273,440)	198,775	0	0	0	10,622,186	
	Sheriff's Office	36,557,211	(150,414)	10,777,819	832,557	(169,000)	0	47,848,172	
	Public Trustee	0	0	0	0	0	0	0	
1	Net General Fund	77,323,294	(6,857,688)	30,342,841	3,697,360	(2,472,492)	0	102,033,314	
	Regional & Urban Parks	0	0	720,000	0	0	0	720,000	
	Facilities County/City SLA/CAM	770,990	0	1,393,108	0	0	0	2,164,098	
	Justice Services	133,990	0	5,928,331	0	0	0	6,062,321	
	Development Services	1,679,195	(1,102,936)	1,123,871	36,179	(427,790)	0	1,308,519	
	County Attorney - DHS	1,217,225	(1,217,225)	182,612	0	(182,612)	0	(0)	
	Useful Public Service	0	0	100,000	0	0	0	100,000	
	Clerk & Recorder	1,169,616	0	925,384	0	0	0	2,095,000	
	Admin Grant Restricted	0	0	275,000	0	0	0	275,000	
	Admin Restricted - P-Card*	0	0	150,000	0	0	0	150,000	
	District Attorney	478,053	0	319,264	0	0	0	797,317	
	Sheriff's Office	2,803,937	0	1,076,668	23,000	0	2,395	3,906,000	
	Public Trustee	483,829	(483,829)	0	0	0	0	0	
1	GF - Grants/Restricted	8,736,836	(2,803,991)	12,194,238	59,179	(610,402)	2,395	17,578,255	
1	Total General Fund	86,060,130	(9,661,678)	42,537,079	3,756,539	(3,082,894)	2,395	119,611,569	

El Paso County, Colorado
Allocation of Expenditures by Major Category

Fund	Department	Personnel				Operating		2012 Original Adopted Budget
		Personnel	Intergovernmental Reimbursements	Operating	Capital	Intergovernmental Reimbursements	Transfers	
2	Road & Bridge Fleet	14,522,581	(1,787,501)	5,303,170	122,000	0	0	18,160,250
3	Road & Bridge Escrow	0	0	0	0	0	819,419	819,419
4	Dept of Human Services	24,283,653	0	28,033,390	45,000	0	1,637,957	54,000,000
6	Community Investment	0	0	15,133,079	6,703,854	0	0	21,836,933
12	Self Insurance	21,238,784	0	3,595,935	0	0	0	24,834,719
15	Conservation Trust*	1,076,289	0	185,213	20,000	0	0	1,281,502
16	Retirement Fund*	8,295,062	0	86,676	0	0	0	8,381,738
17	Retirement Admin.*	230,528	0	16,472	0	0	0	247,000
19	Schools' Trust Fund*	0	0	100,000	0	0	0	100,000
22	Solid Waste Management*	382,033	(50,531)	536,709	69,981	0	0	938,192
25	Economic Development*	329,158	0	4,683,342	0	0	0	5,012,500
66	Pikes Peak Workforce*	3,128,473	0	4,125,581	0	0	0	7,254,054
74,75	LIDs Rancho Road & Falcon Vista	0	0	111,500	0	0	0	111,500
		159,546,690	(11,499,711)	104,448,146	10,717,374	(3,082,894)	2,459,771	262,589,376

* Legally Restricted Funds, not available for general use