



EL PASO COUNTY



2012 PRELIMINARY BALANCED BUDGET

PRESENTED OCTOBER 4, 2011



El Paso County, Colorado
Budget Administration
2012 Preliminary Balanced Budget

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Section I – Budget ANALYSIS



El Paso County, Colorado
Budget Administration
2012 Preliminary Balanced Budget



El Paso County, Colorado
Budget Administration

2012 Discretionary Revenue to Provide Core Services

| |
|---|
| 2012 Preliminary Balanced Budget Revenue Sources |
|---|

| | |
|--|-----------------------------|
| Sales & Use Tax | \$71,337,417 |
| Property Tax | 41,252,935 |
| Specific Ownership Tax | 4,669,800 |
| Other Taxes/Payment in Lieu of Taxes | 224,000 |
| Elected Office Revenue (Fees) | 13,418,750 |
| Parking & Parks and Recreation Fees | 762,000 |
| General and Road & Bridge Fees | 1,566,700 |
| Unrestricted Intergovernmental | 1,084,500 |
| Direct Bills for Support Services | 1,200,349 |
| Rent Revenue/Other Revenue | 136,609 |
| <i>Legally Restricted Revenue Sources</i> | <u>\$100,145,365</u> |

2012 Revenues **\$235,798,425**

Less: Legally Restricted Revenue Sources **(\$100,145,365)**

2012 Discretionary Revenue Sources **\$135,653,060**

Less: Legally Restricted Uses

| | |
|--|---------------------|
| Road & Bridge Operations | \$7,455,693 |
| Dept. of Human Services - Local Required Match | \$12,497,101 |
| Annual Lease Obligation/Major Capital Projects | \$17,483,441 |
| Employee Benefits & Retirement | <u>\$11,524,050</u> |

Less: Legally Restricted Uses **\$48,960,285**

| | |
|--|-----------------------------------|
| 2012 Discretionary Revenue to Provide Core Services | <u><u>\$86,692,775</u></u> |
|--|-----------------------------------|

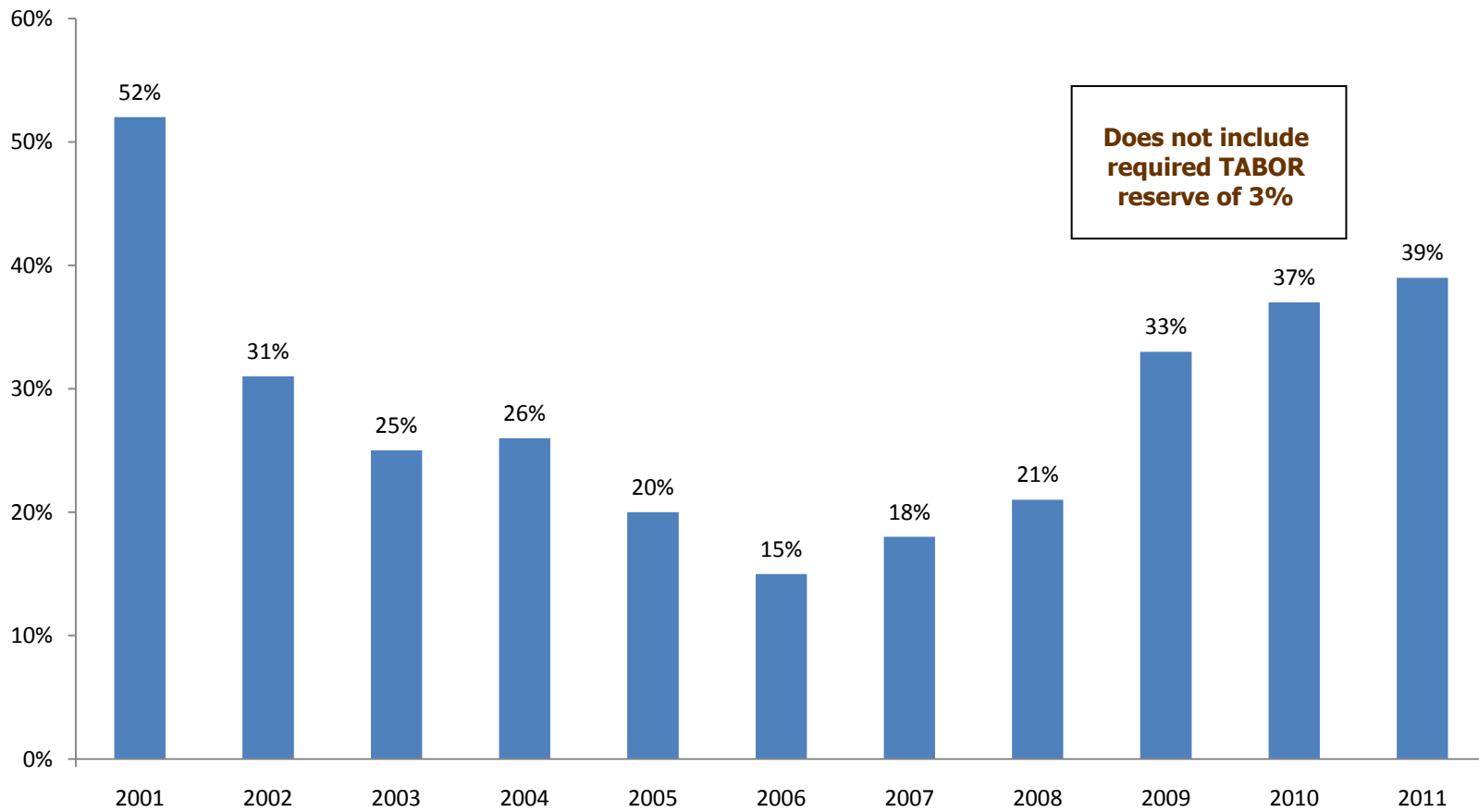


El Paso County, Colorado
Budget Administration
Unrestricted General Fund - Cost per Citizen



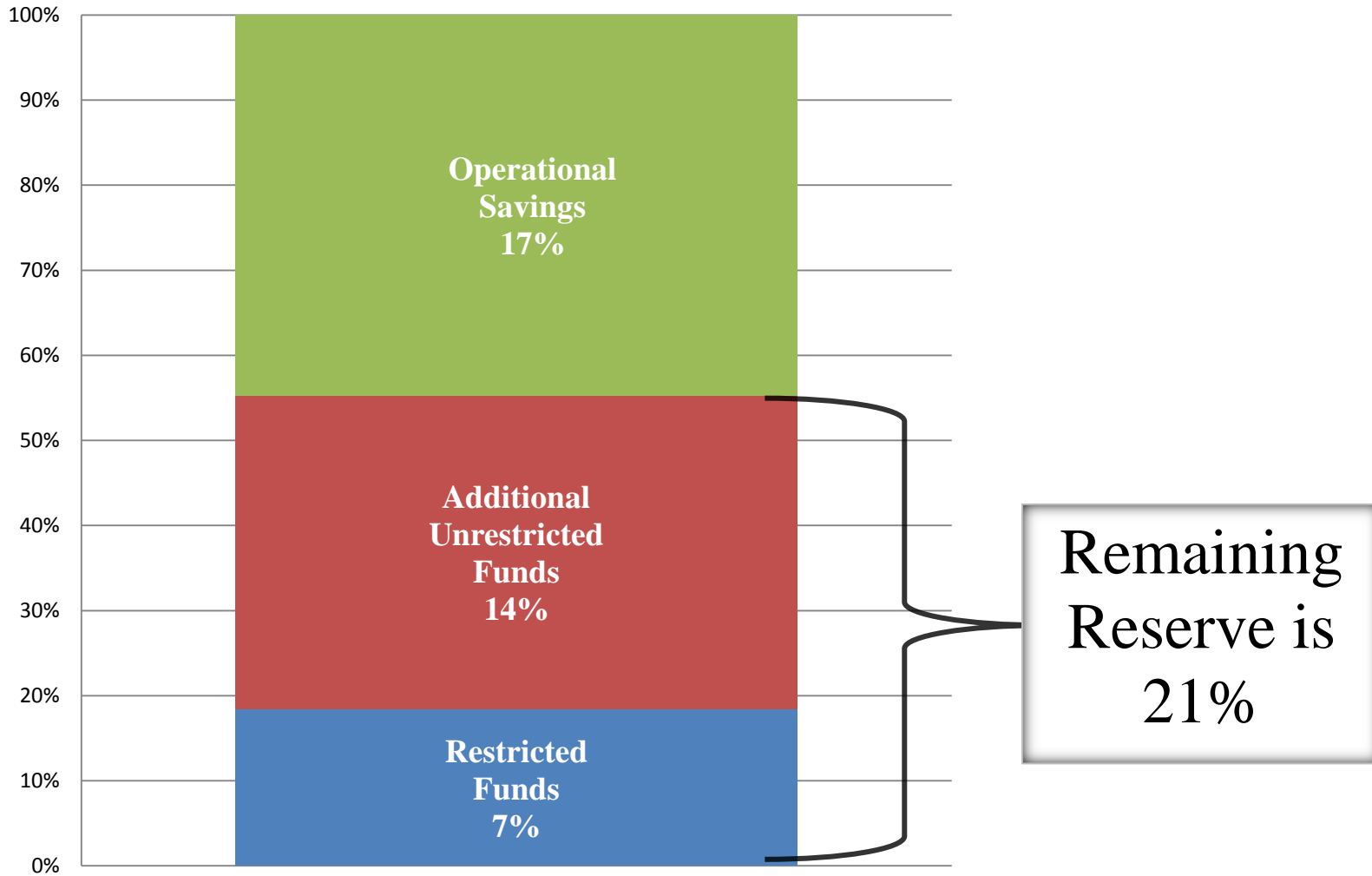


El Paso County, Colorado
Budget Administration
Historical Percentage of Reserves



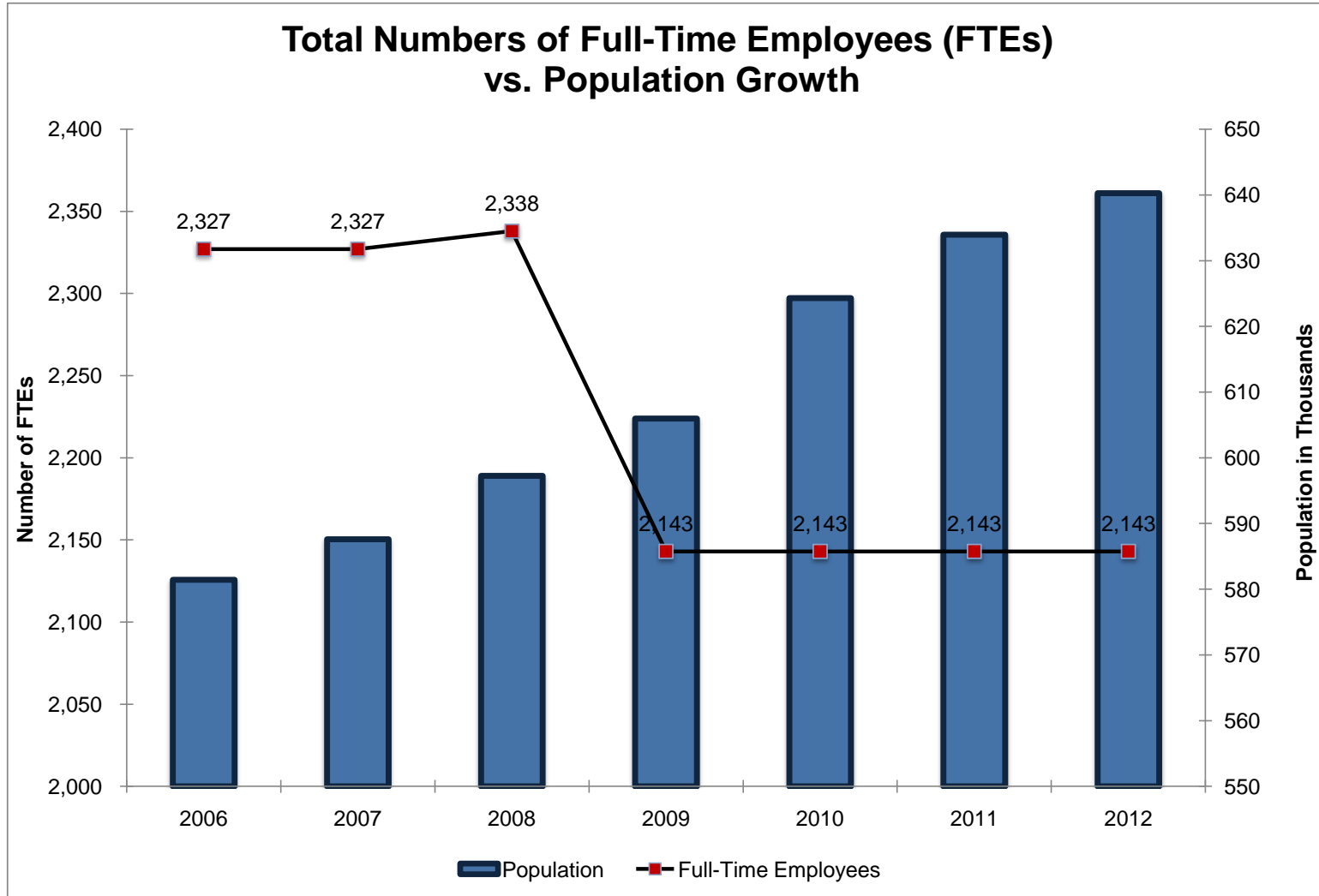


El Paso County, Colorado
Budget Administration
Breakdown of Operational Reserve (39%)



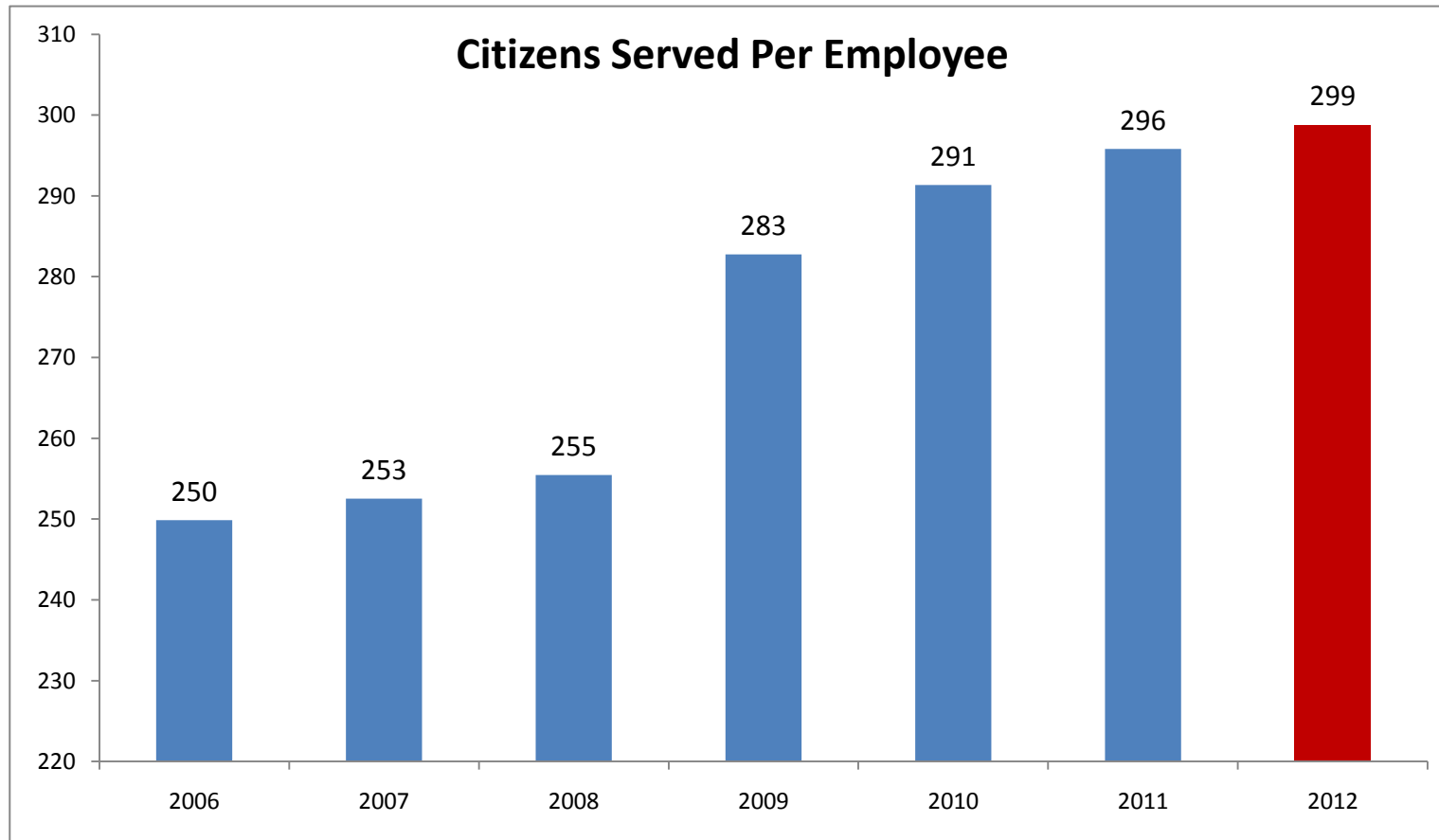


El Paso County, Colorado
Budget Administration
Total Number of Full-Time Employees vs Population Growth



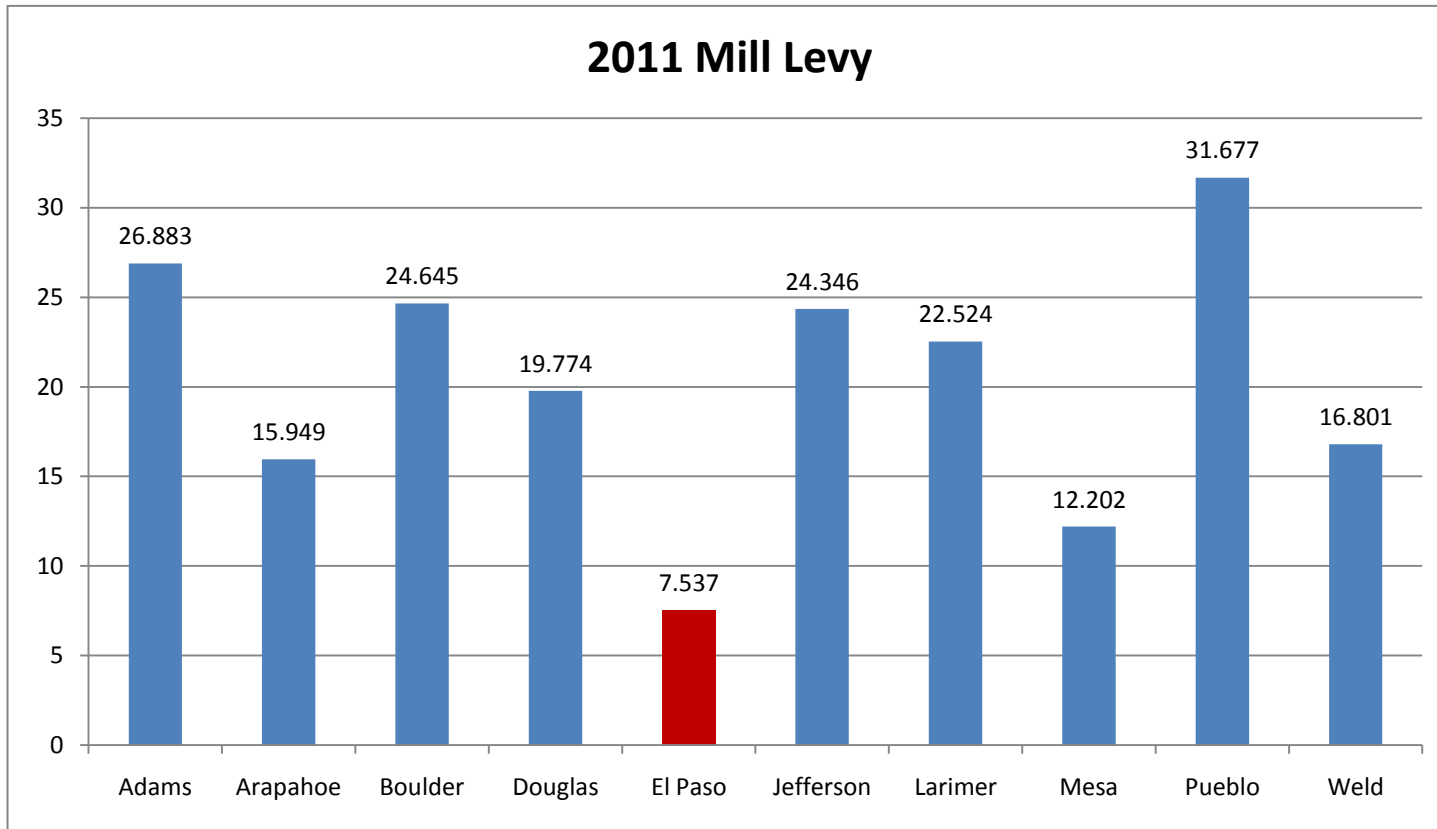


El Paso County, Colorado
Budget Administration
Total Number of Citizens Served Per Employee



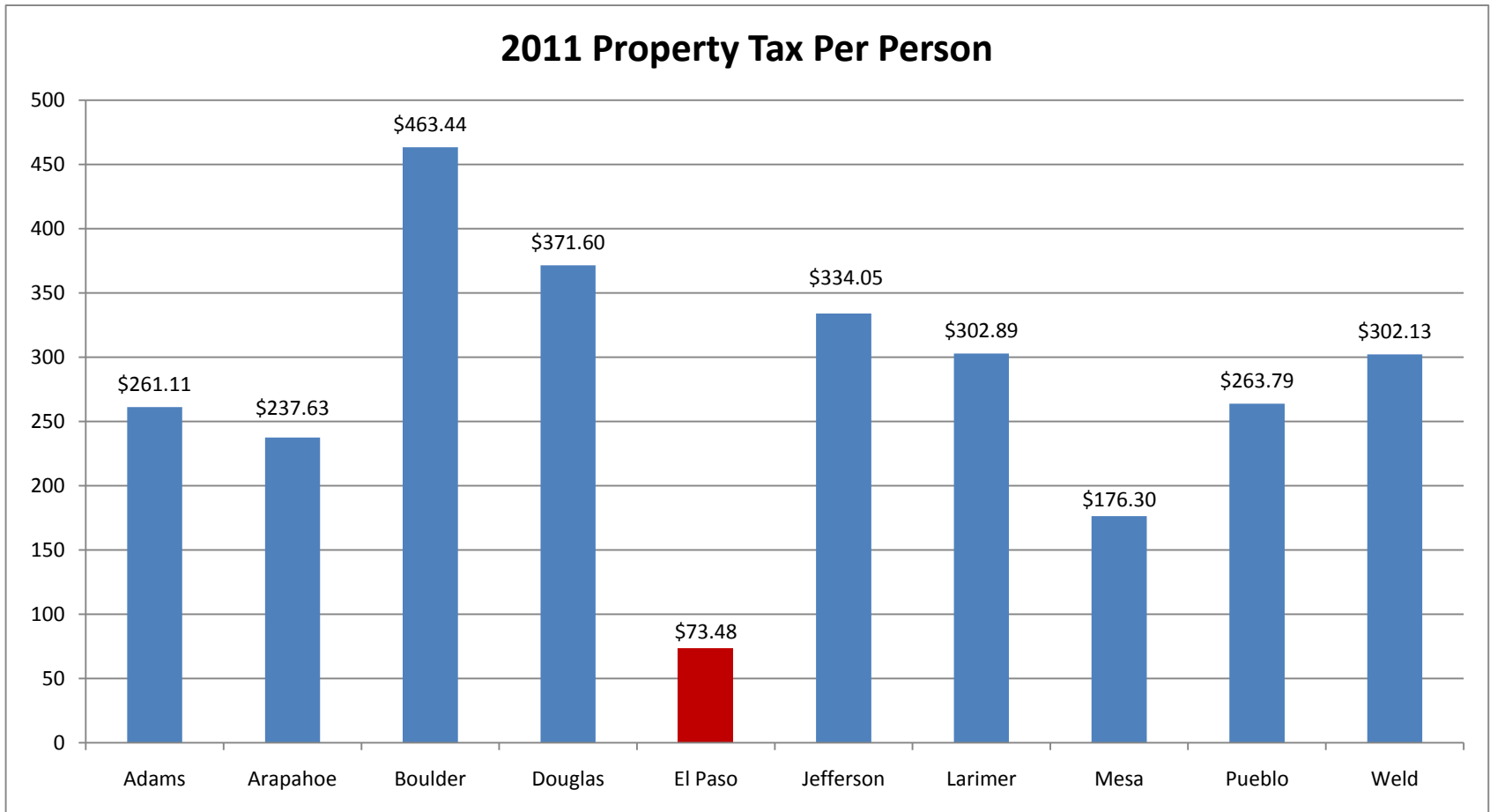


El Paso County, Colorado
Budget Administration
Mill Levy 10-County Comparison





El Paso County, Colorado
Budget Administration
Property Tax Per Person 10-County Comparison





El Paso County, Colorado
Budget Administration
2012 Critical Needs Addressed

Critical Needs Addressed in the 2012 Preliminary Balanced Budget:

| | |
|--|--------------------|
| Clerk & Recorder's Office - 2012 General Election (ONE-TIME) | \$1,225,840 |
| Clerk & Recorder's Office - 2012 Primary Election (ONE-TIME) | \$93,430 |
| Sheriff's Office - Inmate Food Contract | \$69,451 |
| Sheriff's Office - Extradition | \$12,498 |
| Sheriff's Office - Technology Maintenance | \$5,300 |
| Sheriff's Office - SANE Exams | \$5,000 |
| Sheriff's Office - Fleet (Gas/Tires) | \$260,000 |
| Sheriff's Office - Ammunition | \$8,000 |
| Coroner's Office - Forensic Pathologist (Half year's salary in 2012 - total salary of \$176,830) | \$88,415 |
| County-Wide - Employee Compensation | \$2,031,131 |
| Facilities/Parks - Utilities Increase | \$0 |
| Sheriff's Office - Air Packs/Masks (ONE-TIME) | \$122,800 |
| Total Critical Needs Addressed | \$3,921,865 |



El Paso County, Colorado
Budget Administration
2012 Critical Needs Summary
Budget Hearings #1 & #2

| | | <u>Critical Needs- On -Going</u> | <u>Critical Needs- One-Time</u> | TOTAL NEEDS |
|--------------------------------|---|--------------------------------------|-------------------------------------|--------------------|
| <u>BUDGET HEARING 1</u> | | | | |
| Clerk & Recorder | South Office for Clerk & Recorder | 514,807 | 556,310 | 1,071,117 |
| Clerk & Recorder | Additional Staff for Centennial Motor Vehicle Branch | 115,186 | | 115,186 |
| Clerk & Recorder | Microfilm Conversion to Digital, 1861-1992 (Option 1) | | 236,737 | 236,737 |
| Clerk & Recorder | Part Time Staff Member - Clerk to the Board | 20,559 | | 20,559 |
| Clerk & Recorder | Board of Equalization Conversion from VAX | | 200,000 | 200,000 |
| Clerk & Recorder | General Election via Poll Place | | 1,225,840 | 1,225,840 |
| Clerk & Recorder | Primary Election via Poll Place | | 664,512 | 664,512 |
| Coroner | Forensic Pathologist | 176,830 | | 176,830 |
| District Attorney | Base Operations - see back-up | 595,606 | | 595,606 |
| District Attorney | Base Operations - see back-up | | 178,466 | 178,466 |
| Sheriff | Maintain Minimal Services- see back-up | 2,229,654 | | 2,229,654 |
| Sheriff | Budget Reduction Restoration-see back-up | 2,188,194 | | 2,188,194 |
| Sheriff | Support Services- see back-up | 8,000 | | 8,000 |
| Sheriff | Law Enforcement- see back-up | 4,115,714 | 799,749 | 4,915,463 |
| Sheriff | Add'l Needs/Backlog - Law Enforcement Bureau | | 122,800 | 122,800 |
| Sheriff | Detentions- see back-up | 3,217,008 | 105,754 | 3,322,762 |
| Treasurer | Base Operations - see back-up | 100,000 | | 100,000 |
| TOTAL OPERATIONS | | 13,281,558 | 4,090,168 | 17,371,726 |



El Paso County, Colorado
Budget Administration
2012 Critical Needs Summary
Budget Hearings #1 & #2

BUDGET HEARING 2

| | | | | |
|-------------------------|---|------------------|-------------------|-------------------|
| Health Department | Lease & CAM | 250,000 | | 250,000 |
| Health Department | Information Technology Consolidation | 280,000 | | 280,000 |
| Public Services | Facilities- Utilities Increase | 139,326 | | 139,326 |
| Public Services | Fleet Backlog | 2,000,000 | 19,000,000 | 21,000,000 |
| Public Services | Road & Bridge- Intersection Safety (Const/Peterson) | | 500,000 | 500,000 |
| Public Services | Road & Bridge- Academy Bridges over Fountain Creek | | 350,000 | 350,000 |
| Public Services | Road & Bridge- Detention Pond /Woodmen Hills | | 300,000 | 300,000 |
| Support Services | Information Technology | 300,000 | 6,062,000 | 6,362,000 |
| Support Services | County-wide Personnel Shortfall | 2,031,131 | | 2,031,131 |
| TOTAL OPERATIONS | | 5,000,457 | 26,212,000 | 31,212,457 |

| | | |
|------------------------------|------------------------------|---------------------------|
| <u>Critical Needs</u> | <u>Critical Needs</u> | |
| <u>On-Going</u> | <u>One-Time</u> | <u>TOTAL NEEDS</u> |
| 18,282,015 | 30,302,168 | 48,584,183 |



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Clerk & Recorder

Clerk and Recorder

| | <u>Critical Needs- On - Going</u> | <u>Critical Needs-One-Time</u> | TOTAL NEEDS |
|---|-----------------------------------|--------------------------------|--------------------|
| South Office for Clerk & Recorder | 514,807 | 556,310 | 1,071,117 |
| Additional Staff for Centennial Motor Vehicle Branch | 115,186 | | 115,186 |
| Microfilm Conversion to Digital, 1861-1992 (Option 1) (used in Calculation) | | 236,737 | 236,737 |
| Microfilm Storage - Cabinets and Reader (Option 2) | | 35,063 | - |
| Part Time Staff Member - Clerk to the Board | 20,559 | | 20,559 |

Clerk & Recorder/Information Technology/Assessor

| | | | |
|---|--|---------|----------------|
| Board of Equalization Conversion from VAX | | 200,000 | 200,000 |
|---|--|---------|----------------|

Subtotal 650,552 993,047 1,643,599

2011 Election

| | | | |
|---|--|-----------|------------------|
| Mandated General Election via Poll Place | | 1,225,840 | 1,225,840 |
| Mandated (Option 1) Primary Election via Poll Place (used in calculation) | | 664,512 | 664,512 |
| Mandated (Option 2) Primary Election via Mail Ballot, including service centers | | 593,430 | - |

TOTAL CLERK AND RECORDER OPERATIONS 650,552 2,883,399 3,533,951



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Coroner, District Attorney & Treasurer

CORONER
OPERATIONS

Coroner Toxicologist (Funding)
 Coroner Digital X-Ray System

| <u>Critical Needs- On - Going</u> | <u>Critical Needs- One-Time</u> | TOTAL NEEDS |
|-----------------------------------|---------------------------------|--------------------|
| 41,000 | | 41,000 |
| | 95,000 | 95,000 |
| 41,000 | 95,000 | 136,000 |
| 176,830 | | 176,830 |

Coroner Forensic Pathologist

DISTRICT ATTORNEY
OPERATIONS

District Attorney Potential Loss - Gaming Grant
 District Attorney Salary for below standard / EPC County equiv positions
 District Attorney Salary for Investigators
 District Attorney Salary for Attorneys
 District Attorney New Position - Restitution Clerk

| <u>Critical Needs- On - Going</u> | <u>Critical Needs- One-Time</u> | TOTAL NEEDS |
|-----------------------------------|---------------------------------|--------------------|
| 122,540 | 178,466 | 301,006 |
| 141,163 | | 141,163 |
| 244,000 | | 244,000 |
| 44,000 | | 44,000 |
| 43,903 | | 43,903 |
| 595,606 | 178,466 | 774,072 |



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Coroner, District Attorney & Treasurer

TREASURER
OPERATIONS

Treasurer Maintenance Contract on RPS Scanner
 Treasurer Postage, Printing, Armored Car Service, Supplies
 Treasurer Replace Eliminated Personnel

| | <u>Critical Needs- On - Going</u> | <u>Critical Needs- One-Time</u> | TOTAL NEEDS |
|--|-----------------------------------|---------------------------------|----------------|
| | 10,000 | | 10,000 |
| | 30,000 | | 30,000 |
| | 60,000 | | 60,000 |
| | 100,000 | - | 100,000 |



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Sheriff

Sheriff - Law Enforcement

| | | | | |
|--|----------|------------------|----------------|------------------|
| Law Enforcement-Staffing -34 FTE 's (Patrol) | On-Going | 2,704,260 | | 2,704,260 |
| Law Enforcement-Staffing-Equipment | On-Going | 254,354 | | 254,354 |
| Law Enforcement-Staffing-Equipment | One Time | | 745,569 | 745,569 |
| Law Enforcement-Staffing-16 FTE's (Civilian Support) | On-Going | 893,817 | | 893,817 |
| Law Enforcement-Staffing-Equipment | On-Going | - | | - |
| Law Enforcement-Staffing-Equipment | One Time | | 54,180 | 54,180 |
| Emergency Services Staffing-3 FTE's (Civilian Support) | On-Going | 244,283 | | 244,283 |
| Emergency Services Staffing-Equipment | On-Going | 15,000 | | 15,000 |
| Emergency Services Staffing-Equipment | One Time | | - | - |
| Law Enforcement-Printing & Duplicating Increase | On-Going | 1,000 | | 1,000 |
| Law Enforcement-Operation Supply Increase | On-Going | 3,000 | | 3,000 |
| Total Law Enforcement | | 4,115,714 | 799,749 | 4,915,463 |
| | | | | |
| Add'l Needs/Backlog-20 Air Packs (Emergency Services Division) | One Time | | 119,720 | 119,720 |
| Add'l Needs/Backlog-11 Air Pack Masks (Emergency Services) (rec'd 21 through JAG 2009 grant) | One Time | | 3,080 | 3,080 |
| Total Add'l Needs/Backlog-Law Enforcement Bureau | One Time | - | 122,800 | 122,800 |

Sheriff-Detentions

| | | | | |
|--|----------|------------------|----------------|------------------|
| Detentions-Staffing-30 FTE's (Detentions) | On-Going | 2,368,861 | | 2,368,861 |
| Detentions-Staffing-Equipment | On-Going | 27,010 | | 27,010 |
| Detentions-Staffing-Equipment | One Time | | 59,700 | 59,700 |
| Detentions-Staffing-12 FTE's (Civilian Support) | On-Going | 593,193 | | 593,193 |
| Detentions-Staffing-Equipment | On-Going | - | | - |
| Detentions-Staffing-Equipment | One Time | | 40,084 | 40,084 |
| Detentions-3 FTE's Staffing(Court)-Personnel Costs | On-Going | 225,243 | | 225,243 |
| Detentions-3 FTE's Staffing(Court)-Equipment/Other | On-Going | 2,701 | | 2,701 |
| Detentions-3 FTE's Staffing(Court)-Equipment/Other | One Time | | 5,970 | 5,970 |
| | | 3,217,008 | 105,754 | 3,322,762 |

TOTAL SHERIFF OPERATIONS

11,758,570 1,028,303 12,786,873



*El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - PSD*

| | | <u>Critical Needs- On</u> | | |
|--------------------------|---------------|---------------------------|--------------------------------|--------------------|
| | | <u>-Going</u> | <u>Critical Needs-One-Time</u> | TOTAL NEEDS |
| <u>Fleet Fund</u> | | | | |
| ADMIN- Fleet | Fleet Backlog | 2,000,000 | 19,000,000 | 21,000,000 |
| TOTAL FLEET FUND | | 2,000,000 | 19,000,000 | 21,000,000 |

| | | <u>Critical Needs- On</u> | | |
|------------------------------------|---|---------------------------|--------------------------------|--------------------|
| | | <u>-Going</u> | <u>Critical Needs-One-Time</u> | TOTAL NEEDS |
| <u>Road and Bridge Fund</u> | | | | |
| Public Works | Academy Bridge Repairs | | 350,000 | 350,000 |
| Public Works | Constitution and Peterson Signal Pole Replacement | | 500,000 | 500,000 |
| Public Works | Falcon Pond | | 300,000 | 300,000 |
| TOTAL PUBLIC WORKS | | - | 1,150,000 | 1,150,000 |

| | | <u>Critical Needs- On</u> | | |
|--------------------------|------------------------------------|---------------------------|--------------------------------|--------------------|
| | | <u>-Going</u> | <u>Critical Needs-One-Time</u> | TOTAL NEEDS |
| <u>Facilities</u> | | | | |
| Admin-Facilities | Electric Cost Rate Adjustment 6.5% | 139,326 | | 139,326 |
| TOTAL FACILITIES | | 139,326 | | 139,326 |



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - Health Department

OPERATIONS

Health Dept Lease/CAM
 Health Dept IT

| | <u>Critical Needs On -Going</u> | <u>Critical Needs One-Time</u> | TOTAL NEEDS |
|--|-------------------------------------|------------------------------------|--------------------|
| | 250,000 | | 250,000 |
| | 280,000 | | 280,000 |
| | 530,000 | 0 | 530,000 |



El Paso County, Colorado
Budget Administration
2012 Critical Needs Detail - IT

OPERATIONS

ADMIN- IT VoIP System Maintenance
 ADMIN- IT Fiber infrastructure
 ADMIN- IT Foundation Equipment
 ADMIN- IT Web Portal Citizen Service Mobile Applications
 ADMIN- IT Document management system replacement
 ADMIN- IT Database Consolidation
 ADMIN- IT VAX/.Net Integrated System
 ADMIN- IT Work Order Systems
 ADMIN- IT Data Centers
 ADMIN- IT Phone System

| <u>Critical Needs- On - Going</u> | <u>Critical Needs- One-Time</u> | TOTAL NEEDS |
|-----------------------------------|---------------------------------|--------------------|
| 300,000 | | 300,000 |
| | 1,327,000 | 1,327,000 |
| | 775,000 | 775,000 |
| | 70,000 | 70,000 |
| | 400,000 | 400,000 |
| | 140,000 | 140,000 |
| | 1,300,000 | 1,300,000 |
| | 300,000 | 300,000 |
| | 750,000 | 750,000 |
| | 1,000,000 | 1,000,000 |
| 300,000 | 6,062,000 | 6,362,000 |

Section II – Budget Changes (from 2011 to 2012)



El Paso County, Colorado
Budget Administration
2012 Preliminary Balanced Budget

El Paso County, Colorado
Changes to Revenue Budget from 2011 to 2012

| Fund | Department | 2011 Original | | | | | | | 2012 | | |
|--------|-------------------------------|--------------------|------------------|---------------------|----------------|------------------|-------------------------|----------------------------|---------------------|--------------------|-----------------------------|
| | | Adopted Budget | Sales Tax | Property Tax | Other Tax | Fees and Charges | Interest on Investments | Inter-governmental Revenue | Other Revenue/Misc. | Restricted Revenue | Preliminary Balanced Budget |
| 1 | Administrative Services | 75,472,165 | 9,770,212 | (13,322,132) | (7,000) | (354,829) | (250,000) | | 17,000 | | 71,325,416 |
| | Security | 264,000 | | | | 87,000 | | | (1,000) | | 350,000 |
| | Facilities Management | 109,610 | | | | (3,251) | | | (750) | | 105,609 |
| | Parks & Leisure Services | 426,000 | | | | (14,000) | | | | | 412,000 |
| | Veteran Services | 14,900 | | | | | | 2,500 | | | 17,400 |
| | Assessor | 40,000 | | | | (10,000) | | | | | 30,000 |
| | Clerk & Recorder | 8,850,100 | | | | (181,850) | | | | | 8,668,250 |
| | Coroner | 384,100 | | | | 0 | | | | | 384,100 |
| | Sheriff's Office | 1,599,138 | | | | 86,862 | | (5,000) | | | 1,681,000 |
| | Treasurer | 3,300,000 | | | | (231,000) | | | | | 3,069,000 |
| | Public Trustee | 851,031 | | | | (201,031) | | | | | 650,000 |
| 1 | Net General Fund | 91,311,044 | 9,770,212 | (13,322,132) | (7,000) | (822,099) | (250,000) | (2,500) | 15,250 | 0 | 86,692,775 |
| | Facilities County/City SLA | 1,773,700 | | | | | | | | (875,572) | 898,128 |
| | Regional & Urban Parks | 738,000 | | | | | | | | (10,000) | 728,000 |
| | Justice Services | 6,542,398 | | | | | | | | (480,077) | 6,062,321 |
| | Useful Public Service | 100,000 | | | | | | | | 0 | 100,000 |
| | Restricted Fees | 1,291,153 | | | | | | | | 92,392 | 1,383,545 |
| | Clerk & Recorder | 1,525,000 | | | | | | | | (50,000) | 1,475,000 |
| | District Attorney | 848,164 | | | | | | | | 284,826 | 1,132,990 |
| | Sheriff's Office | 3,989,585 | | | | | | | | (565,085) | 3,424,500 |
| 1 | GF -Grants/Restricted* | 16,808,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (1,603,516) | 15,204,484 |
| 1 | Total General Fund | 108,119,044 | 9,770,212 | (13,322,132) | (7,000) | (822,099) | (250,000) | (2,500) | 15,250 | (1,603,516) | 101,897,259 |
| 2 | Dept. of Transportation | 17,610,236 | | (96,120) | | | | | | | 17,514,116 |
| 3 | Road & Bridge Escrow | 879,491 | | (61,005) | | | | | | 1,170 | 819,656 |
| 4 | Dept of Human Services | 49,000,000 | 500,000 | | | | | | | 3,000,000 | 52,500,000 |
| 6 | Community Investment | 12,634,889 | | 7,254,952 | | | | | | 464,450 | 20,354,291 |
| 12 | Self-Insurance | 23,855,840 | (5,601,314) | | | | | | | 1,572,860 | 19,827,386 |
| 15 | Conservation Trust* | 1,210,000 | | | | | | | | | 1,210,000 |
| 16 | Retirement Fund* | 7,724,462 | | 401,467 | | | | | | (113,458) | 8,012,471 |
| 17 | Retirement Admin.* | 247,000 | | | | | | | | | 247,000 |
| 19 | Schools' Trust Fund* | 100,000 | | | | | | | | | 100,000 |
| 22 | Solid Waste Management* | 963,000 | | | | | | | | (24,808) | 938,192 |
| 25 | Economic Development* | 4,012,500 | | | | 35,000 | | | | 965,000 | 5,012,500 |
| 66 | Pikes Peak Workforce* | 6,554,757 | | | | | | | | 699,297 | 7,254,054 |
| 74, 75 | Local Improvement Districts* | 109,105 | | | | | | | | 2,395 | 111,500 |
| | | 233,020,324 | 4,668,898 | (5,822,838) | (7,000) | (787,099) | (250,000) | (2,500) | 15,250 | 4,963,390 | 235,798,425 |

*Legally Restricted Funds, not available for general use

El Paso County, Colorado
Changes to Base Budget from 2011 to 2012

| Fund | Department | 2011 Original Adopted Budget | 2011 Remove One-Time AFRs | 2012 BoCC Approved One-Time Critical Needs | 2012 BoCC Approved On-Going Critical Needs/Other Budget Moves | 2012 Preliminary Balanced Budget |
|-------------|-----------------------------|---|--|---|--|---|
| 1 | Administrative Services | 809,460 | | | (29,893) | 779,567 |
| | Administrative Support | 697,662 | | | | 697,662 |
| | Board of Equalization | 38,576 | | | 301 | 38,877 |
| | Security | 1,177,766 | | | 34,556 | 1,212,322 |
| | Environmental Services | 339,119 | | | 11,578 | 350,697 |
| | Facilities Management | 6,545,347 | | | 67,608 | 6,612,955 |
| | Parks & Leisure Services | 787,062 | | | 86,591 | 873,653 |
| | Parks Special Events | 245,027 | | | 2,743 | 247,770 |
| | CSU Administration | 155,616 | | | 2,072 | 157,688 |
| | Procurement & Contracts | 341,104 | | | 11,568 | 352,672 |
| | Empl. Benefits & Med. Serv. | 741,531 | | | 21,589 | 763,120 |
| | Finance Administration | 798,971 | | | (10,054) | 788,917 |
| | Financial Support | 257,452 | | | 0 | 257,452 |
| | Budget Administration | 608,128 | | | 140,343 | 748,471 |
| | Budget Support | 1,578,060 | | | 602,164 | 2,180,224 |
| | Information Technology | 8,380,938 | | | 143,241 | 8,524,179 |
| | Veteran Services | 235,671 | | | 41,225 | 276,896 |
| | County Attorney | 725,015 | | | 25,849 | 750,864 |
| | Health Department Support | 2,803,948 | | | | 2,803,948 |
| | Clerk & Recorder | 5,991,059 | | 1,319,270 | 159,223 | 7,469,552 |
| | Treasurer | 1,106,591 | | | 33,738 | 1,140,329 |
| | Assessor | 3,314,881 | | | 107,307 | 3,422,188 |
| | Coroner | 1,777,285 | | | 146,713 | 1,923,998 |
| | Surveyor | 8,921 | | | 208 | 9,129 |
| | District Attorney | 10,365,821 | (176,771) | | 350,314 | 10,539,364 |
| | Sheriff's Office | 45,148,976 | | 122,800 | 1,876,397 | 47,148,173 |
| | Public Trustee | 10,000 | | | 0 | 10,000 |
| 1 | Net General Fund | 94,989,987 | (176,771) | 1,442,070 | 3,825,381 | 100,080,667 |

**El Paso County, Colorado
Changes to Base Budget from 2011 to 2012**

| Fund | Department | 2011 Original Adopted Budget | 2011 Remove One-Time AFRs | 2012 BoCC Approved One-Time Critical Needs | 2012 BoCC Approved On-Going Critical Needs/Other Budget Moves | 2012 Preliminary Balanced Budget |
|--------------|-------------------------------------|---|--|---|--|---|
| | Regional & Urban Parks* | 710,000 | | | 10,000 | 720,000 |
| | Facilities County/City SLA/CAM* | 2,288,360 | | | (124,262) | 2,164,098 |
| | Justice Services * | 6,503,353 | | | (441,032) | 6,062,321 |
| | Development Services* | 1,308,518 | | | | 1,308,518 |
| | County Attorney - DHS* | 0 | | | | 0 |
| | Useful Public Service* | 150,000 | | | (50,000) | 100,000 |
| | Clerk & Recorder* | 2,400,000 | | | (305,000) | 2,095,000 |
| | Admin Restricted - Use Tax* | 250,000 | | | 25,000 | 275,000 |
| | Admin Restricted - P-Card* | 0 | | | 150,000 | 150,000 |
| | District Attorney* | 848,164 | | | 284,826 | 1,132,990 |
| | Sheriff's Office* | 3,410,587 | | | 595,413 | 4,006,000 |
| | Public Trustee* | 0 | | | | 0 |
| 1 | GF -Grants/Restricted* | 17,868,982 | 0 | 0 | 144,945 | 18,013,927 |
| 1 | Total General Fund | 112,858,969 | (176,771) | 1,442,070 | 3,970,326 | 118,094,594 |
| 2 | Dept. of Transportation | 17,689,324 | | | (79,074) | 17,610,250 |
| 3 | Road & Bridge Escrow | 879,491 | | | (59,835) | 819,656 |
| 4 | Dept of Human Services | 49,000,000 | | | 3,500,000 | 52,500,000 |
| 6 | Community Investment | 14,037,878 | | | 6,428,774 | 20,466,652 |
| 12 | Self-Insurance | 24,428,870 | | | 405,849 | 24,834,719 |
| 15 | Conservation Trust* | 1,448,802 | | | (148,343) | 1,300,459 |
| 16 | Retirement Fund* | 7,778,121 | | | 315,577 | 8,093,698 |
| 17 | Retirement Admin.* | 247,000 | | | | 247,000 |
| 19 | Schools' Trust Fund* | 100,000 | | | | 100,000 |
| 22 | Solid Waste Management* | 1,121,913 | | | (183,721) | 938,192 |
| 25 | Economic Development* | 4,012,500 | | | 1,000,000 | 5,012,500 |
| 66 | Pikes Peak Workforce* | 6,554,757 | | | 699,297 | 7,254,054 |
| 74,75 | Local Improvement Districts* | 122,364 | | | (10,864) | 111,500 |
| | | 240,279,989 | (176,771) | 1,442,070 | 15,837,986 | 257,383,274 |

* Legally Restricted Funds, not available for general use

Section III – 2012 Preliminary Balanced Budget



El Paso County, Colorado
Budget Administration
2012 Preliminary Balanced Budget

**EI Paso County, Colorado
2012 Preliminary Balanced "Budget At A Glance"**

| | 1 | 2 | 3 | 4 | 6 | 12 | 15* | 16* | 17* | 19* | 22* | 25* | 66* | 74 - 75* | TOTAL |
|-------------------------------------|---------------------|------------------------------|----------------------|-------------------|---------------------------|---------------------|-------------------------|------------------|----------------|----------------|----------------|------------------|------------------|----------------|---------------------|
| | General Fund | Road & Bridge and Fleet Fund | Road & Bridge Escrow | DHS Fund | Community Investment Fund | Self-Insurance Fund | Conservation Trust Fund | Retire. Fund | Pension Trust | Schools Trust | Solid Waste | Ezone | PPWFC | LIDS | |
| UNRESTRICTED REVENUE | | | | | | | | | | | | | | | |
| Sales and Use Tax | 53,309,643 | | | 12,497,101 | | 5,530,673 | | | | | | | | | 71,337,417 |
| Property Taxes-Real Property | 16,108,724 | 1,140,816 | 741,577 | | 17,483,441 | | | 5,778,377 | | | | | | | 41,252,935 |
| Specific Ownership Tax | | 4,669,800 | | | | | | | | | | | | | 4,669,800 |
| Other Taxes / PILT | 155,000 | 69,000 | | | | | | | | | | | | | 224,000 |
| Fees & Charges for Svs | 520,700 | 831,000 | | | | 40,000 | | | | | | 175,000 | | | 1,566,700 |
| Assessor Fees | | 30,000 | | | | | | | | | | | | | 30,000 |
| Clerk & Recorder Fees | 8,668,250 | | | | | | | | | | | | | | 8,668,250 |
| Coroner Fees | | 380,500 | | | | | | | | | | | | | 380,500 |
| Sheriff Fees | 621,000 | | | | | | | | | | | | | | 621,000 |
| Treasurer Fees | 3,069,000 | | | | | | | | | | | | | | 3,069,000 |
| Public Trustee Fees | 650,000 | | | | | | | | | | | | | | 650,000 |
| Park & Recreation Fees | 412,000 | | | | | | | | | | | | | | 412,000 |
| Parking Structure Fee | 350,000 | | | | | | | | | | | | | | 350,000 |
| Interest on Investments | 0 | | | | | | | | | | | | | | 0 |
| Rent Collections-Outside | 105,609 | | | | | | | | | | | | | | 105,609 |
| Internal County Direct Bills | 1,200,349 | | | | | | | | | | | | | | 1,200,349 |
| Intergovernmental | 1,081,000 | 3,500 | | | | | | | | | | | | | 1,084,500 |
| Miscellaneous Rev. | 31,000 | 0 | | | | | | | | | | | | | 31,000 |
| Unrestricted Revenue | 86,692,775 | 6,714,116 | 741,577 | 12,497,101 | 17,483,441 | 5,570,673 | 0 | 5,778,377 | 0 | 0 | 0 | 175,000 | 0 | 0 | 135,653,060 |
| RESTRICTED REVENUE | | | | | | | | | | | | | | | |
| Grant / Intergovernmental | 13,970,939 | | | 40,002,899 | | | 1,200,000 | | 247,000 | 100,000 | 936,392 | 4,837,500 | 7,254,054 | 111,500 | 68,660,284 |
| Restricted Fees | 1,233,545 | | | | | | | | | | | | | | 1,233,545 |
| Property Taxes-Passthru BPPT | | | 78,079 | | | | | | | | | | | | 78,079 |
| Highway User Tax | | 10,800,000 | | | | | | | | | | | | | 10,800,000 |
| Interest on Investments | | | | | | | 10,000 | | | | 1,800 | | | | 11,800 |
| Employee Paid Benefits | | | | | | 6,000,000 | | | | | | | | | 6,000,000 |
| Transfer In/Strategic Move Projects | | | | | 464,450 | | | | | | | | | | 464,450 |
| Internal County Direct Bills | | | | | 2,406,400 | 8,256,713 | | 2,234,094 | | | | | | | 12,897,207 |
| Restricted Revenue | 15,204,484 | 10,800,000 | 78,079 | 40,002,899 | 2,870,850 | 14,256,713 | 1,210,000 | 2,234,094 | 247,000 | 100,000 | 938,192 | 4,837,500 | 7,254,054 | 111,500 | 100,145,365 |
| | 101,897,259 | 17,514,116 | 819,656 | 52,500,000 | 20,354,291 | 19,827,386 | 1,210,000 | 8,012,471 | 247,000 | 100,000 | 938,192 | 5,012,500 | 7,254,054 | 111,500 | 235,798,425 |
| Expenditures | | | | | | | | | | | | | | | |
| Personnel | 70,377,940 | 4,882,051 | | 5,780,481 | | 5,967,216 | | 5,774,447 | | | | | | | 92,782,136 |
| Operating | 26,305,367 | 1,822,149 | | 6,316,009 | 16,824,073 | 1,010,309 | | 62,508 | | | | 140,000 | | | 52,480,415 |
| Capital | 3,397,360 | 46,769 | | 10,712 | | | | | | | | | | | 3,454,841 |
| Transfer Out | 0 | 0 | 741,577 | 389,899 | 755,881 | | | | | | | | | | 1,887,358 |
| Unrestricted Expenditures | 100,080,667 | 6,750,969 | 741,577 | 12,497,101 | 17,579,954 | 6,977,525 | 0 | 5,836,956 | 0 | 0 | 0 | 140,000 | 0 | 0 | 150,604,749 |
| Restricted Personnel | 6,134,107 | 7,853,029 | | 18,503,171 | | 15,271,568 | 1,076,289 | 2,232,575 | 247,000 | | 331,502 | 329,158 | 3,128,473 | | 55,106,872 |
| Restricted Operating | 11,818,247 | 2,931,021 | | 20,217,381 | 2,762,579 | 2,585,626 | 204,170 | 24,168 | | 100,000 | 536,709 | 4,543,342 | 4,125,581 | 111,500 | 49,960,324 |
| Restricted Capital | 59,179 | 75,231 | | 34,288 | | | 20,000 | | | | 69,981 | | | | 258,679 |
| Restricted Transfers Out | 2,395 | | 78,079 | 1,248,058 | 124,119 | | | | | | | | | | 1,452,650 |
| Restricted Expenditures | 18,013,928 | 10,859,281 | 78,079 | 40,002,899 | 2,886,698 | 17,857,194 | 1,300,459 | 2,256,742 | 247,000 | 100,000 | 938,192 | 4,872,500 | 7,254,054 | 111,500 | 106,778,525 |
| | 118,094,595 | 17,610,250 | 819,656 | 52,500,000 | 20,466,652 | 24,834,719 | 1,300,459 | 8,093,698 | 247,000 | 100,000 | 938,192 | 5,012,500 | 7,254,054 | 111,500 | 257,383,274 |
| Net Change in Fund- NR | (13,387,892) | (36,853) | 0 | 0 | (96,513) | (1,406,852) | 0 | (58,579) | 0 | 0 | 0 | 35,000 | 0 | 0 | (14,951,689) |
| Net Change in Fund-RES | (2,809,444) | (59,281) | 0 | 0 | (15,848) | (3,600,481) | (90,459) | (22,648) | 0 | 0 | 0 | (35,000) | 0 | 0 | (6,633,160) |
| TOTAL Net Change | (16,197,336) | (96,134) | 0 | 0 | (112,361) | (5,007,333) | (90,459) | (81,227) | 0 | 0 | 0 | 0 | 0 | 0 | (21,584,849) |

*Legally Restricted Funds, not available for general use

El Paso County, Colorado
 Budget Administration
 2012 Preliminary Balanced Budget - Fund Balance Estimates

| | January 1, 2012 Estimated Beginning Fund Balance | 2012 Original Adopted Budget Revenues | 2012 Original Adopted Budget Expenditures | = | December 31, 2012 Estimated Available Fund Balance | Estimated Restricted Fund Balance | Estimated Available Fund Balance |
|--|---|--|--|---|---|---|--|
| General Fund -Net-UR | \$21,836,748 | \$86,692,775 | (\$100,080,667) | | \$8,448,856 | \$0 | \$8,448,856 |
| <i>Emergency Reserve* - General Fund</i> | <i>2,214,785</i> | <i>0</i> | <i>0</i> | | <i>\$2,214,785</i> | <i>2,214,785</i> | <i>0</i> |
| <i>Emergency Reserve* - Restricted Fees</i> | <i>3,000,000</i> | <i>0</i> | <i>0</i> | | <i>\$3,000,000</i> | <i>3,000,000</i> | <i>0</i> |
| <i>Fund Flow Transfer- Road & Bridge</i> | <i>2,500,000</i> | <i>0</i> | <i>0</i> | | <i>\$2,500,000</i> | <i>2,500,000</i> | <i>0</i> |
| General Fund -RES* | 3,000,000 | 15,204,484 | (18,013,927) | | \$190,557 | 190,557 | 0 |
| Total General Fund | \$32,551,533 | \$101,897,259 | (\$118,094,594) | | \$16,354,198 | \$7,905,342 | \$8,448,856 |
| Road & Bridge & Fleet | \$1,389,395 | \$17,514,116 | (\$17,610,250) | | \$1,293,261 | \$816,785 | \$476,476 |
| R&B Escrow | \$0 | \$819,656 | (\$819,656) | | \$0 | \$0 | \$0 |
| Department of Human Services | \$332,766 | \$52,500,000 | (\$52,500,000) | | \$332,766 | \$0 | \$332,766 |
| Community Investment | \$721,931 | \$20,354,291 | (\$20,466,652) | | \$609,570 | \$0 | \$609,570 |
| Self-Insurance | \$13,201,990 | \$19,827,386 | (\$24,834,719) | | \$8,194,657 | \$7,200,000 | \$994,657 |
| Conservation Trust* | \$650,740 | \$1,210,000 | (\$1,300,459) | | \$560,281 | \$560,281 | \$0 |
| Retirement | \$987,450 | \$8,012,471 | (\$8,093,698) | | \$906,223 | \$729,846 | \$176,377 |
| Pension Trust* | \$85,708 | \$247,000 | (\$247,000) | | \$85,708 | \$85,708 | \$0 |
| School's Trust* | \$22,696 | \$100,000 | (\$100,000) | | \$22,696 | \$22,696 | \$0 |
| Solid Waste Management* | \$309,763 | \$938,192 | (\$938,192) | | \$309,763 | \$309,763 | \$0 |
| Economic Development* | \$85,000 | \$5,012,500 | (\$5,012,500) | | \$85,000 | \$85,000 | \$0 |
| Pikes Peak Workforce * | \$0 | \$7,254,054 | (\$7,254,054) | | \$0 | \$0 | \$0 |
| Local Improvement Districts* | \$100,875 | \$111,500 | (\$111,500) | | \$100,875 | \$100,875 | \$0 |
| Total | \$50,439,847 | \$235,798,425 | (\$257,383,274) | | \$28,854,998 | \$17,816,296 | \$11,038,702 |

*Legally Restricted Funds, not available for general use

El Paso County, Colorado
Allocation of Revenues by Major Category

| Fund | Department | Sales Tax | Property Tax | Specific Ownership Tax | Other Taxes | Fees and Charges | Intergovern- mental Revenues | Internal Direct Bills | Other Revenue | Restricted Revenue | 2012 Preliminary Balanced Budget |
|---------|-------------------------------|-------------------|-------------------|---------------------------|----------------|---------------------|------------------------------------|--------------------------|------------------|-----------------------|-------------------------------------|
| 1 | Administrative Services | 53,309,643 | 16,108,724 | 0 | 155,000 | 520,700 | 0 | 1,200,349 | 31,000 | 0 | 71,325,416 |
| | Security- Parking Structure | 0 | 0 | 0 | 0 | 350,000 | 0 | 0 | 0 | 0 | 350,000 |
| | Facilities Management | 0 | 0 | 0 | 0 | 105,609 | 0 | 0 | 0 | 0 | 105,609 |
| | Parks & Leisure Services | 0 | 0 | 0 | 0 | 412,000 | 0 | 0 | 0 | 0 | 412,000 |
| | Veteran Services | 0 | 0 | 0 | 0 | 0 | 17,400 | 0 | 0 | 0 | 17,400 |
| | Assessor | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | 0 | 0 | 30,000 |
| | Clerk & Recorder | 0 | 0 | 0 | 0 | 8,668,250 | 0 | 0 | 0 | 0 | 8,668,250 |
| | Coroner | 0 | 0 | 0 | 0 | 380,500 | 3,600 | 0 | 0 | 0 | 384,100 |
| | Sheriff's Office | 0 | 0 | 0 | 0 | 621,000 | 1,060,000 | 0 | 0 | 0 | 1,681,000 |
| | Treasurer | 0 | 0 | 0 | 0 | 3,069,000 | 0 | 0 | 0 | 0 | 3,069,000 |
| | Public Trustee | 0 | 0 | 0 | 0 | 650,000 | 0 | 0 | 0 | 0 | 650,000 |
| 1 | Net General Fund | 53,309,643 | 16,108,724 | 0 | 155,000 | 14,807,059 | 1,081,000 | 1,200,349 | 31,000 | 0 | 86,692,775 |
| | Facilities County/City SLA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 898,128 | 898,128 |
| | Regional & Urban Parks | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 728,000 | 728,000 |
| | Justice Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,062,321 | 6,062,321 |
| | Useful Public Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| | Restricted Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,383,545 | 1,383,545 |
| | Clerk & Recorder | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,475,000 | 1,475,000 |
| | District Attorney - Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,132,990 | 1,132,990 |
| | Sheriff's Office | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,424,500 | 3,424,500 |
| 1 | GF -Grants/Restricted* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,204,484 | 15,204,484 |
| 1 | Total General Fund | 53,309,643 | 16,108,724 | 0 | 155,000 | 14,807,059 | 1,081,000 | 1,200,349 | 31,000 | 15,204,484 | 101,897,259 |
| 2 | Dept. of Transportation | 0 | 1,140,816 | 4,669,800 | 69,000 | 831,000 | 3,500 | 0 | 0 | 10,800,000 | 17,514,116 |
| 3 | Road & Bridge Escrow | 0 | 741,577 | 0 | 0 | 0 | 0 | 0 | 0 | 78,079 | 819,656 |
| 4 | Dept of Human Serv. | 12,497,101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,002,899 | 52,500,000 |
| 6 | Community Investment | 0 | 17,483,441 | 0 | 0 | 0 | 0 | 0 | 0 | 2,870,850 | 20,354,291 |
| 12 | Self-Insurance | 5,530,673 | 0 | 0 | 0 | 40,000 | 0 | 0 | 0 | 14,256,713 | 19,827,386 |
| 15 | Conservation Trust* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,210,000 | 1,210,000 |
| 16 | Retirement Fund* | 0 | 5,778,377 | 0 | 0 | 0 | 0 | 0 | 0 | 2,234,094 | 8,012,471 |
| 17 | Retirement Admin.* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 247,000 | 247,000 |
| 19 | School's Trust Fund* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 | 100,000 |
| 22 | Solid Waste Management* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 938,192 | 938,192 |
| 25 | Economic Dev.* | 0 | 0 | 0 | 0 | 175,000 | 0 | 0 | 0 | 4,837,500 | 5,012,500 |
| 66 | Pikes Peak Workforce* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,254,054 | 7,254,054 |
| 74 & 75 | Local Improve. Districts* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 111,500 | 111,500 |
| | | 71,337,417 | 41,252,935 | 4,669,800 | 224,000 | 15,853,059 | 1,084,500 | 1,200,349 | 31,000 | 100,145,365 | 235,798,425 |

* * Legally Restricted Funds

El Paso County, Colorado
Allocation of Expenditures by Major Category

| Fund | Department | Personnel | | | Operating | | | 2012 Preliminary Balanced Budget |
|------|--------------------------------|-------------------|-------------------------------------|-------------------|------------------|-------------------------------------|--------------|-------------------------------------|
| | | Personnel | Intergovernmental Reimbursements | Operating | Capital | Intergovernmental Reimbursements | Transfers | |
| 1 | Administrative Services | 932,138 | (157,453) | 4,883 | 0 | 0 | 0 | 779,566 |
| | Administrative Support | 0 | 0 | 697,662 | 0 | 0 | 0 | 697,662 |
| | Board of Equalization | 0 | 0 | 38,877 | 0 | 0 | 0 | 38,877 |
| | Security | 1,469,309 | (447,445) | 190,459 | 0 | 0 | 0 | 1,212,322 |
| | Environmental Services | 342,384 | 0 | 8,313 | 0 | 0 | 0 | 350,697 |
| | Facilities Management | 2,124,736 | (125,513) | 6,335,412 | 0 | (1,721,680) | 0 | 6,612,955 |
| | Parks & Leisure Services | 821,645 | (43,710) | 173,718 | 0 | (78,000) | 0 | 873,653 |
| | Parks Special Events | 81,125 | 0 | 166,645 | 0 | 0 | 0 | 247,770 |
| | CSU Administration | 61,280 | 0 | 96,408 | 0 | 0 | 0 | 157,688 |
| | Procurement & Contracts | 463,334 | (121,261) | 10,599 | 0 | 0 | 0 | 352,672 |
| | Empl. Benefits & Med. Serv. | 1,277,812 | (639,376) | 256,096 | 0 | (131,412) | 0 | 763,120 |
| | Finance Administration | 2,215,029 | (1,477,361) | 51,248 | 0 | 0 | 0 | 788,917 |
| | Financial Support | 8,913 | 0 | 452,539 | 0 | (204,000) | 0 | 257,452 |
| | Budget Administration | 1,583,456 | (855,862) | 35,877 | 0 | (15,000) | 0 | 748,471 |
| | Budget Support | 225,000 | 0 | 1,955,224 | 0 | 0 | 0 | 2,180,224 |
| | Information Technology | 4,723,669 | (487,834) | 1,449,541 | 2,839,803 | (1,000) | 0 | 8,524,179 |
| | Veteran Services | 264,053 | 0 | 12,843 | 0 | 0 | 0 | 276,896 |
| | County Attorney | 962,661 | (198,268) | 56,271 | 25,000 | (94,800) | 0 | 750,864 |
| | Health Department Support | 0 | 0 | 2,803,948 | 0 | 0 | 0 | 2,803,948 |
| | Clerk & Recorder | 5,588,191 | (879,750) | 2,818,711 | 0 | (57,600) | 0 | 7,469,552 |
| | Treasurer | 997,662 | 0 | 142,667 | 0 | 0 | 0 | 1,140,329 |
| | Assessor | 3,173,220 | 0 | 248,968 | 0 | 0 | 0 | 3,422,188 |
| | Coroner | 1,723,957 | 0 | 200,041 | 0 | 0 | 0 | 1,923,998 |
| | Surveyor | 6,128 | 0 | 3,001 | 0 | 0 | 0 | 9,129 |
| | District Attorney GF | 11,632,715 | (1,273,440) | 180,089 | 0 | 0 | 0 | 10,539,364 |
| | Sheriff's Office | 36,557,211 | (150,414) | 10,377,819 | 532,557 | (169,000) | 0 | 47,148,173 |
| | Public Trustee | 0 | 0 | 10,000 | 0 | 0 | 0 | 10,000 |
| 1 | Net General Fund | 77,235,629 | (6,857,688) | 28,777,859 | 3,397,360 | (2,472,492) | 0 | 100,080,667 |
| | Regional & Urban Parks | 0 | 0 | 720,000 | 0 | 0 | 0 | 720,000 |
| | Facilities County/City SLA/CAM | 770,990 | 0 | 1,393,108 | 0 | 0 | 0 | 2,164,098 |
| | Justice Services | 133,990 | 0 | 5,928,331 | 0 | 0 | 0 | 6,062,321 |
| | Development Services | 1,679,195 | (1,102,936) | 1,123,871 | 36,179 | (427,790) | 0 | 1,308,519 |
| | County Attorney - DHS | 1,217,225 | (1,217,225) | 182,612 | 0 | (182,612) | 0 | (0) |
| | Useful Public Service | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| | Clerk & Recorder | 1,169,616 | 0 | 925,384 | 0 | 0 | 0 | 2,095,000 |
| | Admin Grant Restricted | 0 | 0 | 275,000 | 0 | 0 | 0 | 275,000 |
| | Admin Restricted - P-Card* | 0 | 0 | 150,000 | 0 | 0 | 0 | 150,000 |
| | District Attorney | 679,315 | 0 | 453,675 | 0 | 0 | 0 | 1,132,990 |
| | Sheriff's Office | 2,803,937 | 0 | 1,176,668 | 23,000 | 0 | 2,395 | 4,006,000 |
| | Public Trustee | 483,829 | (483,829) | 0 | 0 | 0 | 0 | 0 |
| 1 | GF - Grants/Restricted | 8,938,098 | (2,803,991) | 12,428,649 | 59,179 | (610,402) | 2,395 | 18,013,928 |
| 1 | Total General Fund | 86,173,726 | (9,661,678) | 41,206,508 | 3,456,539 | (3,082,894) | 2,395 | 118,094,595 |

El Paso County, Colorado
Allocation of Expenditures by Major Category

| Fund | Department | Personnel | | | Operating | | | 2012 Preliminary Balanced Budget |
|-------|----------------------------------|--------------------|-------------------------------------|--------------------|------------------|-------------------------------------|------------------|-------------------------------------|
| | | Personnel | Intergovernmental Reimbursements | Operating | Capital | Intergovernmental Reimbursements | Transfers | |
| 2 | Dept. of Transportation | 14,522,581 | (1,787,501) | 4,753,170 | 122,000 | 0 | 0 | 17,610,250 |
| 3 | Road & Bridge Escrow | 0 | 0 | 0 | 0 | 0 | 819,656 | 819,656 |
| 4 | Dept of Human Services | 24,283,653 | 0 | 26,533,390 | 45,000 | 0 | 1,637,957 | 52,500,000 |
| 6 | Community Investment | 0 | 0 | 20,466,652 | 0 | 0 | 0 | 20,466,652 |
| 12 | Self Insurance | 21,238,784 | 0 | 3,595,935 | 0 | 0 | 0 | 24,834,719 |
| 15 | Conservation Trust* | 1,076,289 | 0 | 204,170 | 20,000 | 0 | 0 | 1,300,459 |
| 16 | Retirement Fund* | 8,007,022 | 0 | 86,676 | 0 | 0 | 0 | 8,093,698 |
| 17 | Retirement Admin.* | 230,528 | 0 | 16,472 | 0 | 0 | 0 | 247,000 |
| 19 | Schools' Trust Fund* | 0 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| 22 | Solid Waste Management* | 382,033 | (50,531) | 536,709 | 69,981 | 0 | 0 | 938,192 |
| 25 | Economic Development* | 329,158 | 0 | 4,683,342 | 0 | 0 | 0 | 5,012,500 |
| 66 | Pikes Peak Workforce* | 3,128,473 | 0 | 4,125,581 | 0 | 0 | 0 | 7,254,054 |
| 74,75 | LIDs Rancho Road & Falcon Vista* | 0 | 0 | 111,500 | 0 | 0 | 0 | 111,500 |
| | | 159,372,247 | (11,499,711) | 106,420,105 | 3,713,520 | (3,082,894) | 2,460,008 | 257,383,274 |

* Legally Restricted Funds, not available for general use